

Section 3: Security Sector

S1: Sector Overview

This section provides an overview of Sector Expenditures and sets out the Sector's contribution to the NDP, its policy objectives, and key performance issues.

(i) Snapshot of Sector Performance and Plans*

Table S1.1 and Chart S1.1 below summarises the Medium Term Budget allocations for the Sector:

Table S1.1: Overview of Sector Expenditures (US\$ Billion, excluding taxes and arrears)

	2014/15 Outturn	2015/16		MTEF Budget Projections			
		Approved Budget	Spent by End Sept	2016/17	2017/18	2018/19	
Recurrent	Wage	284.953	427.570	106.544	427.570	448.948	471.396
	Non Wage	416.771	506.217	189.403	470.904	560.376	661.244
Development	GoU	81.202	140.039	27.541	140.039	168.047	193.254
	Ext. Fin.	0.000	562.319	0.000	465.413	380.383	246.507
	GoU Total	782.925	1,073.825	323.488	1,038.513	1,177.371	1,325.893
	Total GoU+Ext Fin. (MTEF)	782.925	1,636.144	323.488	1,503.926	1,557.753	1,572.400
	<i>Non Tax Revenue</i>	<i>0.000</i>	<i>0.400</i>	<i>0.000</i>	<i>0.400</i>	<i>0.400</i>	<i>0.400</i>
	Grand Total	782.925	1,636.544	323.488	1,504.326	1,558.153	1,572.800

* Excluding Taxes and Arrears

(ii) Sector Contributions to the National Development Plan

Defence, Peace and Security are pre-requisites for the socio-economic transformation of Uganda Society as outlined in the Vision 2040. As part of achieving second National Development Plan (NDP II), the Defence and Security Sector will undertake key strategies and interventions in a bid to achieve the sector objectives below. Consolidation of the achievements registered during first National Development Plan (NDP I) will remain a priority for the sector.

The sector will endeavour to realise significant achievement in the key areas including, continued professionalization and modernization of the sector, institutionalization of the reserve forces, clearance of backlog of retirement arrears and regularisation of retirement, enhancing sector welfare, especially accommodation and medical services, and finally strengthening and institutionalization of sector R&D in collaboration with national and regional EAC frameworks.

In addition, the sector will undertake acquisition, refurbishment and maintenance of equipment, Training and re-skilling, building and upgrading of infrastructure, reorganizing and equipping Combat Service Support element, enhancement of welfare of staff as well as development and strengthening frameworks and policies.

(iii) Medium Term Sector Policy Objectives

The sector objectives which guide medium term outputs and resource allocations are:

1. *Defend the sovereignty and territorial integrity of Uganda*
2. *Build adequate and credible Defence capacity to address both internal and external threats*
3. *Create Military Alliances to enhance Regional Security and stability*
4. *Support Regional and Continental Integration through the East African Community and African Union*
5. *Create a productive and self sustaining Force*

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(iv) Summary of Sector Performance

The status of the sector in terms of its three priority sector outcomes is set out below:

Outcome 1: A stable, peaceful and secure Nation, African region and UN member states

One of the objectives of the Sector is to ensure that borders of Uganda are secured and support regional and continental integration. This is evidenced by the Peace in Uganda and the great achievements in Somalia through AMISOM. The liberation of Mogadishu with other contributing countries is an indication of the sector's great performance.

S2: Sector Performance and Plans to Improve Sector Outcomes

This section describes past performance and plans to improve sector outcomes. For each outcome it sets out outcome indicators, key sector outputs and actions to improve sector performance. It then sets out analysis of the efficiency of sector allocations and major capital investments.

(i) Outcome 1: A stable, peaceful and secure Nation, African region and UN member states

Status of Sector Outcomes

The table below sets out the status of sector outcomes in terms of key sector outcome indicators.

