MINISTRY OF LANDS, HOUSING AND URBAN DEVELOPMENT

Budget Framework Paper FY 2021/22

Sustainable Urbanization and Housing Programme

December 2020
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Foreword

The Government of Uganda has adopted the Programme approach to planning, budgeting and implementation of government programmes effective financial year 2021/22 replacing the Sector wide approach to planning and budgeting under NDPI & II. This thus implies that through NDP III framework, the planning and budgeting will be on programme basis under the eighteen (18) National programmes that were identified and developed with well articulated results, objectives and interventions to achieve the NDP III goal of increasing household income and improve quality of life of Ugandans. It takes into account the programme and performance based budgeting approaches to address the persistent implementation challenges resulting from uncoordinated planning, weak harmonization, limited sequencing of programmes, and poor linkages between outcomes and outputs.

The Ministry of Lands, Housing and Urban Development is privileged to be the Chair/Lead agent for the Sustainable Urbanization and Housing Programme. It is therefore necessary that all MDAs/Actors within our programme be well coordinated to effectively work in-line with the new Planning and Budgeting framework to ensure effective delivery of programme objectives and interventions so as to achieve the NDP III goal.

The Budget Framework Paper is aligned to the ruling Government’s Manifesto and to the Third National Planning Framework (NDP III) 2020/21–2024/25. The Plan presents continued commitment by the Government of Uganda through the Programme Working Group by building partnerships with the Government and other Development Partners to create wealth for all citizens and eradicate extreme poverty and hunger from the face of the Country within the National Development Plan period. The Budget Framework Paper shall form the basis for the preparation of the detailed annual work plans and budgets of the programme for the FY2021/22.

The programme development aspirations are guided by the NDPIII and Ministry of Lands, Housing and Urban Development visions “A Transformed Ugandan Society from a Peasant to a Modern and Prosperous Country within 30 years” and “Sustainable Land Use, Land Tenure Security, Affordable, Decent Housing and Organized Urban Development” respectively. The Budget Framework Paper has been prepared in accordance with the First Budget Call Circular and NDPIII Budget strategy and will focus on economic recovery, sustaining livelihoods and investing in key growth enablers’ i.e. primary infrastructure & skills development. These will be effected under the budget interventions as clustered in 5 areas as hereunder;

- Enhancing value addition in key growth opportunities
- Strengthening the private program to create jobs
- Increasing the stock of quality & productive infrastructure
- Productivity & social well-being of the population &
- Strengthening the role of the state in guiding & facilitating development
I therefore call upon all stakeholders Political, Technical, Civil Society, Development Partners, Private Sector, Academia and well-wishers to embrace this Budget Framework Paper which must guide the allocation and utilization of resources for successful implementation of the FY2021/22 work plans and Budget.

I thank all stakeholders for their active participation in the preparation of this Budget Framework Paper (BFP) for FY 201/22 and commend them for their commitment and for a job well done. I implore all stakeholders to embrace the spirit of hard-work so as to make our Country conducive and a better place for the population to live in as we strive to move to middle income status.

I appreciate and thank the Ministry of Lands, Housing and Urban Development for successfully spearheading the Programme Working Group activities that has led to the preparation of this Budget Framework Paper for FY2021/22 and hereby commend it for funding and implementation for effective Service Delivery to the population.

Beti Kamya Turwomwe
MINISTER OF LANDS, HOUSING AND URBAN DEVELOPMENT
POLITICAL HEAD OF THE SUSTAINABLE URBANIZATION AND HOUSING PROGRAMME
Acknowledgement

I am honored to have presided over the process of preparing the Sustainable Urbanization and Housing programme Budget Framework Paper (BFP) for the financial year 2021/22. The Budget Framework Paper is a well-conceived framework for resource mobilization, allocation and utilization to spur improved service delivery. This represents a complete shift from the Sector wide Planning and Budgeting approach which has been the planning and budgeting framework during National Development Plan 1 & 11 that officially ended during FY2019/20. Effective FY2020/21, all MDAs have been organized into programme groups based on their mandates and are expected to work together for better utilization of resources for better service delivery to the population.

It is imperative to note that the mandate of the Ministry of Lands, Housing and Urban Development cuts across many different programmes despite being the lead agency for the Sustainable Urbanization and Housing programme. Therefore as it coordinates Sustainable Urbanization and Housing programme activities, it is expected to contribute to other programmes through other lead Agencies as it coordinates all planning and budgeting related activities for the Sustainable Urbanization and Housing programme and ensure delivery of the expected results.

I appreciate and recognize the invaluable facilitation and guidance offered by the National Planning Authority. The Budget Framework Paper realistically presents the aspirations of the Programme in improving service delivery to the people of Uganda.

This being a new approach to Planning and budgeting, the Ministry conducted an internal training to orient and bring all staff on board with support from the National Planning Authority. I therefore thank my technical team led by the Commissioner Planning and Quality Assurance for steering the whole exercise of training and inducting the Ministry staff in the new programme planning and budgeting framework. I am indebted to the Political Leadership for their immense support.

The greatest resources required to implement this Budget Framework Paper will come from the Government of Uganda and this shall be complimented with resources from other Development Partners and Projects.

I therefore acknowledge and endorse the Sustainable Urbanization and Housing programme Budget Framework Paper for the FY2021/22 as a working document to guide implementation of all interventions in the PWG for FY2021/22 and the medium term.

Dorcas W. Okalany (Mrs)
PERMANENT SECRETARY/
TECHNICAL HEAD-PROGRAMME WORKING GROUP
1.0 Programme specific Abbreviations and Acronyms

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<thead>
<tr>
<th>ACRONYM</th>
<th>ACRONYM DEFINITION</th>
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<tr>
<td>BFP</td>
<td>Budget Framework Paper</td>
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<tr>
<td>NHP</td>
<td>National Housing Policy</td>
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<td>UGX</td>
<td>Uganda Shillings</td>
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<td>NDP</td>
<td>National Development Plan</td>
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<td>FY</td>
<td>Financial Year</td>
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<td>BOU</td>
<td>Bank of Uganda</td>
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<td>CCD</td>
<td>Climate Change Department</td>
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<td>CCO</td>
<td>Certificate of Customary Ownership</td>
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<td>CDOs</td>
<td>Community Development Officers</td>
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<td>CEDP</td>
<td>Competitiveness and Enterprise Development Project</td>
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<td>CGV</td>
<td>Chief Government Valuer</td>
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<td>CO</td>
<td>Customary Ownership</td>
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<td>COMESA</td>
<td>Common Market for East and Southern Africa</td>
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<td>CORS</td>
<td>Continuous Operating Reference Stations</td>
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<td>CUF</td>
<td>Community Upgrading Fund</td>
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<td>DDA</td>
<td>Dairy Development Authority</td>
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<td>DDEG</td>
<td>Discretionary Development Equalization Grant</td>
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<td>DH</td>
<td>Directorate of Housing</td>
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<td>DLAM</td>
<td>Directorate of Land Administration and Management</td>
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<td>DLBs</td>
<td>District Land Boards</td>
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<td>DLGs</td>
<td>District Local Governments</td>
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<td>DLO</td>
<td>District Land Office</td>
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<td>DPP</td>
<td>Directorate of Public Prosecution</td>
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<td>DPPUD</td>
<td>Directorate of Physical Planning and Urban Development</td>
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<td>DPs</td>
<td>Development Partners</td>
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<td>DRMS</td>
<td>Domestic Revenue Mobilization Strategy</td>
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<td>DSM</td>
<td>Department of Surveys and Mapping</td>
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<td>ECD</td>
<td>Early Childhood Development</td>
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<td>EDV</td>
<td>Earthquake Disaster Victims</td>
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<td>ESIAs</td>
<td>Environmental, Social and Impact Assessments</td>
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<td>FBOs</td>
<td>Faith Based Organizations</td>
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<tr>
<td>FDI</td>
<td>Foreign Direct Investment</td>
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<tr>
<td>FGM</td>
<td>Female Genital Mutilation</td>
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<tr>
<td>FY</td>
<td>Financial Year</td>
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<tr>
<td>GAPR</td>
<td>Government Annual Performance Report</td>
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<tr>
<td>GCPs</td>
<td>Geodetic Control Points</td>
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<td>GDP</td>
<td>Gross Domestic Product</td>
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<tr>
<td>GIS</td>
<td>Geographical Information System</td>
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<td>GKMA</td>
<td>Greater Kampala Metropolitan Area</td>
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<td>Ha</td>
<td>Hectares</td>
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<tr>
<td>Acronym</td>
<td>Full Form</td>
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<tr>
<td>HCI</td>
<td>Human Capital Index</td>
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<td>HDI</td>
<td>Human Development Index</td>
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<tr>
<td>HHs</td>
<td>Households</td>
</tr>
<tr>
<td>HoDs</td>
<td>Heads of Department</td>
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<tr>
<td>HRBA</td>
<td>Human Rights Based Approach</td>
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<tr>
<td>IBP</td>
<td>Integrated Bank of Projects</td>
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<tr>
<td>ICBT</td>
<td>Informal Cross Border Trade</td>
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<tr>
<td>ICT</td>
<td>Information and Communication Technology</td>
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<tr>
<td>IEC</td>
<td>Information, Education &amp; Communication</td>
</tr>
<tr>
<td>IFMIS</td>
<td>Integrated Finance Management Information System</td>
</tr>
<tr>
<td>IG</td>
<td>Inspectorate of Government</td>
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<tr>
<td>IPP</td>
<td>Integrated Personal and Payroll System</td>
</tr>
<tr>
<td>ISLM</td>
<td>Institute of Survey and Land Management</td>
</tr>
<tr>
<td>KCCA</td>
<td>Kampala Capital City Authority</td>
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<tr>
<td>KIIDP</td>
<td>Kampala Capital Authority Infrastructure Develop Project</td>
</tr>
<tr>
<td>LED</td>
<td>Local Economic Development</td>
</tr>
<tr>
<td>LHUD</td>
<td>Lands, Housing and Urban Development</td>
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<tr>
<td>LIS</td>
<td>Land Information System</td>
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<tr>
<td>LSRCU</td>
<td>Land Sector Reform Coordination Unit</td>
</tr>
<tr>
<td>LURC</td>
<td>Land Use Regulation and Compliance</td>
</tr>
<tr>
<td>M&amp;E</td>
<td>Monitoring and Evaluation</td>
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<tr>
<td>MDAs</td>
<td>Ministries Departments and Agencies</td>
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<tr>
<td>MDFs</td>
<td>Municipal Development Forums</td>
</tr>
<tr>
<td>MEMD</td>
<td>Ministry of Energy &amp; Mineral Development</td>
</tr>
<tr>
<td>MGLSD</td>
<td>Ministry of Gender, Labour &amp; Social Development</td>
</tr>
<tr>
<td>MLHUD</td>
<td>Ministry of Lands, Housing and Urban Development</td>
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<tr>
<td>MoFPED</td>
<td>Ministry of Finance, Planning and Economic Development</td>
</tr>
<tr>
<td>MoLG</td>
<td>Ministry of Local Government</td>
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<tr>
<td>MPS</td>
<td>Ministerial Policy Statement</td>
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<tr>
<td>SMEs</td>
<td>Small and Medium Enterprises</td>
</tr>
<tr>
<td>MTEF</td>
<td>Medium Term Expenditure Framework</td>
</tr>
<tr>
<td>MUK</td>
<td>Makerere University Kampala</td>
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<tr>
<td>MWE</td>
<td>Ministry of Water and Environment</td>
</tr>
<tr>
<td>MZO</td>
<td>Ministry Zonal Office</td>
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<tr>
<td>NARO</td>
<td>National Agricultural Research Organization</td>
</tr>
<tr>
<td>NDP</td>
<td>National Development Plan</td>
</tr>
<tr>
<td>NH&amp;CC</td>
<td>National Housing and Construction Company</td>
</tr>
<tr>
<td>NIMES</td>
<td>National Integrated Monitoring and Evaluation Strategy</td>
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<tr>
<td>NITA</td>
<td>National Information Technology Authority</td>
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<tr>
<td>NLP</td>
<td>National Land Policy</td>
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<tr>
<td>NLUP</td>
<td>National Land Use Policy</td>
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<tr>
<td>NPA</td>
<td>National Planning Authority</td>
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<tr>
<td>OP</td>
<td>Office of the President</td>
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<tr>
<td>Acronym</td>
<td>Full Form</td>
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<tr>
<td>OPM</td>
<td>Office of the Prime Minister</td>
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<tr>
<td>OWC</td>
<td>Operation Wealth Creation</td>
</tr>
<tr>
<td>PAP</td>
<td>Project Affected Persons</td>
</tr>
<tr>
<td>PPDA</td>
<td>Public Procurement and Disposal of Public Assets Authority</td>
</tr>
<tr>
<td>PPP</td>
<td>Public Private Partnership</td>
</tr>
<tr>
<td>PQAD</td>
<td>Planning and Quality Assurance Department</td>
</tr>
<tr>
<td>PSFU</td>
<td>Private Sector Foundation Uganda</td>
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<tr>
<td>PST</td>
<td>Program Support Team</td>
</tr>
<tr>
<td>RTA</td>
<td>Registration of Titles Act</td>
</tr>
<tr>
<td>SD</td>
<td>Systematic Demarcation</td>
</tr>
<tr>
<td>SDGs</td>
<td>Sustainable Development Goals</td>
</tr>
<tr>
<td>SLAAC</td>
<td>Systematic Land Adjudication and Certification</td>
</tr>
</tbody>
</table>
2.0 Programme Overview

