

Vote: 103 Inspectorate of Government (IG)

Vote Summary

VI: Vote Overview

This section sets out the Vote Mission, Strategic Objectives, and provides a description of the vote's services

(i) Snapshot of Medium Term Budget Allocations

Table V1 below summarises the Medium Term Budget allocations for the Vote:

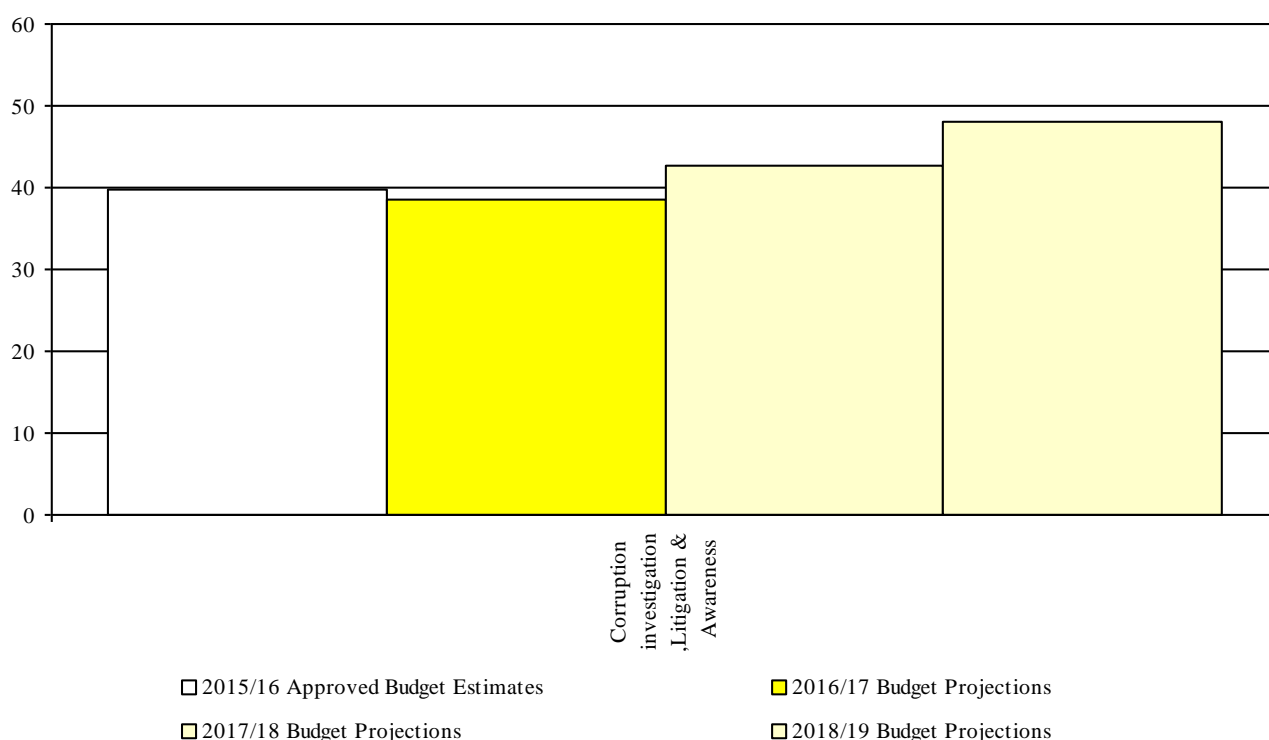
Table V1.1: Overview of Vote Expenditures (UShs Billion)

	2014/15 Outturn	2015/16		MTEF Budget Projections		
		Approved Budget	Spent by End Sept	2016/17	2017/18	2018/19
<i>(i) Excluding Arrears, Taxes</i>						
Recurrent Wage	15.180	17.763	4.281	17.763	18.651	19.584
Recurrent Non Wage	15.492	17.816	3.045	17.816	21.201	25.017
Development GoU	2.886	2.931	0.111	2.931	2.931	3.371
Development Ext. Fin	0.000	1.301	0.000	0.000	0.000	0.000
GoU Total	33.559	38.510	7.437	38.510	42.783	47.971
total GoU + Ext Fin. (MTEF)	33.559	39.811	7.437	38.510	42.783	47.971
<i>(ii) Arrears and Taxes</i>						
Arrears	0.000	0.000	0.000	0.000	N/A	N/A
Taxes	0.600	0.210	0.000	0.000	N/A	N/A
Total Budget	34.159	40.021	7.437	38.510	N/A	N/A