Table S2.1: Sector Outcome Indicators

<i>Outcome 1: A stable, peaceful and secure Nation, African region and UN member states</i>			
Outcome and Outcome Indicator	Baseline	2016/17 Target	Medium Term Forecast
No. of regional/international peace initiatives involving Ugandan security agencies	8 (2013/14)	8	8 (2015/16)
Level of response to national security threats	High (2013/14)	High	High (2015/16)
Level of Professionalism of the security agencies	Medium (2013/14)	High	High (2015/16)
Level of negative players within and outside the country	Low (2013/14)	Low	Low (2015/16)
Level of national security for people and property	Medium (2013/14)	High	High (2015/16)
Level of cross border armed incursions	Low (2013/14)	Low	Low (2015/16)

Table S2.2: Performance Targets FY2016/17 Contributing to the Sector Outcome*

<i>Outcome 1: A stable, peaceful and secure Nation, African region and UN member states</i>			
<i>Vote, Vote Function Key Output</i>	<i>Approved Budget and Targets</i>	<i>2015/16 Spending and Targets Achieved by End Sept</i>	<i>2016/17 Proposed Budget and Planned Targets</i>
Vote: 001 Office of the President			
<i>Vote Function: 1111 Internal security</i>			
Output: 111101	Collection of Intelligence		
<i>Performance Indicators:</i>			
Number of intelligence reports generated	720	180	720
<i>Output Cost (US\$ bn):</i>	45.904	11.576	45.904
Vote: 004 Ministry of Defence			
<i>Vote Function: 1101 National Defence (UPDF)</i>			
Output: 110102	Logistical support		
<i>Performance Indicators:</i>			
Value of uniforms procured and supplied	10.9	1.8	10.9
Value of assorted food stuffs procured and supplied	37.245	7.300	37.245
Value of petroleum Oil and Lubricants (POL) procured	18.304	13.144	18.304
<i>Output Cost (US\$ bn):</i>	180.340	152.223	180.340

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<i>Outcome 1: A stable, peaceful and secure Nation, African region and UN member states</i>			
<i>Vote, Vote Function Key Output</i>	Approved Budget and Targets	2015/16 Spending and Targets Achieved by End Sept	2016/17 Proposed Budget and Planned Targets
Output: 110104	Classified UPDF support/ Capability consolidation		
<i>Performance Indicators:</i>			
Value of classified expenditures made	296.983	134.175	261.670454961
<i>Output Cost (US\$ bn):</i>	641.905	23.377	349.682
Output: 110105	Force welfare		
<i>Performance Indicators:</i>			
Value of wages and salaries paid	338.113	82.573	388.113
No. of projects undertaken (constructed, renovated and upgraded)	50	16	65
No. of children accessing education in army formal schools.	40,842	36060	40761
% of required medicare services accessible to UPDF officers, militants and their families	68	68	65
<i>Output Cost (US\$ bn):</i>	571.556	105.039	676.989
Output: 110106	Train to enhance combat readiness		
<i>Performance Indicators:</i>			
Level of staff training			High
<i>Output Cost (US\$ bn):</i>	11.417	1.958	11.417
Vote: 159 External Security Organisation			
<i>Vote Function: 1151 External Security</i>			
Output: 115101	Foreign intelligence collection		
<i>Performance Indicators:</i>			
Number of external intelligence reports generated	365	92	365
Level of staff training			High
<i>Output Cost (US\$ bn):</i>	15.740	5.435	9.928
Output: 115102	Analysis of external intelligence information		
<i>Performance Indicators:</i>			
Level of Staff deployment			High
<i>Output Cost (US\$ bn):</i>	3.204	0.801	2.040

* Excludes taxes and arrears

Table S2.3: Actions and Medium Term Strategy to Improve Sector Outcome

<i>Sector Outcome 1: A stable, peaceful and secure Nation, African region and UN member states</i>			
2015/16 Planned Actions:	2015/16 Actions by Sept:	2016/17 Planned Actions:	MT Strategy:
Vote: 004 Ministry of Defence			
<i>Vote Function: 11 01 National Defence (UPDF)</i>			
Emphasise training and retraining of troops	Training and retraining is ongoing	Improve capacity and skills through training. Training of officers and men will be done	- Continue training and retraining of all our troops