The Sustainable Urbanization and Housing programme is one of the 18 programme in-line with the NDPIII programme approach to Planning and Budgeting. It is headed by the Ministry of Lands, Housing and Urban Development with actors from many other MDAs. It is comprised of three sub programmes namely the Physical Planning and Urbanization, (Comprised of three Departments of Physical Planning, Urban Development and Land Use Regulations and Compliance), Housing (Comprised of two departments of Human settlements, and Housing Development & Estates Management) and Institutional Coordination (Comprised of two Departments of Finance & Administration and Planning and Quality Assurance as well as other common service units of Procurement, Internal Audit, Accounts, Procurement and Policy analysis).

The Sustainable Urbanization and Housing programme contributes to the NDP III objective three (3) of Consolidating and increasing stock and quality of Productive Infrastructure. The programme goal is to attain inclusive, productive and liveable urban areas for socio-economic development. Key expected results of the programme that are directly linked to the NDP III include: decreasing urban unemployment; reducing the housing deficit; enhanced economic infrastructure in urban areas; increasing efficiency in solid waste collection; and more coverage of urban green spaces.

This Programme therefore will contribute to the improvement of incomes and quality of the population by contributing to increasing productivity, inclusiveness and well-being of the population. This will be achieved through the provision of decent and affordable housing, employment opportunities as well as transformation of the informal sector. These prospects are all provided for in the NDP III and also relate to other policy and legal frameworks for National Housing Policy for housing sub-programme as well as physical planning and urbanization sub programme such as the Physical Planning Act 2010 and the National Urban Policy a policy framework through which problems associated with rapid urbanization which include among others: high population growth, urban poverty, poor waste management, unemployment, environmental degradation, urban safety and security, inadequate urban infrastructure and
services, inadequate transportation and traffic management, poor urban governance, and inadequate urban financing are addressed.

The programme objectives are to:

i) Increase economic opportunities in cities and urban areas,

ii) Promote urban housing market and provide decent housing for all,

iii) Promote green and inclusive cities and urban areas,

iv) Enable balanced, efficient and productive national urban systems;

v) Strengthen urban policies, planning and finance.

Uganda’s urban areas have already become the engine of the country’s development. There is no doubt that the future of Uganda’s growth will continue to lie in its new cities. As over 70 percent of net new job opportunities will be generated in urban areas, a further 20-40 million people are expected to inundate urban Uganda between 2018 and 2040. The degree Uganda succeeds in fostering economic growth through urban productivity is likely to be the major determinant of its transformation.

Uganda’s cities and other urban areas generate enormous economic wealth. Yet, too often, the economic role and functionality of these cities and national urban systems is not adequately in focus. The priority should be improving urban productivity and economic development through a focus on local economic development strategies linked to targets and priorities in long term national development plans. The concentration of economic actors in space through quality urbanization, enables substantial productive advantages that can contribute to growth and development. Planned and efficient urbanization will enhance rather than restrict inclusive structural transformation.

The National Housing Policy’s vision is that of ensuring adequate housing for all. Despite this vision, the country has a housing deficit of over 2,000,000 housing units. This challenge is worsened by a very fast population growth which tends to out-compete housing supply. Housing in Uganda has significant backward and forward linkages with a capacity to create a large number of industries in production of building materials, construction, maintenance and related service
industries thus creating employment and enhancement of households’ income. When well handled, the housing sector can play a very significant role in addressing unemployment by providing direct jobs for the skilled and unskilled as well as indirect job in housing related industries. Through a well-functioning housing sub programme, Government generates revenue from housing investments such as property tax, premium and ground rent tax on rental income, withholding tax, license fees and Value Added Tax. It is important to note that since housing depends on other sectors such as the building materials industry and accompanying supply chain, transport and other related services, labor supply skilled, semi-skilled and unskilled we believe that this demand will in turn, create a need for employment in these industries with a resultant growth in GDP.

3.0 Snapshot of Medium Term Budget Allocations

The programme activity medium term interventions shall effectively be undertaken starting with financial year 2021/22 till 2024/25. This is due to the fact that the current running FY2020/21 plans and budgets were prepared while under the Sector development framework. The resources have been appropriated according to the sub programmes that constitute the Sustainable Urbanization and Housing Programme. During the NDP III period, the housing sub-programme under the sustainable urbanization and housing programme requires Ugx 8,334.7bn to implement its panned interventions and activities. In the FY2021/22, the housing sub-programme is allocated Ugx 1.3bn as per the 1st BCC which in contrary to the Ugx 1,762.88bn required under NDP III for the FY2021/22 indicating a funding gap of Ugx 1,761.58bn and thus tremendously affecting the implementation of a number of key housing activities that are aimed at actualizing the NDP111 objectives and agenda.
4.0 Overview of Programme Expenditure (Ush ‘Bns)

<table>
<thead>
<tr>
<th>Recurrent</th>
<th>Approved Budget ‘Bns</th>
<th>MTEF Budget Projections UShs. Bns</th>
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<tr>
<td></td>
<td>2020/21</td>
<td>2021/22</td>
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<tr>
<td>Recurrent</td>
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<tr>
<td>Wage</td>
<td>8.10</td>
<td>2.02</td>
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<tr>
<td>Non-wage</td>
<td>43.112</td>
<td>30.10</td>
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<tr>
<td>Dev’t.</td>
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<td>GoU +KCCA</td>
<td>34.93</td>
<td>8.04</td>
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<tr>
<td>Ext Fin.</td>
<td>32.67</td>
<td>423.11</td>
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<td>GoU Total</td>
<td>86.142</td>
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<tr>
<td>Total GoU + Ext Fin (MTEF)</td>
<td>118.812</td>
<td>463.27</td>
</tr>
<tr>
<td>Grand Total</td>
<td>118.812</td>
<td>463.27</td>
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The Programme has been allocated **463.27Bn** for the ensuing financial year 2021/22 of which:

- 37.37Bn is GoU funds for vote 012 Ministry of Lands, Housing and Urban Development
- 423.11Bn is for the USMID AF project mainly under physical planning and Urban Development directorate
- 2.79Bn is for vote 122 Kampala Capital City Authority

Owing to resource constraints which led to the maintenance of FY2021/22 allocations at the level of the current FY2020/21. Vote 012 maintained resource allocations to the sub programs as of the current year despite a reduction in the overall programme allocation for the ensuing financial year.

KCCA allocated 2.79bn towards road works and physical planning interventions to ensure maximum realization of benefits from the resources.

However, the allocation for FY2021/22 falls short as compared to the requirement arising from the programme working group planning and budgeting is as reflected in the table hereunder.