** Non VAT taxes on capital expenditure

The chart below shows total funding allocations to the Vote by Vote Function over the medium term:

Chart V1.1: Medium Term Budget Projections by Vote Function (UShs Bn, Excluding Taxes, Arrears)



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(ii) Vote Mission Statement

The Vote's Mission Statement is:

To promote good governance through enhancing accountability and transparency; and enforcement of the rule of law and administrative justice in public offices

(iii) Vote Outputs which Contribute to Priority Sector Outcomes

The table below sets out the vote functions and outputs delivered by the vote which the sector considers as contributing most to priority sector outcomes.

Table V1.2: Sector Outcomes, Vote Functions and Key Outputs

Sector Outcome 1:	Sector Outcome 2:	Sector Outcome 3:
<i>Efficient service delivery through formulation and monitoring of credible budgets.</i>	<i>Compliance to accountability policies, service delivery standards and regulations.</i>	<i>Accountability Sector's contribution to economic growth and development enhanced</i>
Vote Function: 14 51 Corruption investigation ,Litigation & Awareness		
<i>Outputs Contributing to Outcome 1:</i>	<i>Outputs Contributing to Outcome 2:</i>	<i>Outputs Contributing to Outcome 3:</i>
None	<i>Outputs Provided</i> 145102 Investigations/operations 145103 Prosecutions & Civil Litigation 145104 Education and Public Awareness 145105 Decentralised Anti - corruption programmes 145106 Verification of Leaders' Declarations 145107 Ombudsman Complaints, Policy and Systems Studies	None

V2: Past Vote Performance and Medium Term Plans

This section describes past and future vote performance, in terms of key vote outputs and plans to address sector policy implementation issues.

(i) Past and Future Planned Vote Outputs

2014/15 Performance

During the financial year, the IG planned to conduct investigations into alleged cases of corruptions and maladministration, prosecute corruption cases, and defend cases brought against it. It further planned to carryout public awareness programmes, conduct policy and systems studies to identify areas susceptible to corruption and enforcement of leadership code. The following were achieved during the financial year: A total of 2,390 corruption and ombudsman complaints were registered, 1,113 were recorded at the head office and 1,257 in the regional Offices. 2, 094 investigations were concluded into alleged corruption cases and maladministration in public offices out of planned 1,950. Arising from the investigations, 54 arrests were made, 69 cases were prosecuted resulting into 15 convictions, 5 acquittals, 6 cases withdrawn and 2 dismissals and recovery of UGX. 970,606,750. In addition, the IG carried out sensitization drive by conducting 39 Radio Talk Shows, TV programs, airing out radio spot messages, supporting activities of 20 integrity clubs, designed and disseminated assorted IEC materials. The purpose of the sanitization drive was to educate the community mostly in the NUSAF and PRDP areas on effects of corruption on service delivery, their roles in fighting corruption and the mechanism for reporting corruption cases. In order to improve procedures, systems and practices in public offices, 8 systemic investigations were conducted and system study in to vaccines storage and distribution in Uganda were concluded.

The IG further procured vehicles and office equipments (Computer and Accessories and 12 Pick-Ups) and trained 60 technical officers in report writing. Under the leadership code output, 51 verifications of leaders' declarations were conducted out of planned 50 and 20 investigations into breaches of leadership code were

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concluded respectively. Under Social Accountability and Community Monitoring Project supported by World Bank the IG trained 47 Community Trainers and 7 Regional Managers. The IG further monitored and or inspected 197 projects, 186 of which were PRDP and 11 NUSAF II projects.