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<i>Sector Outcome 1: A stable, peaceful and secure Nation, African region and UN member states</i>			
2015/16 Planned Actions:	2015/16 Actions by Sept:	2016/17 Planned Actions:	MT Strategy:
Embark on construction of 30,000 units of houses for troops.	Discussions are underway on PPP	Continue with the process of construction of 30,000 units of houses for troops.	UPDF Infrastructure developed
Supplement the Defence budget so as to meet the required levels of funding	Supplementary request has been made to supplement the MOD budget	Need to increase the MTEF ceiling for MOD in order to fund the gaps	Request for extra funding
Vote Function: 11 49 Policy, Planning and Support Services			
Further strengthen the monitoring and evaluation mechanisms in the ministry to ensure efficiency savings to supplement the budget		Ensure that monitoring and evaluation is fully instituted in all the UPDF units.	Monitoring and Evaluation mechanisms fully implemented.
Vote: 159 External Security Organisation			
Vote Function: 11 51 External Security			
Continue to request for additional and increase foreign deployment.			Increase foreign deployments, recruit new assets with access, open new field stations abroad.
Continue with staff training and acquisition technical equipment to improve intelligence collection and gathering.			Build capacity to competently handle intelligence operations.
Continue to improve methods of intelligence gathering through coordination with friendly security agencies.		Timely detection of external threats.	Strengthen the security linkages and operations to enhance intelligence collection.

(ii) Efficiency of Sector Budget Allocations

The sector will continue to train and retrain personnel in planning, procurement and audit functions to ensure improvement in efficiency and value for money.

(iii) Sector Investment Plans

In the medium term, Capital purchases that will be allocated to the sector will amount to shs501.340bn. This is broken down as shs 140.039bn, shs 168.047bn and shs 193.254bn for FY 2016/17, FY 2017/18 and FY 2018/19 respectively.

Table S2.4: Allocations to Class of Output over the Medium Term

Billion Uganda Shillings	(i) Allocation (Shs Bn)				(ii) % Sector Budget			
	2015/16	2016/17	2017/18	2018/19	2015/16	2016/17	2017/18	2018/19
Consumption Expenditure(Outputs Provided)	1,581.9	1,395.1	1,549.6	1,377.5	96.7%	92.7%	96.5%	96.1%
Investment (Capital Purchases)	54.6	109.2	56.4	56.6	3.3%	7.3%	3.5%	3.9%
Grand Total	1,636.5	1,504.3	1,606.0	1,434.1	100.0%	100.0%	100.0%	100.0%

S3 Proposed Budget Allocations for 2016/17 and the Medium Term

This section sets out the proposed sector budget allocations for 2016/17 and the medium term, including major areas of expenditures and any notable changes in allocations.

Table S3.1: Past Expenditure and Medium Term Projections by Vote Function

	2014/15 Outturn	2015/16		Medium Term Projections		
		Appr. Budget	Spent by End Sept	2016/17	2017/18	2018/19
Vote: 001 Office of the President						
1111 Internal security	35.246	51.322	13.110	51.322	56.953	63.156
Total for Vote:	35.246	51.322	13.110	51.322	56.953	63.156
Vote: 004 Ministry of Defence						

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	2014/15 Outturn	2015/16		Medium Term Projections		
		Appr. Budget	Spent by End Sept	2016/17	2017/18	2018/19
1101 National Defence (UPDF)	697.715	1,462.691	288.410	1,330.473	1,366.238	1,350.958
1149 Policy, Planning and Support Services	39.419	98.096	14.379	98.096	107.179	127.179
Total for Vote:	737.135	1,560.787	302.789	1,428.569	1,473.417	1,478.137
Vote: 159 External Security Organisation						
1151 External Security	10.544	24.435	7.589	24.435	27.784	31.507
Total for Vote:	10.544	24.435	7.589	24.435	27.784	31.507
Total for Sector:	782.925	1,636.544	323.488	1,504.326	1,558.153	1,572.800

* Excluding Taxes and Arrears and including NTR

(i) The major expenditure allocations in the sector

The major expenditure allocations are on wage, classified, training, capital purchases and AMISOM budgets.