5.0 Programme Strategy and linkage to the National Development Plan III

The sustainable urbanization and housing programme has been designed facilitate the attainment of inclusive, productive and liveable urban areas and shelter for socio-economic development. To deliver the programme results, the following strategies will be adopted over the medium term;

- Deliberate government efforts to fast track sustainable urbanization;
- Building capacities of urban centres to manage the rapid urbanization to promote orderly Country development
- Building the requisite infrastructure and housing for urbanization using Government and project resources;
- Fast-track orderly industrialization for urban centres;
- Planning and diversifying the country’s urban centres; and
- Promote greening of Uganda’s urbanization process.
All the strategies highlighted above are geared towards the attainment of the following medium term programme results as in the National Development Plan III plan:

- Decrease the urban unemployment rate from 14.4 percent to 9.4 percent;
- Reduce the acute housing deficit of 2.2 million by 20 percent;
- Decrease the percentage of urban dwellers living in slums and informal settlements from 60 percent to 40 percent;
- Decrease the average travel time per km in GKMA from 4.1 min/km to 3.5 min/km;
- Increase the proportion of tarmacked roads in the total urban road network from 1,229.7 km (6.1 percent) to 2,459.4 km (12.2 percent) and
- Improve the efficiency of solid waste collection from 30 percent to 50 percent.

The strategies have been further defined and discussed sub programme by sub programme as hereunder;

5.1 Housing sub Programme:
- Increase housing finance through establishment of the mortgage liquidity facility, creation of housing revolving fund and formation of housing cooperatives and SACCOs to address the housing deficit amongst the poor population.
- Increase home ownership to individuals through preparation and development of low cost and affordable housing projects
- Establishment of housing database
- Promote use of sustainable housing technologies
- Create and promote public awareness on housing through dissemination of NHP, dissemination of prototype plans that cater for the needs of the elderly, children & PWDs and promoting of cost efficient building materials and technologies
- Promote decent and affordable housing through Slum upgrading, promotion of condominium development and public private partnership in housing development
- Improve the quality of housing stock through development of building standards and promotion of housing technologies including green building and systems to promote energy efficient housing.
- Review of the housing legal framework to cater for the housing needs of all categories of people

5.2 Physical Planning and Urbanization Sub Programme
- Implementation of the Uganda Support to Municipal Infrastructure Development (USMID II) Program aimed at enhancing the capacity of MLHUD, Municipalities & refugee hosting districts and supporting urban infrastructure development
- Roll out of the Integrated revenue management and administration system
- Development and implementation of the E-governance frameworks
• Development of PPP implementation strategy for urban authorities
• Development and implementation of Individual city PPP action plans
• Implementation of the ‘4R’ - Reuse, reduce, recycle, recover in solid waste management in both residential and commercial settings
• Support the development of gender sensitive, PWD friendly, equitable, Occupational Safety and Health (OSH) responsive Physical Development Plans for Districts and Urban Councils to guide social services provision
• Identification and profiling of slums and informal settlement in all districts;
• Design and develop integrated slum and informal settlement plans addressing the needs of all categories of persons; elderly, children, disabled, youth, men and women
• Community mobilization to implement slum redevelopment
• Coordinate the implementation of the Physical Development Plan for the Albertine Graben region;
• Updating the Urban Indicators and production of the State of the Urban Sector Report;
• Ensuring compliance to land use regulatory framework in urban and rural areas
• Operationalization of the National Physical Planning Board

Kampala Capital City Authority (Works/ Engineering and Technical Works)

Physical Planning
• Inception Report and 1st Progress Report on Integrated Urban Development Master Plan for GKMA including at least 2 detailed PDPs
• 10000 trees planted in the city
• KCCA Green Infrastructure Ordinance enacted
• Initiatives carried out to improve tree survival rate from 75% to 77%
• 6 acres of land greened
• Stakeholder sensitisation with representation of PWDs, women, men, children and youths done to ensure at least 50% of development applications accurately indicate location of all mature trees on development sites
• Initiatives carried out to increase annual rate of development applications by 10% (decrease non-compliance)
• Development application turnaround improved by 20% Compliance attained on at least 30% of enforcement notices
• Enforcement action successfully carried out on at least 50% of non-compliant developers

5.3 Institutional Coordination
• Ensure timely payment of programme staff salaries, wages, pensions, remunerations and gratuity
• Improve coordination of programme Plans, policies, laws and regulations with stakeholders
• Ensure efficient and effective programme service delivery as guided in the clients’ charter
- Undertake research and programme performance reviews for enhanced programme performance
- Conduct regular and improved monitoring, supervision and evaluation of programme activities
- Promote automation of programme service delivery systems for improved planning, budgeting and financial management

6.0 PROGRAMME OUTCOMES AND OUTCOME INDICATORS

<table>
<thead>
<tr>
<th>Programme Outcome Indicators</th>
<th>Performance Targets</th>
</tr>
</thead>
<tbody>
<tr>
<td>Base Year</td>
<td>Baseline</td>
</tr>
<tr>
<td>Programme Outcome 1: High levels of investment, competitiveness and employment</td>
<td></td>
</tr>
</tbody>
</table>

1. Increase economic opportunities in cities and urban areas

Programme Objectives contributed to by the Programme Outcome

<table>
<thead>
<tr>
<th>Programme Outcome Indicators</th>
<th>Programme Objectives</th>
</tr>
</thead>
<tbody>
<tr>
<td>Percentage of urban population with convenient access to public transport</td>
<td>Increase economic opportunities in cities and urban areas</td>
</tr>
<tr>
<td>Average travel time in GKMA (min/km)</td>
<td></td>
</tr>
<tr>
<td>Kms of paved urban roads</td>
<td></td>
</tr>
<tr>
<td>Proportion of paved urban roads to total urban roads, %</td>
<td></td>
</tr>
<tr>
<td>Urban unemployment rate, %</td>
<td></td>
</tr>
<tr>
<td>Population resident and working in an urban area per 1000 population</td>
<td></td>
</tr>
<tr>
<td>Urban Poverty rate (P0)</td>
<td></td>
</tr>
<tr>
<td>Average commute time</td>
<td></td>
</tr>
<tr>
<td>Level of urban informal employment in non-agricultural employment (%)</td>
<td></td>
</tr>
</tbody>
</table>

Table P1. 1 PROGRAMME OUTCOMES AND OUTCOME INDICATORS

<table>
<thead>
<tr>
<th>Programme Outcome Indicators</th>
<th>Performance Targets</th>
</tr>
</thead>
<tbody>
<tr>
<td>Base Year</td>
<td>Baseline</td>
</tr>
<tr>
<td>Programme Outcome 2: Access to decent housing</td>
<td></td>
</tr>
</tbody>
</table>

Programme Objectives contributed to by the Programme Outcome
<table>
<thead>
<tr>
<th>Programme Outcome Indicators</th>
<th>Performance Targets</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Base year</td>
</tr>
<tr>
<td>Proportion of urban population living in slums and informal settlements</td>
<td>2019/20</td>
</tr>
<tr>
<td>Housing deficit (Million)</td>
<td>2019/20</td>
</tr>
<tr>
<td>Proportion of urban population with affordable housing (US$20,000)</td>
<td>2019/20</td>
</tr>
<tr>
<td>Cost of housing materials (Construction index for residential buildings)</td>
<td>2019/20</td>
</tr>
<tr>
<td>Proportion of slums upgraded</td>
<td>2019/20</td>
</tr>
<tr>
<td>Mortgage debt to GDP ratio</td>
<td>2019/20</td>
</tr>
</tbody>
</table>

Table P1. 3 PROGRAMME OUTCOMES AND OUTCOME INDICATORS

<table>
<thead>
<tr>
<th>Programme Outcome Indicators</th>
<th>Performance Targets</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Base year</td>
</tr>
<tr>
<td>Programme Outcome 3: Sustainable, liveable and inclusive cities</td>
<td></td>
</tr>
<tr>
<td>Programme Objectives contributed to by the Programme Outcome</td>
<td></td>
</tr>
</tbody>
</table>

| Programme Outcome 3: Sustainable, liveable and inclusive cities |
| Programme Objectives contributed to by the Programme Outcome |

3. Promote green and inclusive cities and urban areas

<table>
<thead>
<tr>
<th>Programme Indicator</th>
<th>Performance Targets</th>
</tr>
</thead>
<tbody>
<tr>
<td>Percentage of preserved areas/reservoirs/waterways/parks in relation to total urban land area</td>
<td>Base year</td>
</tr>
<tr>
<td>2019/20</td>
<td>3%</td>
</tr>
<tr>
<td>Per capita Green House Gas (GHG) as emissions (tons of CO2)</td>
<td>2019/20</td>
</tr>
<tr>
<td>Proportion of urban population using safely managed drinking water services (Av. Annual increase of 3.5%)</td>
<td>2019/20</td>
</tr>
<tr>
<td>% of Municipal solid waste disposed off safely</td>
<td>2019/20</td>
</tr>
</tbody>
</table>
**Table P1. 4 PROGRAMME OUTCOMES AND OUTCOME INDICATORS**

<table>
<thead>
<tr>
<th>Programme Outcome Indicators</th>
<th>Performance Targets</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Base year</td>
</tr>
<tr>
<td><strong>Programme Outcome 4: Organized urban development</strong></td>
<td></td>
</tr>
<tr>
<td>Programme Objectives contributed to by the Programme Outcome</td>
<td></td>
</tr>
<tr>
<td>4. Enable balanced and productive national urban system</td>
<td></td>
</tr>
<tr>
<td>Integrated physical and economic development plans for</td>
<td></td>
</tr>
<tr>
<td>Cities</td>
<td>2019/20</td>
</tr>
<tr>
<td>Regions</td>
<td>2019/20</td>
</tr>
<tr>
<td>Districts</td>
<td>2019/20</td>
</tr>
<tr>
<td>Municipalities</td>
<td>2019/20</td>
</tr>
<tr>
<td>Proportion of LG plans aligned to the National Physical Development plan</td>
<td>2019/20</td>
</tr>
<tr>
<td>Ratio of land consumption rate to population growth rate</td>
<td>2019/20</td>
</tr>
<tr>
<td>Level of compliance of development projects to GKMA arrangement, %</td>
<td>2019/20</td>
</tr>
<tr>
<td>Number of nucleated settlement models</td>
<td>2019/20</td>
</tr>
</tbody>
</table>