Preliminary 2015/16 Performance

In the current FY 2015/16, the IG planned to undertake the following activities; investigate and complete 85% of reported corruption complaints in MDAs, 90% in Local Governments, conclude 70% of the backlog cases, prosecute 50 corruption cases, conclude 20 civil litigation cases, organize 15 sensitization workshops, facilitate 20 Integrity Clubs in Universities and Other Tertiary Institutions, verify 50 declarations of leaders, conclude 20 investigations into breaches of Leadership Code, conduct 2 Policy and System Studies, conclude 8 systemic investigation and investigates 150 ombudsman complaints. By the end of September 2015, the IG had achieved the following:

- (i) total of 649 complaints were registered; 330 complaints registered at the Head Office and 319 Regional Offices across the country. Of the registered complaints indicated above, only 2% (13) were send via SMS (Report2IG Platform);
- (ii) Concluded 773 investigations of these, 187 investigations were conducted by Directorate of Operations & III, 508 Regional Offices, 66 Directorate of Ombudsman Affairs and 12 Project Monitoring Division;
- (iii) 4,933 investigations are ongoing, of these 4,620 are in Regional Offices, 195 Directorate of Ombudsman, 85 Directorate of Operations & III, 24 project Monitoring Division and 9 Directorate of Leadership Code. Arising from the investigations, 19 arrests were made, UGX. 125,020,495 was recovered;
- (iv) Prosecuted 21 cases and obtained 17 convictions, 3 acquittals and only 1 case was withdrawn. The case conviction rate at the closure of the quarter was therefore 81% and
- (v) 53.8% (7) of planned verifications of leaders' declarations were conducted and no investigations into breaches of the Leadership Code Act were concluded.

Table V2.1: Past and 2016/17 Key Vote Outputs*

<i>Vote, Vote Function Key Output</i>	Approved Budget and Planned outputs	2015/16 Spending and Outputs Achieved by End Sept	2016/17 Proposed Budget and Planned Outputs
Vote: 103 Inspectorate of Government (IG)			
<i>Vote Function: 1451 Corruption investigation ,Litigation & Awareness</i>			
Output: 145102	Investigations/operations		
<i>Description of Outputs:</i>	investigate 85% corruption cases undertake 12 project inspections complete 70% backlog cases	Undertook 3 monthly follow up reports on the project inspection and monitoring during the quarter. 149.6% corruption complaints were investigated and completed. Concluded 161 backlog cases The % achieved could not be computed because the IG is still compiling number of existing backlog cases.	investigate 85% corruption cases undertake 200 project inspections complete 70% backlog cases
<i>Performance Indicators:</i>			
% of proposed corrective actions identified during project inspection implemented	70	55.8	70
% of backlog cases investigated	70	20	70
% of corruption cases investigated and completed	85	149.6	85
<i>Output Cost: US\$ Bn:</i>	2.923	<i>US\$ Bn:</i> 0.592	<i>US\$ Bn:</i> 3.218

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<i>Vote, Vote Function Key Output</i>	Approved Budget and Planned outputs	2015/16 Spending and Outputs Achieved by End Sept	2016/17 Proposed Budget and Planned Outputs
Output: 145103	Prosecutions & Civil Litigation		
<i>Description of Outputs:</i>	complete 12 judicial review cases prosecute 50 corruption cases	Concluded prosecutions of 21 cases out of quarterly target of 13. Concluded 5 Judicial Review cases out of the quarterly target of 4.	complete 12 judicial review cases prosecute 50 corruption cases
<i>Performance Indicators:</i>			
Number of judicial review cases concluded	12	5	12
Number of corruption cases prosecuted and completed.	50	21	50
<i>Output Cost: US\$ Bn:</i>	2.459	<i>US\$ Bn:</i> 0.500	<i>US\$ Bn:</i> 2.600
Output: 145104	Education and Public Awareness		
<i>Description of Outputs:</i>	develop and disseminate 4 IEC materials support 20 partnerships and institutions carry out 15 sensitisation programmes	Conducted 3 DTM sensitization workshops in Mbarara, Jinja and Lira. Supported 5 partnerships in institutions and a secondary school No IEC materials were developed during the quarter	develop and disseminate 4 IEC materials support 20 partnerships and institutions carry out 15 sensitisation programmes
<i>Performance Indicators:</i>			
Number of sensitisation programmes conducted.	15	3	15
Number of partnerships and institutions supported	20	5	20
<i>Output Cost: US\$ Bn:</i>	2.121	<i>US\$ Bn:</i> 0.326	<i>US\$ Bn:</i> 1.959
Output: 145105	Decentralised Anti - corruption programmes		
<i>Description of Outputs:</i>	investigate and complete 90% corruption cases recover 50% of funds during investigations undertake 12 followups on IG Recommendations	128% corruption complaints were investigated and completed. This programme followed up on 138 recommendations. The findings indicate that 77 (55.8%) of the recommendations followed up were implemented. Recommended UGX. 138,040,381 for recovery of which UGX. 125,020,495 (90.6%) was actually recovered	investigate and complete 90% corruption cases recover 50% of funds during investigations undertake 12 followups on IG Recommendations
<i>Performance Indicators:</i>			
% of funds recovered from MDALGs as recommended during investigations	50	90.6	50
% of corruption cases complaints investigated and completed	90%	128	90%
<i>Output Cost: US\$ Bn:</i>	12.268	<i>US\$ Bn:</i> 2.604	<i>US\$ Bn:</i> 12.569
Output: 145106	Verification of Leaders' Declarations		