Table S3.2: Major Changes in Sector Resource Allocation

* Excluding Taxes and Arrears

S4: Unfunded Outputs for 2016/17 and the Medium Term

This section sets out the highest priority outputs in 2016/17 and the medium term which the sector has been unable to fund in its spending plans.

Table S4.1: Additional Output Funding Requests

Additional Requirements for Funding and Outputs in 2016/17	Justification of Requirement for Additional Outputs and Funding
<i>Vote Function: 1101 Internal security</i>	
Output: 1111 01 Collection of Intelligence	
Funding Requirement (US\$ Bn): 15.650	Enhancement of intelligence collection network capacity to ensure efficiency in intelligence gathering and timely submission of reports, leading to a stable and secure nation which stimulates the private sector investment strategy.
Maintaining the Foundation Security deployments in relation to emerging threats of Terrorism, Subversion, Espionage, and Sabotage of Government Programs and projects.	
Output: 1111 75 Purchase of Motor Vehicles and Other Transport Equipment	
Funding Requirement (US\$ Bn): 33.460	Replenish the current fleet of vehicles and motor cycles to enhance capacity to supervise the intelligence network and monitoring Government projects and program.
Maintain transport fleet.	
Output: 1111 99 Arrears	
Funding Requirement (US\$ Bn): 11.500	Clear the existing stock of arrears to reduce Government indebtedness, and provide adequate funds within the budget to cater for gratuity and annual leave in order to avoid accumulation of arrears.
Clear gratuity and annual leave arrears .	
<i>Vote Function: 1102 National Defence (UPDF)</i>	
Output: 1101 02 Logistical support	
Funding Requirement (US\$ Bn): 481.200	The ministry will require especially in the areas of food, fuel, transportation, aircraft maintenance and uniforms extra funding. These will go along way in improving the soldier's logistical requirements.
N/A	
Output: 1101 05 Force welfare	
Funding Requirement (US\$ Bn): 51.499	The extra increment in the welfare function area is to cater for shortfalls in the medical services to the troops, wage segmentation and extra wage requirement for the recruits who are on the wage bill in FY 2015/16.
N/A	
Output: 1101 06 Train to enhance combat readiness	
Funding Requirement (US\$ Bn): 6.610	The Ministry requires to continue training and retraining of UPDF officers and Men in abid to achieve the quality Force required. This is line with the Modernisation themes that the Defence Review highlighted.
N/A	
Output: 1101 71 Acquisition of Land by Government	
Funding Requirement (US\$ Bn): 76.200	The ministry requires funds to purchase, compensate and survey land. With increased training and production activities that UPDF will be engaged in, there is need for land.
N/A	

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Additional Requirements for Funding and Outputs in 2016/17	Justification of Requirement for Additional Outputs and Funding
Output: 1101 72 Government Buildings and Administrative Infrastructure	
Funding Requirement (US\$ Bn): 82.420 N/A	<i>Infrastructural development in UPDF is a priority area and requires funding. There is need for barracks for troops to improve their welfare</i>
<i>Vote Function: 1102 External Security</i>	
Output: 1151 02 Analysis of external intelligence information	
Funding Requirement (US\$ Bn): 1.150 N/A	<i>The Organisation's Contribution in ensuring a peaceful and stable security, political, economic and Social environment attracts both External and Domestic investments in the Country which promotes Economic Growth and Development.</i>
Output: 1151 03 Administration	
Funding Requirement (US\$ Bn): 24.074 N/A	<i>Additional funding is needed for enhancement of intelligence collection, analysis and dissemination. This would ensure peace and stability that would foster economic growth and development.</i>