**Table P1. 5 PROGRAMME OUTCOMES AND OUTCOME INDICATORS**

<table>
<thead>
<tr>
<th>Programme Outcome Indicators</th>
<th>Performance Targets</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Base year</td>
</tr>
<tr>
<td><strong>Programme Outcome 5: Orderly, secure and safe urban areas</strong></td>
<td></td>
</tr>
<tr>
<td>Programme Objectives contributed to by the Programme Outcome</td>
<td></td>
</tr>
<tr>
<td>5. Strengthen urban policies, governance, planning and finance</td>
<td></td>
</tr>
<tr>
<td>Compliance to physical planning regulatory framework in the urban areas (%)</td>
<td>2019/20</td>
</tr>
<tr>
<td>Compliance to the urban physical development plans, %</td>
<td>2019/20</td>
</tr>
<tr>
<td>Percentage of housing units with approved housing plans</td>
<td>2019/20</td>
</tr>
<tr>
<td>Reported theft rate per 100,000 population</td>
<td>2019/20</td>
</tr>
<tr>
<td>Number of months in which staff salaries, wages, pensions and</td>
<td>2019/20</td>
</tr>
</tbody>
</table>
### Programme Outcome Indicators and Performance Targets

<table>
<thead>
<tr>
<th>Programme Outcome Indicators</th>
<th>Performance Targets</th>
</tr>
</thead>
<tbody>
<tr>
<td>gratuity are paid within the requisite timeframe</td>
<td>Base year</td>
</tr>
<tr>
<td>Number of programme Plans and policy documents produced (BFP, MPS, Plan &amp; Budget)</td>
<td>2019/20</td>
</tr>
<tr>
<td>Efficient and effective programme service delivery</td>
<td>2019/20</td>
</tr>
<tr>
<td>Number of staff capacities built</td>
<td>2019/20</td>
</tr>
<tr>
<td>Number of reforms undertaken arising from the programme researches and reviews conducted</td>
<td>2019/20</td>
</tr>
<tr>
<td>% compliance levels to implementation of plans and budgets</td>
<td>2019/20</td>
</tr>
<tr>
<td>Number of programme interventions digitally implemented</td>
<td>2019/20</td>
</tr>
</tbody>
</table>

### 7.0 INTERMEDIATE OUTCOMES, OUTCOME INDICATORS AND PROPOSED BUDGET ALLOCATIONS ALIGNED TO THE NDP

#### P2. INTERMEDIATE OUTCOMES, OUTCOME INDICATORS AND PROPOSED BUDGET ALLOCATIONS ALIGNED TO THE NDP

<table>
<thead>
<tr>
<th>Intermediate Outcome</th>
<th>Indicator</th>
<th>Proposed Budget</th>
<th>NDPIII Objective, Intervention or Output aligned to</th>
</tr>
</thead>
<tbody>
<tr>
<td>Housing Sub Programme</td>
<td>Increased mortgage reach</td>
<td>639.28bn</td>
<td>Develop an inclusive housing finance mechanism including capitalization of housing finance bank to provide affordable mortgage and revising the mandate of NHCC to support housing development for all</td>
</tr>
<tr>
<td></td>
<td>Percentage increase in mortgage reach</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Increased housing stock in rural and urban areas</td>
<td>800.1bn</td>
<td>Incentivize real estates companies to undertake affordable housing projects to address the housing deficit</td>
</tr>
<tr>
<td>Objectives</td>
<td>Description</td>
<td>Target</td>
<td></td>
</tr>
<tr>
<td>------------------------------------------------</td>
<td>---------------------------------------------------------------------------------------------------------------------------------------------------</td>
<td>--------</td>
<td></td>
</tr>
<tr>
<td>Design and build inclusive housing units for government workers</td>
<td>Develop and implement an investment plan for adequate and affordable housing</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Upgrade slums in cities and municipalities</td>
<td>Address infrastructure in sums and undertake slum upgrade including operationalization of condominium law in slums and cities.</td>
<td>105.0bn</td>
<td></td>
</tr>
<tr>
<td>Increased compliance to building codes and decent housing for all income groups</td>
<td>Develop, promote and enforce building codes/standards</td>
<td>19.5bn</td>
<td></td>
</tr>
<tr>
<td>Reduced cost of housing construction in rural and urban areas</td>
<td>Promote the production and use of sustainable housing materials and technologies</td>
<td>199.00bn</td>
<td></td>
</tr>
<tr>
<td><strong>Physical Planning and Urbanization</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Conductive investment climate for competitive enterprise development in Urban areas</td>
<td>NDPIII Obj.1 Increase economic opportunities in cities and urban areas;</td>
<td>300.2Bn</td>
<td></td>
</tr>
<tr>
<td>Increased compliance to the Land Use Regulatory Framework</td>
<td>NDPIII Obj.5 Strengthen urban policies, planning and finance.</td>
<td>84.3Bn</td>
<td></td>
</tr>
<tr>
<td>Integrated Regional, District, Urban and Local Physical Development Plans developed</td>
<td>NDPIII Obj.3 Enable balanced, efficient and productive national urban systems;</td>
<td>406.2Bn</td>
<td></td>
</tr>
<tr>
<td>Favourable urban management laws, regulations, guidelines and governance frameworks developed</td>
<td>NDPIII Obj.5 Strengthen urban policies, planning and finance</td>
<td>73.3Bn</td>
<td></td>
</tr>
<tr>
<td>Improved capacity of urban stakeholders in physical planning &amp; land use, solid waste</td>
<td>NDPIII Obj. 5 Strengthen urban policies, planning and finance</td>
<td>66.4Bn</td>
<td></td>
</tr>
</tbody>
</table>
**Institutional Coordination**

<table>
<thead>
<tr>
<th>Description</th>
<th>Indicator</th>
<th>Amount</th>
<th>NDP III Obj.</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Timely payment of programme staff salaries, wages, pensions and gratuity</td>
<td>Months in which staff salaries, wages, pensions and gratuity are paid within the requisite timeframe</td>
<td>25.4Bn</td>
<td>5</td>
<td>Strengthen urban policies, planning and finance</td>
</tr>
<tr>
<td>Improved coordination of programme plans, policies, laws and regulations with stakeholders</td>
<td>Number of programme plans and policy documents produced</td>
<td>16.3Bn</td>
<td>5</td>
<td>Strengthen urban policies, planning and finance</td>
</tr>
<tr>
<td>Efficient and effective programme service delivery</td>
<td>% of approved staff structure filled</td>
<td>4.5Bn</td>
<td>5</td>
<td>Strengthen urban policies, planning and finance</td>
</tr>
<tr>
<td>Researches and programme performance reviews undertaken for enhanced programme performance</td>
<td>Number of reforms undertaken arising from the programme researches and reviews conducted</td>
<td>6.8Bn</td>
<td>5</td>
<td>Strengthen urban policies, planning and finance</td>
</tr>
<tr>
<td>Regular and improved monitoring, supervision and evaluation of programme activities</td>
<td>% compliance levels to implementation of approved plans and budgets</td>
<td>4.1Bn</td>
<td>5</td>
<td>Strengthen urban policies, planning and finance</td>
</tr>
<tr>
<td>Automated programme service delivery systems for improved planning, budgeting and financial management</td>
<td>Number of programme interventions digitally implemented</td>
<td>8.0Bn</td>
<td>5</td>
<td>Strengthen urban policies, planning and finance</td>
</tr>
</tbody>
</table>

**8.0 Intermediate Outcomes and Outcome Indicators Aligned to the NDP**

**P2. 2 Intermediate Outcomes and Outcome Indicators Aligned to the NDP**

<table>
<thead>
<tr>
<th>Intermediate Outcome Indicators</th>
<th>Performance Targets</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Base year</strong></td>
<td><strong>Baseline</strong></td>
</tr>
<tr>
<td><strong>Vote 012</strong>: Ministry of Lands, Housing and Urban Development</td>
<td></td>
</tr>
<tr>
<td><strong>Sub-programme 01</strong>: <em>Physical Planning and Urbanization</em></td>
<td></td>
</tr>
<tr>
<td><strong>Sub-Programme Objectives</strong>:</td>
<td>✓ <em>To ensure compliance to the Land Use Regulatory Framework in rural and urban areas</em></td>
</tr>
<tr>
<td>Intermediate Outcome Indicators</td>
<td>Performance Targets</td>
</tr>
<tr>
<td>--------------------------------</td>
<td>---------------------</td>
</tr>
<tr>
<td></td>
<td>Base year</td>
</tr>
<tr>
<td>✓ To ensure a well-regulated and controlled land use through enhanced Physical Planning, capacity</td>
<td></td>
</tr>
<tr>
<td>✓ building of the different stakeholders and public awareness.</td>
<td></td>
</tr>
<tr>
<td>✓ To promote orderly, sustainable and integrated Urban Development</td>
<td></td>
</tr>
<tr>
<td>✓ To promote the development of urban infrastructure</td>
<td></td>
</tr>
<tr>
<td>✓ To develop and implement integrated Regional, District, Urban and Local Physical Development Plans to guide land use.</td>
<td></td>
</tr>
</tbody>
</table>

**Intermediate Outcome:**

- ✓ Improved compliance to the Land Use Regulatory Framework in rural and urban areas
- ✓ Integrated Regional, District, Urban and Local Physical Development Plans developed
- ✓ Comprehensive laws, Regulations, Guidelines and governance frameworks for the Urban Sector developed
- ✓ Improved performance of urban councils in physical planning and land use, Urban Development, solid waste management, slum redevelopment, climate change and development control.