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<i>Vote, Vote Function Key Output</i>	Approved Budget and Planned outputs	2015/16 Spending and Outputs Achieved by End Sept	2016/17 Proposed Budget and Planned Outputs
<i>Description of Outputs:</i>	investigate 20 leaders for breach of leadership code verify 50 leaders declarations 100% compliance required for leaders declarations	The IG will receive declarations in March 2016. Concluded 7 (53.8%) verifications out of the quarterly target of 13. All the verifications were found to be commensurate to their known sources of income. 33 verifications are ongoing at various levels. No investigations into breaches of the Leadership Code were concluded. However, 9 investigations are ongoing are various levels	investigate 20 leaders for breach of leadership code verify 50 leaders declarations 100% compliance required for leaders declarations
<i>Performance Indicators:</i>			
Number of leaders investigated for breach of Leadership Code	20	0	20
Number of leader's declarations verified	50	7	50
Compliance rate for leaders required to file declaration forms	100	0	100
<i>Output Cost: UShs Bn:</i>	2.184	<i>UShs Bn:</i> 0.427	<i>UShs Bn:</i> 2.193
Output: 145107	Ombudsman Complaints, Policy and Systems Studies		
<i>Description of Outputs:</i>	complete 4 policy and system studies carry out 150 ombudsman investigations conduct 8 systemic investigations	Investigated and concluded 63 (126%) Ombudsman cases out of quarterly target of 50. Concluded 3 (150%) systemic investigations out of the planned 2. No Policy and System studies were concluded during the quarter	complete 4 policy and system studies carry out 150 ombudsman investigations conduct 8 systemic investigations
<i>Performance Indicators:</i>			
Number of systemic investigations conducted per annum	8	3	8
Number of Ombudsman investigations concluded.	150	63	150
Number of Policy and Systems Studies completed.	4	0	4
<i>Output Cost: UShs Bn:</i>	1.797	<i>UShs Bn:</i> 0.236	<i>UShs Bn:</i> 2.093
Vote Function Cost	UShs Bn: 40.021	UShs Bn: 7.437	UShs Bn: 38.510
<i>VF Cost Excl. Ext Fin.</i>	<i>UShs Bn: 38.720</i>	<i>UShs Bn: 7.437</i>	<i>UShs Bn: 38.510</i>
Cost of Vote Services:	UShs Bn: 39.811	UShs Bn: 7.437	UShs Bn: 38.510
<i>Vote Cost Excl. Ext Fin.</i>	<i>UShs Bn: 38.720</i>	<i>UShs Bn: 7.437</i>	<i>UShs Bn: 38.510</i>

* Excluding Taxes and Arrears

2016/17 Planned Outputs

During the ensuing FY 2016/17 the IG will specifically plan, develop strategy and implement interventions

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which focus on: (i) Improving efficiency and effectiveness in preventing, detecting and eliminating corruption; (ii) Leveraging the ombudsman role to embed adherence to the rule of law, efficiency, natural justice and good governance in public administration; (iii) Strengthening the enforcement of the Leadership Code of Conduct and (iv) Enhancing public awareness about the IG mandate and strengthen strategic partnerships. Specifically, the IG is set out to achieve the following outputs:

a. Investigating and prosecuting cases of corruption, establishing and implement an improved complaints management system, enhancing capacity to efficiently and effectively investigate and prosecute corruption cases and strengthening mechanisms to detect and prevent corruption. This will be realized by the IG through: (i) Investigating 90% of the corruption complaints registered from LGs and 85% from MDAs; (ii) Prosecuting 50 corruption cases; (iii) Recovering 50% of funds recommended for recovery during investigations, (iv) Completing 70% of the backlog of cases, (v) conducting specialised training and (vii) developing procedure manuals.

B. Investigating maladministration and injustice in public office, enhancing the capacity of MDALGs to identify and resolve underlying drivers of complaints at source and using the systems approach to proactively identify and address high risk areas in governance. The IG will therefore achieve the above through carrying out 8 systemic investigations 2 policy studies and 150 investigations.

C. Increasing compliance with Leadership Code of Conduct Act, improving capacity to verify declarations, increasing capacity to investigate and prosecute breaches of the Leadership Code of Conduct and developing and Implementing E-system for declarations. Under this the IG will investigate 20 cases of breaches of the Leadership Cod Act, conduct verification of 50 declarations and roll out online declarations to over 10 government institutions to ensure 100% compliance.

D. Strengthen IG's brand and its public education, training and awareness interventions to enlist public support for preventing and combating corruption through conducting 15 sensitization programmes, developing and disseminating 4 sets of IEC materials, enhancing participation of the citizens in combating corruption through Social Accountability and Monitoring project supported by World Bank and other Development Partners (in NUSAF II Areas).

E. Increase Monitoring and Inspection of development programmes undertaking continuous Monitoring/inspection of major Government Development Programmes such as NUSAF, PRDP, and Youth Livelihood Fund.

F. Strengthen Internal Capacity to build an Ethical & Performance Driven Culture by conducting team building events, mentorship sessions, and leadership, supervision and management trainings.

G. Strengthen organizational effectiveness and efficiency by aligning strategy, resources, processes and infrastructure through implementing the outcome of Organizational Development Assessment, participatory planning, budgeting and maximizing resources towards the achievement of the mandate.

Table V2.2: Past and Medium Term Key Vote Output Indicators*

Vote Function Key Output Indicators and Costs:	2014/15 Outturn	2015/16		MTEF Projections		
		Approved Plan	Outturn by End Sept	2016/17	2017/18	2018/19
Vote: 103 Inspectorate of Government (IG)						
<i>Vote Function: 1451 Corruption investigation, Litigation & Awareness</i>						
% of backlog cases investigated		70	20	70	70	70
% of corruption cases investigated		85	149.6	85	85	85

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Vote Function Key Output Indicators and Costs:	2014/15 Outturn	2015/16		MTEF Projections		
		Approved Plan	Outturn by End Sept	2016/17	2017/18	2018/19
and completed						
% of proposed corrective actions identified during project inspection implemented		70	55.8	70	70	70
Number of corruption cases prosecuted and completed.		50	21	50	50	50
Number of judicial review cases concluded		12	5	12	12	12
Number of partnerships and institutions supported		20	5	20	20	20
Number of sensitisation programmes conducted.		15	3	15	15	15
% of corruption cases complaints investigated and completed		90%	128	90%	90%	90
% of funds recovered from MDALGs as recommended during investigations		50	90.6	50	50	50
Compliance rate for leaders required to file declaration forms		100	0	100	100	100
Number of leader's declarations verified		50	7	50	50	50
Number of leaders investigated for breach of Leadership Code		20	0	20	20	20
Number of Policy and Systems Studies completed.		4	0	4	4	4
Number of Ombudsman investigations concluded.		150	63	150	150	150
Number of systemic investigations conducted per annum		8	3	8	8	8
Vote Function Cost (US\$ bn)	<i>N/A</i>	39.811	7.437	38.510	42.783	47.971
<i>VF Cost Excl. Ext Fin.</i>	<i>34.159</i>	<i>38.51</i>	<i>7.437</i>	<i>38.510</i>	<i>N/A</i>	<i>N/A</i>
Cost of Vote Services (US\$ Bn)	N/A	39.811	7.437	38.510	42.783	47.971
<i>Vote Cost Excl. Ext Fin</i>	<i>34.159</i>	<i>38.510</i>	<i>7.437</i>	<i>38.510</i>	<i>N/A</i>	<i>N/A</i>