<table>
<thead>
<tr>
<th>Number of investments and jobs created</th>
<th>2019/20</th>
<th>10,000</th>
<th>10,000</th>
<th>20,000</th>
<th>30,000</th>
<th>50,000</th>
<th>100,000</th>
</tr>
</thead>
<tbody>
<tr>
<td>Percentage level of compliance to the land use regulatory framework</td>
<td>2019/20</td>
<td>49.0%</td>
<td>65%</td>
<td>70%</td>
<td>80%</td>
<td>90%</td>
<td>100%</td>
</tr>
<tr>
<td>Number of Integrated Regional, District, Urban and Local Physical Development Plans developed</td>
<td>2019/20</td>
<td>0</td>
<td>15</td>
<td>20</td>
<td>40</td>
<td>60</td>
<td>100</td>
</tr>
<tr>
<td>Number of urban laws, regulations, guidelines and governance frameworks developed</td>
<td>2019/20</td>
<td>1</td>
<td>1</td>
<td>2</td>
<td>2</td>
<td>2</td>
<td>0</td>
</tr>
<tr>
<td>Number of stakeholder capacities built in core urban management practices</td>
<td>2019/20</td>
<td>60</td>
<td>60</td>
<td>80</td>
<td>120</td>
<td>150</td>
<td>200</td>
</tr>
</tbody>
</table>
## P2. 3 Intermediate Outcomes and Outcome Indicators Aligned to the NDP

<table>
<thead>
<tr>
<th>Intermediate Outcome Indicators</th>
<th>Performance Targets</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Base year</td>
</tr>
<tr>
<td>Vote 012: Ministry of Lands, Housing and Urban Development</td>
<td></td>
</tr>
<tr>
<td>Sub-programme 02: Housing</td>
<td></td>
</tr>
<tr>
<td><strong>Sub-Programme Objective:</strong></td>
<td></td>
</tr>
<tr>
<td>✓ Promote urban housing market and provide decent housing for all</td>
<td></td>
</tr>
<tr>
<td>✓ Increase access to housing for all income groups, for rental and owner occupation</td>
<td></td>
</tr>
<tr>
<td>✓ Improve the quality of housing for the poor and vulnerable groups in Uganda</td>
<td></td>
</tr>
<tr>
<td><strong>Intermediate Outcome:</strong></td>
<td></td>
</tr>
<tr>
<td>✓ Improved Human Settlement for all income groups</td>
<td></td>
</tr>
<tr>
<td>✓ Reduced housing deficit in rural and urban areas</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Percentage increase in mortgage reach</th>
<th>2019/20</th>
<th>2%</th>
<th>3%</th>
<th>8%</th>
<th>11%</th>
<th>16%</th>
<th>21%</th>
</tr>
</thead>
<tbody>
<tr>
<td>Percentage increase in housing stock</td>
<td>2019/20</td>
<td>73%</td>
<td>73%</td>
<td>78%</td>
<td>83%</td>
<td>88%</td>
<td>93%</td>
</tr>
<tr>
<td>Proportion of slums in cities and municipalities upgraded</td>
<td>2019/20</td>
<td>40%</td>
<td>40%</td>
<td>45%</td>
<td>50%</td>
<td>55%</td>
<td>60%</td>
</tr>
<tr>
<td>Percentage compliance to building codes/standards</td>
<td>2019/20</td>
<td>20%</td>
<td>30%</td>
<td>35%</td>
<td>40%</td>
<td>45%</td>
<td>50%</td>
</tr>
<tr>
<td>Proportion of population adopting the new cost efficient building technologies</td>
<td>2019/20</td>
<td>0</td>
<td>1%</td>
<td>5%</td>
<td>10%</td>
<td>15%</td>
<td>20%</td>
</tr>
</tbody>
</table>

## P2. 4 Intermediate Outcomes and Outcome Indicators Aligned to the NDP

<table>
<thead>
<tr>
<th>Intermediate Outcome Indicators</th>
<th>Performance Targets</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Base year</td>
</tr>
<tr>
<td>Vote 012: Ministry of Lands, Housing and Urban Development</td>
<td></td>
</tr>
<tr>
<td>Sub-programme 03: Institutional Coordination</td>
<td></td>
</tr>
<tr>
<td><strong>Sub-Programme Objectives:</strong> Ensure efficient, effective and optimal use of Government resources for better service delivery at all levels</td>
<td></td>
</tr>
<tr>
<td><strong>Intermediate Outcome:</strong> An efficient and effective delivery of services</td>
<td></td>
</tr>
<tr>
<td>Months in which staff salaries, wages, pensions and gratuity are paid within the requisite timeframe</td>
<td>2019/20</td>
</tr>
<tr>
<td>Intermediate Outcome Indicators</td>
<td>Performance Targets</td>
</tr>
<tr>
<td>-------------------------------------------------------------------------------------------------</td>
<td>--------------------------------------------------------------------------------------</td>
</tr>
<tr>
<td></td>
<td>Base year</td>
</tr>
<tr>
<td>Number of programme Plans and policy documents produced</td>
<td>2019/20</td>
</tr>
<tr>
<td>% of approved staff structure filled</td>
<td>2019/20</td>
</tr>
<tr>
<td>Number of staff capacities built</td>
<td>2019/20</td>
</tr>
<tr>
<td>Number of reforms undertaken arising from the programme researches and reviews conducted</td>
<td>2019/20</td>
</tr>
<tr>
<td>% compliance levels to implementation of approved plans and budgets</td>
<td>2019/20</td>
</tr>
<tr>
<td>Number of programme interventions digitally implemented</td>
<td>2019/20</td>
</tr>
</tbody>
</table>

**P2. 5 Medium Term Projections by Sub-Programme**

<table>
<thead>
<tr>
<th>Sub-Programme</th>
<th>Approved Budget</th>
<th>Medium Term Projections (Billion Uganda Shillings)</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>2020/21</td>
<td>2021/22- (Proposed Budget) 2022/23 2023/24 2024/25 2025/26</td>
</tr>
<tr>
<td>Physical Planning &amp; Urbanization</td>
<td>82.80</td>
<td>363.86 75.12 41.05 41.05 41.05</td>
</tr>
<tr>
<td>Housing</td>
<td>1.344</td>
<td>69.9818 12.49 12.49 12.49 12.49</td>
</tr>
<tr>
<td>Institutional Coordination</td>
<td>34.67</td>
<td>26.64 26.64 26.64 26.64 26.64</td>
</tr>
<tr>
<td>KCCA</td>
<td>0.00</td>
<td>2.79 2.79 2.79 2.79 2.79</td>
</tr>
<tr>
<td>Total for the Vote</td>
<td>118.814</td>
<td>463.27 117.04 82.97 82.97 82.97</td>
</tr>
<tr>
<td>Total for the PROGRAMME</td>
<td>118.814</td>
<td>463.27 117.04 82.97 82.97 82.97</td>
</tr>
</tbody>
</table>
## 9.0 SUSTAINABLE URBANIZATION AND HOUSING PROGRAMME INTERVENTIONS FOR 2021/22