Medium Term Plans

Over the medium term, the Inspectorate of Government plans to achieve the following high level output indicators: Reduced corruption in public sector, improved governance and administration of public office, improved professional and ethical conduct of leaders in line with the leadership code of conduct, increased efficiency and effectiveness in execution of the IG mandate and Increased demand for ethics, professionalism and accountability in public office. The outcomes will be achieved through the IG consolidating its achievement in the previous and also implementing specific interventions listed below:

i. Establish and implement an improved complaints management system: One of the IG's key challenges over the last few years has been an increasing workload, as a result of increased awareness of the dangers of corruption and the ease of reporting incidents. This has in turn resulted in the rise in the number of complaints received by the IG, which have clogged the highly manual complaints management system in place. The IG will manage this over the medium term by developing and implementing a more efficient and effective electronic complaints and case management system.

ii. Strengthen mechanisms to detect and prevent corruption: The IG has relied on received complaints and

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on reactive measures (investigation and prosecutions) as a means of detecting and eliminating corruption. While this has had a measure of success, it is by no means sufficient. In recognition of this, the IG will focus on strengthening systems and policies that detect and prevent corruption incidences before they occur or become more widespread. This will be done by conducting periodical surveys and or risk assessments, improving whistleblower reporting, conducting inspections in public projects, strengthening intelligence gathering and deploying efficient ICT systems to facilitate the detection, reporting and prevention of corruption.

Iii.Enhance the capacity of MDALGs to identify and resolve underlying drivers of complaints at source: Complaints related to maladministration and poor governance are often due to or related to certain underlying reasons. For instance, delayed/unpaid teachers' salaries can lead to absenteeism. Low pay in public sector may result in de-motivated staff, who in turn deliver inadequate services. The IG will enhance the capacity to identify and resolve underlying drivers of complaints where they arise. MDALGs will be encouraged to establish internal mechanisms to resolve complaints at source and train their personnel in root cause analysis of those complaints.

Iv.Use the systems approach to proactively identify and address high risk areas in governance: As part of its efforts to proactively promote good governance in public office, the IG will engage with various MDALGs in studying processes and procedures with a view to identifying high-risk areas and effectively minimizing threats to effective service delivery. The Inspectorate will design effective systemic study models that will be used to identify, investigate and address high-risk areas in governance and ensure recommendations are implemented.

V.Develop and Implement E-system for declarations under the LCA: The declarations process is currently manual, requiring large amounts of funds and staff to distribute and collect declaration forms, and large storage space for the large numbers of declaration forms collected. As part of its efforts to address these challenges, the IG is developing an electronic declaration system to receive and analyze leaders' declarations.

(ii) Efficiency of Vote Budget Allocations

Over the medium term, the Inspectorate intends to introduce the following measures to improve efficiency in vote allocations:

a. Strengthen system and build capacity for information gathering/intelligence to detect corruption in MDALGs. This will give the IG opportunity to concentrate investigations on more credible information. Currently the IG is over relying on reported complaints which in instances after investigations prove to be mere allegations yet a lot of resources were committed.

B. Under the Ombudsman mandate, the IG will conduct more systemic investigations as opposed to handing individual complaints. In this when a number of complaints are raised against an entity, systemic investigations will be conducted to provide recommendations for improvement of procedures, practices and systems.

C. The Inspectorate of Government will continue to implement the policy of strengthening the Regional Offices through increased financing and recruiting additional staff as opposed to opening new ones. This policy aims at reducing operational costs and making them more effective. During the ensuing FY 2016/17 the IG will specifically plan, develop strategy and implement interventions which focus on: (i) Improving efficiency and effectiveness in preventing, detecting and eliminating corruption; (ii) Leveraging the ombudsman role to embed adherence to the rule of law, efficiency, natural justice and good governance in public administration; (iii) Strengthening the enforcement of the Leadership Code of Conduct and (iv)

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Enhancing public awareness about the IG mandate and strengthen strategic partnerships.

Table V2.3: Allocations to Key Sector and Service Delivery Outputs over the Medium Term

Billion Uganda Shillings	(i) Allocation (Shs Bn)				(ii) % Vote Budget			
	2015/16	2016/17	2017/18	2018/19	2015/16	2016/17	2017/18	2018/19
Key Sector	23.8	24.6	21.7	26.9	59.7%	64.0%	50.8%	56.1%

N/A

Table V2.4: Key Unit Costs of Services Provided and Services Funded (Shs '000)