### P3. 1 SUSTAINABLE URBANIZATION AND HOUSING PROGRAMME INTERVENTIONS FOR 2021/22

<table>
<thead>
<tr>
<th>Intervention</th>
<th>Objectives, Activities and Actions</th>
<th>FY 2021/22</th>
<th>Lead MDA</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Increase economic opportunities in cities and urban areas</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Prepare designs for 04 industrial parks (Gulu, Arua, Tororo &amp; Nakasongola)</td>
<td>1</td>
<td>4.9</td>
<td>UIA</td>
</tr>
<tr>
<td>Construct staff accommodation houses for industrial workers</td>
<td>400</td>
<td>20.0</td>
<td>MoLHUD</td>
</tr>
<tr>
<td>Construct park roads for connectivity</td>
<td>10</td>
<td>40.0</td>
<td>MoWT</td>
</tr>
<tr>
<td>Develop and implement economic and free zones in 16 cities and other Urban areas</td>
<td>3</td>
<td>3</td>
<td>UFZA</td>
</tr>
<tr>
<td>Extend utilities to the industrial park sites</td>
<td>Water &amp; Sewerage</td>
<td>1</td>
<td>20.0</td>
</tr>
<tr>
<td></td>
<td>Electricity</td>
<td>1</td>
<td>25.0</td>
</tr>
<tr>
<td></td>
<td>Telephone</td>
<td>1</td>
<td>6.0</td>
</tr>
<tr>
<td>Prepare urban development projects to support small and medium enterprises</td>
<td>1</td>
<td>2.0</td>
<td>MoLHUD</td>
</tr>
<tr>
<td>Provision of at least 120,000 square meters of affordable SME workspaces for small-scale value addition enterprises 15 Cities + KCCA</td>
<td>40,000</td>
<td>40</td>
<td>UIA</td>
</tr>
<tr>
<td>Training SMEs equipped with BDS &amp; Entrepreneurship</td>
<td>10,000</td>
<td>1.0</td>
<td>UIA</td>
</tr>
<tr>
<td>Consult / engage with the informal enterprises including street vendors on forming associations</td>
<td>10,000</td>
<td>3.0</td>
<td>MoTIC</td>
</tr>
<tr>
<td>Conduct feasibility study, Master Plan, Engineering Design &amp; ESIA for 1 Free zone</td>
<td>1</td>
<td>11.7</td>
<td>MoLHUD</td>
</tr>
<tr>
<td>Market &amp; attract Free Zones operators in labour intensive industries</td>
<td>10</td>
<td>0.4</td>
<td>MoTIC</td>
</tr>
<tr>
<td>Train and sensitise free zone operators on standards to ensure consistency in the products exported.</td>
<td>1</td>
<td>0.2</td>
<td>UFZA</td>
</tr>
<tr>
<td>Link SMEs to free zones agro processors for sub-contracting &amp; access to export markets</td>
<td>5,000</td>
<td>0.2</td>
<td>UFZA</td>
</tr>
<tr>
<td>Develop Bankable projects for investment in value added sectors</td>
<td>5</td>
<td>0.5</td>
<td>UFZA</td>
</tr>
<tr>
<td>Mapping local export clusters for production &amp; bulking of supply side for Free Zones</td>
<td>5</td>
<td>0.5</td>
<td>UFZA</td>
</tr>
<tr>
<td>Develop climate change and environment sustainability plan for free zones</td>
<td>1</td>
<td>0.68</td>
<td>MoWE</td>
</tr>
<tr>
<td>Supervision, Monitoring and facilitation of Free Zones</td>
<td>4</td>
<td>0.08</td>
<td>UIA</td>
</tr>
<tr>
<td>Support informal enterprises / street vendors to form associations</td>
<td>16,000</td>
<td>0.55</td>
<td>MoKMA</td>
</tr>
<tr>
<td>Establish business engagement centers/incubators at KCCA and all the GKMA LGs</td>
<td>1</td>
<td>4.5</td>
<td>MoKMA</td>
</tr>
<tr>
<td>Undertake feasibility study, project design, preparation for the development of Artisan Parks in GKMA, namely Mpgi, Wakiso, KCCA &amp; Mukono district</td>
<td>1</td>
<td>1.0</td>
<td>MoKMA</td>
</tr>
<tr>
<td>Develop Occupational Safety and Health (OSH) responsive Artisan Parks in Mpgi, Wakiso, KCCA &amp; Mukono</td>
<td>1</td>
<td>0.5</td>
<td>MK&amp;MA</td>
</tr>
<tr>
<td>Intervention</td>
<td>Objectives, Activities and Actions</td>
<td>FY 2021/22</td>
<td>Lead MDA</td>
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<tr>
<td></td>
<td>Create spaces for informal enterprises in existing markets</td>
<td>4</td>
<td>MK&amp;MA</td>
</tr>
<tr>
<td></td>
<td>Organize Monthly Market Days – In addition to the weekly gazetted street markets.</td>
<td>2,000</td>
<td>MK&amp;MA</td>
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<tr>
<td></td>
<td>Undertake baseline study / profiling to establish decent working conditions in available jobs.</td>
<td>1</td>
<td>MGLSD</td>
</tr>
<tr>
<td></td>
<td>Develop and disseminate Guidelines on gender, equity, rights, culture, youth employment and Occupational Safety and Health (OSH) in formal and informal workplaces</td>
<td>5</td>
<td>MGLSD</td>
</tr>
<tr>
<td></td>
<td>Conduct bi-annual awareness campaigns on gender, equity, rights, culture, youth employment and Occupational Safety and Health (OSH) in formal and informal workplaces</td>
<td>2</td>
<td>MGLSD</td>
</tr>
<tr>
<td></td>
<td>Undertake implementation of gender, equity, rights, culture, youth employment and Occupational Safety and Health (OSH) related legislation in cities and urban areas</td>
<td>4</td>
<td>MGLSD</td>
</tr>
<tr>
<td></td>
<td>Recruit qualified technical staff on gender, equity, rights, culture, youth employment and Occupational Safety and Health (OSH)</td>
<td>1</td>
<td>MGLSD</td>
</tr>
<tr>
<td></td>
<td>Carry out quarterly trainings and sensitizations about gender, equity, rights, culture, youth employment and Occupational Safety and Health (OSH) in the cities and urban area workplaces</td>
<td>4</td>
<td>MGLSD</td>
</tr>
<tr>
<td></td>
<td>Conduct stakeholder analysis in the business development centres to assess aspects of gender, equity, rights, culture, youth employment and Occupational Safety and Health (OSH)</td>
<td>5</td>
<td>MGLSD</td>
</tr>
<tr>
<td></td>
<td>Map up OSH champions in the business development centres across the country and utilize them to help others improve their OSH systems</td>
<td>5</td>
<td>MGLSD</td>
</tr>
<tr>
<td></td>
<td>Carry out trainings on gender, equity, rights, labour productivity, industrial relations, employment, culture, family affairs and Occupational Safety and Health (OSH)</td>
<td>5</td>
<td>MGLSD</td>
</tr>
<tr>
<td></td>
<td>Undertake baseline study to establish the gender, equity, rights, culture, youth employment in urban areas</td>
<td>1</td>
<td>MGLSD</td>
</tr>
<tr>
<td></td>
<td>Develop and disseminate Guidelines on mainstreaming gender, equity, rights, culture, youth employment and Occupational Safety and Health (OSH) in the cities and urban areas</td>
<td>3</td>
<td>MGLSD</td>
</tr>
<tr>
<td>1.2 Upgrade accredited institutions to offer certified skillling, entrepreneurship and incubation development in sustainable urbanization and housing related fields</td>
<td>Upgrade skilling and entrepreneurship centers in 16 cities with curriculum and infrastructure also catering for aspects of gender, equity, youth and women employment, Occupational Safety and Health (OSH) responsiveness</td>
<td>3</td>
<td>MGLSD</td>
</tr>
<tr>
<td></td>
<td>Create STEi Incubation Centres</td>
<td>1</td>
<td>UIA</td>
</tr>
<tr>
<td></td>
<td>Apprentice accessing Jobs and Profiled and ready for job market</td>
<td>1500</td>
<td>UIA</td>
</tr>
<tr>
<td></td>
<td>Skill and certify entrepreneurs in 15 cities, with curriculum</td>
<td>750</td>
<td>MGLSD</td>
</tr>
<tr>
<td></td>
<td>undertake gender, equity, rights, culture, youth employment and OSH related legislation (Acts, regulations and policies) through targeted inspections and annual Audits in various skilling and entrepreneurship centers in 16 cities</td>
<td>4</td>
<td>MGLSD</td>
</tr>
<tr>
<td></td>
<td>Promote the establishment of training institutions for OSH at tertiary education levels</td>
<td>1</td>
<td>MGLSD</td>
</tr>
<tr>
<td></td>
<td>Integrate OSH education in the curricula of primary, secondary and tertiary institutions of learning</td>
<td>1</td>
<td>MGLSD</td>
</tr>
<tr>
<td>1.3 Reform and improve business</td>
<td>Roll out the integrated revenue management and administration system</td>
<td>3</td>
<td>MoLHUD</td>
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<tr>
<td></td>
<td>Develop and implement the E-governance frameworks</td>
<td>1</td>
<td>MoLHUD</td>
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<td>Intervention</td>
<td>Objectives, Activities and Actions</td>
<td>FY 2021/22</td>
<td>Lead MDA</td>
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<tr>
<td>processes in cities and urban areas to facilitate private sector development</td>
<td>Empower LGs on the use of integrated revenue management &amp; administration system, expand TREP activities to cover every municipality and retool with computers, printers and other facilities</td>
<td>12</td>
<td>3.7</td>
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<tr>
<td></td>
<td>Develop PPP implementation strategy for urban authorities</td>
<td>1</td>
<td>1</td>
</tr>
<tr>
<td></td>
<td>Individual city investment profiles and bankable projects developed and implemented</td>
<td>30</td>
<td>45.0</td>
</tr>
<tr>
<td></td>
<td>Enhance employers’ and workers’ ability, understanding, attitude and behaviour in relation to OSH, gender, equity, culture</td>
<td>1</td>
<td>0.5</td>
</tr>
<tr>
<td></td>
<td>Build capacity of private OSH experts to support government in delivering advisory services</td>
<td>1</td>
<td>0.5</td>
</tr>
<tr>
<td></td>
<td>Establish and strengthen public and private sector institutions and structures to carry out OSH functions</td>
<td>1</td>
<td>3</td>
</tr>
<tr>
<td>1.4 Develop and implement an integrated rapid mass transport system (Light Railway Transport and Mass Bus Transport) to reduce traffic congestion and improve connectivity in urban areas</td>
<td>Prepare city mass rapid transport master plans</td>
<td>7</td>
<td>75.0</td>
</tr>
<tr>
<td></td>
<td>Construct and improve urban infrastructure i.e. Urban Roads and related infrastructure</td>
<td>50</td>
<td>500</td>
</tr>
<tr>
<td></td>
<td>Feasibility study and design for phase 1 - Bus Rapid Transit (BRT) key Corridors- City centre Circuit; Bwaise, Kireka-Mukono, Kalerwe &amp; Entebbe Road</td>
<td>1</td>
<td>18.5</td>
</tr>
<tr>
<td></td>
<td>Develop and disseminate Guidelines on mainstreaming gender, equity, rights, culture, youth employment and Occupational Safety and Health (OSH) into the master plans of all public transport systems as workplaces, including small and medium scale transporters and the informal sector in the 16 cities and urban areas</td>
<td>1</td>
<td>1.5</td>
</tr>
<tr>
<td></td>
<td>Mainstream and integrate OSH, gender, equity, rights into all public transport systems as workplaces, including small and medium scale transporters and the informal sector through quarterly trainings and sensitizations</td>
<td>4</td>
<td>6.0</td>
</tr>
<tr>
<td>1.5 Improve urban safe water and waste management services and associated infrastructure for value addition and revenue generation</td>
<td>Connect household to safe water sources</td>
<td>88</td>
<td>58.2</td>
</tr>
<tr>
<td></td>
<td>Provide adequate water for commercial and industrial use in all cities</td>
<td>88</td>
<td>58.2</td>
</tr>
<tr>
<td></td>
<td>Develop the public sewerage systems in the 16 cities and other Urban areas</td>
<td>88</td>
<td>58.1</td>
</tr>
<tr>
<td></td>
<td>Develop public sewage system</td>
<td>5</td>
<td>5.0</td>
</tr>
<tr>
<td></td>
<td>Implement the ‘4R’ - Reuse, reduce, recycle, recover in both residential and commercial settings</td>
<td>56</td>
<td>2.0</td>
</tr>
<tr>
<td></td>
<td>Develop solid waste and waste-water treatment plants</td>
<td>56</td>
<td>2.0</td>
</tr>
<tr>
<td></td>
<td>Feasibility study of GKMA-wide solid waste management facility</td>
<td>1</td>
<td>1.0</td>
</tr>
<tr>
<td></td>
<td>Undertake community sensitization campaigns to raise awareness of importance of maintaining a waste-free metropolitan area</td>
<td>09</td>
<td>3.0</td>
</tr>
<tr>
<td></td>
<td>Engage Recycling Companies and/or other partners to work with GKMA Local governments to deliver waste collection and processing services</td>
<td>6</td>
<td>0.2</td>
</tr>
<tr>
<td></td>
<td>Establish New, modern solid waste processing and transfer facilities in at least 2-strategic locations throughout GKMA</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>1.6 Improve</td>
<td>Prepare PDPs for urban councils to guide social services provision</td>
<td>45</td>
<td>37.0</td>
</tr>
<tr>
<td>Intervention</td>
<td>Objectives, Activities and Actions</td>
<td>FY 2021/22 Target</td>
<td>FY 2021/22 Budget</td>
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<tr>
<td>the provision of quality social services to address the peculiar issues of urban settlements</td>
<td>Prepare Action are plans that address peculiar aspects and being sensitive to needs of all</td>
<td>5</td>
<td>2</td>
</tr>
<tr>
<td><strong>2. Promote urban housing market and provide decent housing for all</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>2.1 Develop and implement an investment plan for adequate and affordable housing</td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>Undertake housing market research</td>
<td>1</td>
<td>10</td>
<td>MoLHUD</td>
</tr>
<tr>
<td>Conduct stakeholder engagements, harmonization of project objectives and markets assessment for appropriate factor inputs for affordable and adequate housing in 16 cities</td>
<td>3</td>
<td>6</td>
<td>MoLHUD</td>
</tr>
<tr>
<td>Undertake feasibility studies</td>
<td>3</td>
<td>2.9</td>
<td>MoLHUD</td>
</tr>
<tr>
<td>Prepare Housing Investment plans</td>
<td>1</td>
<td>2.0</td>
<td>MoLHUD</td>
</tr>
<tr>
<td>Design, prepare and develop affordable Housing projects</td>
<td>3</td>
<td>8.7</td>
<td>MoLHUD</td>
</tr>
<tr>
<td>Develop, procure and operationalize a housing database</td>
<td>1</td>
<td>3.0</td>
<td>MoLHUD</td>
</tr>
<tr>
<td>Build affordable, safe &amp; adequate housing units</td>
<td>1000</td>
<td>8.0</td>
<td>MoLHUD</td>
</tr>
<tr>
<td>Conduct Feasibility study for developing a High Density Affordable Housing facility in GKMA slums, starting with Kisenyi</td>
<td>1</td>
<td>0.5</td>
<td>MoKMA</td>
</tr>
<tr>
<td>2.2 Develop, promote and enforce building codes/standards</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Review and revise national building codes and standards</td>
<td>1</td>
<td>0.4</td>
<td>MoLHUD</td>
</tr>
<tr>
<td>Disseminate, enforce and implement building codes and standards;</td>
<td>47</td>
<td>0.5</td>
<td>MoLHUD</td>
</tr>
<tr>
<td>Train stakeholders in implementation of real estate and building laws and standards;</td>
<td>01</td>
<td>0.1</td>
<td>MoLHUD</td>
</tr>
<tr>
<td>Formulate a comprehensive Housing Law</td>
<td>1</td>
<td>0.5</td>
<td>MoLHUD</td>
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<tr>
<td>Develop &amp; operationalize real Estates Bill</td>
<td>1</td>
<td>0.5</td>
<td>MoLHUD</td>
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<tr>
<td>Map up potential real estate developers in the Country</td>
<td>7</td>
<td>0.2</td>
<td>MoLHUD</td>
</tr>
<tr>
<td>Amend and enforce compliance to the Architects Registration Act.</td>
<td>1</td>
<td>0.5</td>
<td>MoLHUD</td>
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<tr>
<td>Review and update the Building Control Regulatory Framework</td>
<td>1</td>
<td>0.5</td>
<td>MoLHUD</td>
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<tr>
<td>Formulate the National Building Maintenance policy.</td>
<td>0</td>
<td>0</td>
<td>MoWT</td>
</tr>
<tr>
<td>Undertake Census of Government Buildings</td>
<td>0</td>
<td>0</td>
<td>MoWT</td>
</tr>
<tr>
<td>Training MDAs and LGs to enforce compliance with Construction Laws and Regulations</td>
<td>40</td>
<td>2.5</td>
<td>MoWT</td>
</tr>
<tr>
<td>Develop and Operationalize the National Building Industry Management System</td>
<td>70</td>
<td>5.4</td>
<td>MoWT</td>
</tr>
<tr>
<td>Monitor and Enforce the Compliance of Building projects to Laws, Regulations and standards.</td>
<td>0.25</td>
<td>1.5</td>
<td>MoWT</td>
</tr>
<tr>
<td>Build LG Capacity to Monitor and Enforce the Compliance of Building Laws, Regulations and standards</td>
<td>0.3</td>
<td>1.5</td>
<td>MoWT</td>
</tr>
<tr>
<td>Assess and test Building Infrastructure projects to ascertain resistance to Earthquakes, seismic forces, fires and other natural disasters.</td>
<td>20</td>
<td>0.5</td>
<td>MoWT</td>
</tr>
<tr>
<td>Undertake Construction and Rehabilitation of Public Buildings</td>
<td>2</td>
<td>4.5</td>
<td>MoWT</td>
</tr>
<tr>
<td>Review, Develop, and harmonize OSH, gender, equity related legislation (Policy, Acts, regulations, standards, codes of practice and guidelines)</td>
<td>5</td>
<td>5.0</td>
<td>MGLSD</td>
</tr>
<tr>
<td>Ratification of ILO conventions on OSH, gender, equity, etc.</td>
<td>4</td>
<td>2.0</td>
<td>MGLSD</td>
</tr>
<tr>
<td>Develop National standards on OSH, gender, equity</td>
<td>5</td>
<td>5.0</td>
<td>MGLSD</td>
</tr>
<tr>
<td>Strengthen inspection and audit and enforcement of laws</td>
<td>4</td>
<td>0.2</td>
<td>MGLSD</td>
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<tr>
<td>2.3 Develop an</td>
<td></td>
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<tr>
<td>Review and revise the mandate of Housing Finance Bank in</td>
<td>1</td>
<td>0.5</td>
<td>MoFPED</td>
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<tr>
<td>Intervention</td>
<td>Objectives, Activities and Actions</td>
<td>FY 2021/22</td>
<td>Lead MDA</td>
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<tr>
<td><strong>inclusive housing finance mechanism including capitalization of Housing Finance Bank to provide affordable mortgages and revisiting the mandate of NHCC to support housing development for all</strong></td>
<td>providing affordable mortgages&lt;br&gt;Capitalizing Housing Finance Bank&lt;br&gt;Establish Housing Cooperatives and SACCOs as financing mechanisms&lt;br&gt;Establish and operationalize Housing Revolving Fund for public servants&lt;br&gt;Establish a mortgage liquidity facility&lt;br&gt;Establish a Mortgage Information/Registration System.&lt;br&gt;Review and revise the National Housing &amp; Construction Corporation Act&lt;br&gt;Review and revise the mandate of NHCC mandate in provision of affordable housing&lt;br&gt;Adequately Capitalize National Housing &amp; Construction Co</td>
<td>1 0.1 10 0.2 1 10.0 1 300 1 1.0 1 0.3 3500 289.1</td>
<td>MoFPED  MoFPED  MoLHUD  MoLHUD  MoLHUD  MoLHUD  MoLHUD  MoLHUD  MoFPED</td>
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<tr>
<td><strong>2.4 Incentivize real estate companies to undertake affordable housing projects to address the housing deficit</strong></td>
<td>Establish a rollout plan under the PPP framework for real estate dev’t&lt;br&gt;Develop affordable Housing Estates under PPP&lt;br&gt;Sign MoU with selected partners in housing development&lt;br&gt;Identify and operationalize incentives to housing from both the supply and demand side e.g. guarantees, land, tax wavers, etc.&lt;br&gt;Acquire land for dev’t of low cost residential houses for industrial workers&lt;br&gt;Provide incentives, land to real estate developers in industrial parks to develop low cost residential housing for industrial workers and Link real estate companies to potential investors</td>
<td>1 8000 2 20 1 0.1 10 2,300</td>
<td>MoLHUD  MoLHUD  MoLHUD  MoLHUD  MoLHUD  MoLHUD</td>
</tr>
<tr>
<td><strong>2.5 Address infrastructure in slums and undertake slum upgrading including operationalization of the Condominium Law in slums and cities.</strong></td>
<td>Design and develop integrated slum and informal settlement plans&lt;br&gt;Identify and profile slums and informal settlement in all urban areas&lt;br&gt;Undertake community mobilization to implement slum redevelopment&lt;br&gt;Support community structures to implement slum redevelopment&lt;br&gt;Promote condominium property development esp in the newly created 16 Cities, KCCA and 31 Municipalities&lt;br&gt;Construct High Density Affordable, safe, equitable and inclusive Housing Units in 5 slums (e.g. kisenyi, Namugona, kasokoso, etc)&lt;br&gt;Promote adoption of modern energy services in slums and cities such as access to electricity, clean cooking, energy efficient and renewable energy technologies</td>
<td>8 47 8 0.08 8 0.08 10 0.1 2,000 150 5000</td>
<td>MoLHUD  MoLHUD  MoLHUD  MoLHUD  MoLHUD  MoLHUD  MoLHUD  MoLHUD  MoLHUD  MoLHUD  MoLHUD</td>
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<tr>
<td><strong>2.6 Design and build inclusive housing units for government workers</strong></td>
<td>Design and build core Institutional housing units beginning with hard to reach areas</td>
<td>1,000 50</td>
<td>MoLHUD</td>
</tr>
<tr>
<td><strong>2.7 Promote the production and use of sustainable housing</strong></td>
<td>Establish a housing development and demonstration Park&lt;br&gt;Undertake research into local and international housing building materials and appropriate technologies for delivering low cost houses&lt;br&gt;Develop and adopt appropriate technologies for delivering low</td>
<td>1 10 2 199.00 500 5.6</td>
<td>MoWT  MoWT  MoLHUD</td>
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<td>Intervention</td>
<td>Objectives, Activities and Actions</td>
<td>FY 2021/22</td>
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<tr>
<td>materials and technologies</td>
<td>cost houses</td>
<td>1</td>
<td>2.0</td>
</tr>
<tr>
<td></td>
<td>Establish a housing development database for management of building costs</td>
<td></td>
<td></td>
</tr>
<tr>
<td>3.1 Conserve and restore urban natural resource assets and increase urban carbon sinks</td>
<td>3. Promote green and inclusive cities and urban areas</td>
<td></td>
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<tr>
<td></td>
<td>Map and gazette all urban natural resources assets in 16 cities</td>
<td>5</td>
<td>2.5</td>
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<td></td>
<td>Prepare and implement restoration plans for 16 cities</td>
<td>5</td>
<td>0.5</td>
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<tr>
<td></td>
<td>Create public awareness on importance of preserving carbon sinks</td>
<td>47</td>
<td>2.3</td>
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<tr>
<td></td>
<td>Scale up the PHE model in cities and urban areas</td>
<td>1</td>
<td>0.6</td>
</tr>
<tr>
<td>3.2 Undertake waste to wealth initiatives which promote a circular economy</td>
<td>Conduct mapping of waste collectors in GKMA, cities and Municipalities</td>
<td>10</td>
<td>0.5</td>
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<tr>
<td></td>
<td>Build capacity of urban councils in waste management</td>
<td>10</td>
<td>0.2</td>
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<td></td>
<td>Conduct research on appropriate technology to manage solid waste in urban centres</td>
<td>5</td>
<td>0.5</td>
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<td></td>
<td>Conduct behavior change and enforcement campaigns</td>
<td>4</td>
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<td></td>
<td>Establish waste recycling enterprises and decentralized waste management centres</td>
<td>5</td>
<td>1.5</td>
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<td></td>
<td>Promote investments in PPPs in waste recovery and landfill management</td>
<td>1</td>
<td>0.1</td>
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<td></td>
<td>Promote waste to energy conversion</td>
<td>1</td>
<td>1.0</td>
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<tr>
<td></td>
<td>Promote Energy Efficiency, Conservation and provision of EE and RE technologies</td>
<td>1</td>
<td>0.6</td>
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<tr>
<td>3.3 Develop green buildings, risk sensitive building codes and systems to promote energy efficient housing</td>
<td>Review of the green building related aspects of the NBC and develop guidelines for enforcement</td>
<td>1</td>
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<td>Implement energy efficient building codes</td>
<td>4</td>
<td>3.7</td>
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<td></td>
<td>Establish Nationwide House Energy Star Rating (NatHER) council</td>
<td>31</td>
<td>2.0</td>
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<td></td>
<td>Create public awareness in green building in cities and MCs</td>
<td>47</td>
<td>2.3</td>
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<tr>
<td></td>
<td>Capacity enhancement in green building concept</td>
<td>47</td>
<td>1.8</td>
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<tr>
<td>3.4 Promote non-motorized transit in city</td>
<td>Develop and implement non-motorized transport (NMT) plans for 16 cities &amp; 31 MCs</td>
<td>4</td>
<td>0.4</td>
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<td></td>
<td>Integrate NMT facilities in 16 cities &amp; 31 MCs</td>
<td>5</td>
<td>0.6</td>
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<td>Promote use of NMT designated routes in 16 cities and 31 MCs</td>
<td>1</td>
<td>0.2</td>
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<tr>
<td>3.5 Increase urban resilience by mitigating against risks of accidents, fires and flood flooding</td>
<td>Develop policy tools to build urban resilience</td>
<td>1</td>
<td>0.6</td>
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<td></td>
<td>Undertake urban risk assessment</td>
<td>6</td>
<td>0.8</td>
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<td></td>
<td>Design climate proof urban infrastructure plans for the 16 cities</td>
<td>1</td>
<td>0.6</td>
</tr>
<tr>
<td>a. Strengthen effective early warning systems</td>
<td>Develop early warning and detection (Flooding, earthquake and Landslides) systems in 7 regions as per NPDP</td>
<td>2</td>
<td>4.0</td>
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<td></td>
<td>Generate and disseminate early warning information at all levels through UNIEWS</td>
<td>12</td>
<td>0.07</td>
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<td>Develop disaster contingency Plans for national and LGs</td>
<td>25</td>
<td>0.65</td>
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<tr>
<td>Intervention</td>
<td>Objectives, Activities and Actions</td>
<td>FY 2021/22</td>
<td>Lead MDA</td>
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<td></td>
<td>Carry out community sensitization on disaster risk avoidance, mitigation and rapid response</td>
<td>1</td>
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<td>Implement drainage master plans for 16 cities and 31 municipalities</td>
<td>47</td>
<td>0.6</td>
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<tr>
<td>b. Improve emergency responses</td>
<td>Establish and implement paramedical units to timely respond to emergencies</td>
<td>1</td>
<td>1.6</td>
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<td>Develop SOPs and Emergency evacuation guidelines for the public</td>
<td>4</td>
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<td>Procure rapid response capability at national and sub-national levels</td>
<td>1500</td>
<td>8</td>
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<td>Train first responders in Incident Command Systems at all levels</td>
<td>1</td>
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<td></td>
<td>Resettle persons at high risk of disasters like landslides to safe areas</td>
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<td>0.6</td>
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<td>Plant and protect green belts</td>
<td>15</td>
<td>0.58</td>
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<td>Plant and beautify road islands and reserves</td>
<td>10</td>
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<tr>
<td>3.6 Develop and protect green belts</td>
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<td>16</td>
<td>5.8</td>
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<td></td>
<td>Develop and protect public open spaces in 16 cities and 31 MCs</td>
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<td>3.7 Establish and develop public open spaces</td>
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<td>4. Enable balanced and productive national urban system</td>
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<td>Prepare integrated physical and economic development plans (16) cities and implement basic infrastructure.</td>
<td>4</td>
<td>22.0</td>
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<td>Prepare and implement detailed plans for all cities and Municipal Councils</td>
<td>16</td>
<td>16.0</td>
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<td>Sensitize stakeholders on physical development planning during planning and implementation for orderly dev*t</td>
<td>47</td>
<td>4.7</td>
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<td>Prepare detailed large scale topographic maps for 16 cities to address prior challenges caused by inaccurate road alignments, buildings, utility line, etc responding to orderly and cost effective urban development.</td>
<td>2</td>
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<td></td>
<td>Develop an urban growth and development strategy taking into account Population &amp; Development priorities</td>
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<td>0.15</td>
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<td>Undertake investigative studies to inform planning for cities and other urban areas</td>
<td>70%</td>
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<td></td>
<td>Build capacity of leaders in cities and urban areas on Population &amp; Development issues including harnessing the Demographic Dividend</td>
<td>1</td>
<td>0.5</td>
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<td>Implement PDPs in 16 cities, 20 municipalities and 422 town councils</td>
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<td>15.0</td>
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<td></td>
<td>Undertake training in integrated physical and economic development plans in GKMA and other urban areas</td>
<td>50</td>
<td>0.36</td>
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<td></td>
<td>Development of comprehensive guidelines for integrated development planning</td>
<td>1</td>
<td>0.4</td>
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<td>Develop and implement bankable projects in line with GKMA Strategy</td>
<td>7</td>
<td>28.0</td>
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<tr>
<td>4.2 Implement the Greater Kampala Metropolitan Area Economic Development Strategy</td>
<td>Develop World Class Economic Infrastructure as per GKMA strategy</td>
<td>1</td>
<td>1.2</td>
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<td>Implement projects for Conservation and protection of environment Assets</td>
<td>1</td>
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<td>Provide business Support to the informal sector, the youth and economic clusters projects</td>
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<td>Create a Unique Centre for Tourism Projects</td>
<td>1</td>
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<td>Plan and develop nucleated settlements</td>
<td>5</td>
<td>25</td>
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<tr>
<td>Intervention</td>
<td>Objectives, Activities and Actions</td>
<td>FY 2021/22</td>
<td>Lead MDA</td>
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<tr>
<td>1 Review, develop and enforce urban development policies, laws, regulations, standards and guidelines</td>
<td><strong>5 Strengthen urban policies, governance, planning and finance</strong>&lt;br&gt;Implement the physical planning regulatory framework&lt;br&gt;Formulate Urban Development Regulations including an internal migration regulation initiative to enhance organized urbanization&lt;br&gt;Promote the establishment of City/Municipal wide Development strategies that enhance rural-urban linkages.&lt;br&gt;Formulate Urban Development Guidelines&lt;br&gt;Implement physical planning regulatory framework in all cities and MCs&lt;br&gt;Implement physical planning regulatory framework in all town councils&lt;br&gt;Development of a guideline for land banking in GKMA&lt;br&gt;Develop street vending regulations&lt;br&gt;Develop an all-encompassing Urban Health Policy and guidelines&lt;br&gt;Support Health Inspectors and Environmental Health Officers to enforce the Public Health Act in Cities &amp; Municipalities</td>
<td><strong>Target</strong>&lt;br&gt;69.2&lt;br&gt;1&lt;br&gt;4&lt;br&gt;2&lt;br&gt;12&lt;br&gt;106&lt;br&gt;1&lt;br&gt;1&lt;br&gt;1&lt;br&gt;47</td>
<td><strong>Budget</strong>&lt;br&gt;0.58&lt;br&gt;0.20&lt;br&gt;1.2&lt;br&gt;0.6&lt;br&gt;2.5&lt;br&gt;4.0&lt;br&gt;0.3&lt;br&gt;0.5&lt;br&gt;0.4&lt;br&gt;5.0</td>
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<tr>
<td>5.2 Implement participatory and all-inclusive planning and implementation mechanism to enforce the implementation of land use regulatory and compliance frameworks</td>
<td>Build the capacities of Urban LGs to implement the land use regulatory framework&lt;br&gt;Monitor and support urban LGs in land use regulatory framework&lt;br&gt;Undertake community awareness on the LURF&lt;br&gt;Formulate, review and disseminate the land-use regulatory framework&lt;br&gt;Assess the performance of urban Councils (Cities, MCs and Town councils) in implementation of the LURF</td>
<td><strong>Target</strong>&lt;br&gt;10&lt;br&gt;60&lt;br&gt;4&lt;br&gt;2&lt;br&gt;120</td>
<td><strong>Budget</strong>&lt;br&gt;0.2&lt;br&gt;0.3&lt;br&gt;0.4&lt;br&gt;0.5&lt;br&gt;1.2</td>
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<td>5.3 Scale up the physical planning and urban management information system</td>
<td>Operationalize and rollout PPUMIS in Cities and Municipalities&lt;br&gt;Establish Urban Forums in Urban Authorities&lt;br&gt;Develop an e-governance system for urban authorities&lt;br&gt;Train staff in municipalities in GIS&lt;br&gt;Roll out the e-governance management system in all GKMA LGs and MDAs</td>
<td><strong>Target</strong>&lt;br&gt;34&lt;br&gt;20&lt;br&gt;22&lt;br&gt;56&lt;br&gt;3</td>
<td><strong>Budget</strong>&lt;br&gt;40&lt;br&gt;4.0&lt;br&gt;4.4&lt;br&gt;1.9&lt;br&gt;0.15</td>
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</tbody>
</table>

**10.0 Programme Challenges in addressing gender and equity issues for FY 2021/22**

- Lack of gender desegregated statistics and data to inform decision making
- Low public awareness on housing
- Low involvement and training of women in housing construction, design and housing related affairs.
- Inappropriate and expensive housing construction materials
- Absence of designated housing officers in other levels of government e.g. local governments
o Inadequate investment in research related to local and appropriate building materials
o Cultural and society norms/values & perceptions depriving marginalized and vulnerable groups of their rights
o Low Government priority for social housing provision viewing the housing development sector as a private mandate
o Inadequate training and support of the land management Institutions including Physical Planning Committees, DLBs and ALCs
o Lack of adequate Funds to maintain the LIS and MZO.

o Absence and or Non implementation of physical Development plans in Local Governments due to funding challenges leading to uncoordinated developments
o Development of slums coupled with continued Urban Sprawl
o Inadequate funds to implement the National Urban Policy, NLP and the NHP
o Inadequate low and medium cost houses leading to a huge housing deficit.

o Low compliance to physical development plans and physical planning framework leading to unplanned developments
o Lack of property value data bank.