Unit Cost Description	Actual 2014/15	Planned 2015/16	Actual by Sept	Proposed 2016/17	Costing Assumptions and Reasons for any Changes and Variations from Plan
<i>Vote Function: 1451 Corruption investigation, Litigation & Awareness</i>					
Workshops				25,000	No clear benchmarks but tried to fit within the available resources
Verification and Investigation				7,000	No clear benchmarks but tried to fit within the available resources
Prosecution				4,800	No clear benchmarks but tried to fit within the available resources
Procurement of vehicles				102,000	The price variation is a result of differences in vehicle types & classes.
Policy and systems studies	6,667	6,667	9,667	9,667	No clear benchmarks but tried to fit within the available resources
Investigation	2,500	2,500	3,000	3,000	The fuel prices will be the rise and the shilling will be relatively stable.
Computers, Printers and accessories	4,750	4,750	4,750	4,750	The fuel prices will be the rise and the shilling will be relatively stable.
Civil Litigation	12,000	12,000	12,025	12,025	The fuel prices will be the rise and the shilling will be relatively stable.

(iii) Vote Investment Plans

The funding allocated is to facilitate the above mentioned activities.

Table V2.5: Allocations to Capital Investment over the Medium Term

Billion Uganda Shillings	(i) Allocation (Shs Bn)				(ii) % Vote Budget			
	2015/16	2016/17	2017/18	2018/19	2015/16	2016/17	2017/18	2018/19
Consumption Expenditure(Outputs Provided)	37.3	36.2	38.1	43.2	93.7%	94.1%	89.0%	90.2%
Investment (Capital Purchases)	2.5	2.3	4.7	4.7	6.3%	5.9%	11.0%	9.8%
Grand Total	39.8	38.5	42.8	48.0	100.0%	100.0%	100.0%	100.0%

The IG acquired land for the construction of its Head Office. In the current FY 2015/16, a consultant was hired to undertake architectural designs. The consultant is expected to submit final drawing by the closure of the financial year. The IG therefore intends to commence first phase of the construction exercise in the forthcoming FY 2016/17. In addition the IG will procure 5 cars.

Table V2.6: Major Capital Investments

Project, Programme	2015/16		2016/17
	Approved Budget, Planned Outputs (Quantity and Location)	Actual Expenditure and Outputs by September (Quantity and Location)	Proposed Budget, Planned Outputs (Quantity and Location)
Project 0354 Support to IGG			

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Project, Programme Vote Function Output <i>US\$ Thousands</i>	2015/16		2016/17
	Approved Budget, Planned Outputs (Quantity and Location)	Actual Expenditure and Outputs by September (Quantity and Location)	Proposed Budget, Planned Outputs (Quantity and Location)
145172 Government Buildings and Administrative Infrastructure	Architectural designs for IG house prepared	n/a	Finalisation of architectural designs
Total	1,500,000	0	1,500,000
<i>GoU Development</i>	<i>1,500,000</i>	0	<i>1,500,000</i>
<i>External Financing</i>	0	0	0
145175 Purchase of Motor Vehicles and Other Transport Equipment	Purchase of Pickups to enhance and improve investigative and prosecutorial capacity of IG in regional offices	n/a	5 double cabin pickups procured to support investigations.
Total	869,998	0	510,000
<i>GoU Development</i>	<i>720,000</i>	0	<i>510,000</i>
<i>External Financing</i>	<i>149,998</i>	0	0

(iv) Vote Actions to improve Priority Sector Outcomes

In the coming FY2016/17, performance is one of the critical areas that the IG intends to address and numbers of strategies were designed to this effect. These include conducting a review of the performance management to strategies for performance improvement; equip staff with specialized skills to complex investigations, increased mentorship, supervision, monitoring and collaboration with other anti-corruption agencies. In addition the IG will review, adopt and implement the recommendations of organizational assessment that is being concluded.

Table V2.7: Priority Vote Actions to Improve Sector Performance

2015/16 Planned Actions:	2015/16 Actions by Sept:	2016/17 Planned Actions:	MT Strategy:
Sector Outcome 1: Efficient service delivery through formulation and monitoring of credible budgets.			
Vote Function: 14 51 Corruption investigation ,Litigation & Awareness			
<i>VF Performance Issue: In ability to recruit and retain quality staff</i>			
increased supervision and monitoring to improve performance	The Information and Internal Inspection (III) Division of the IG carried out inspection of the Regional Offices, Directorates and Divisions. The purpose of the exercise was to identify performance challenges and provide mentorship.	increased supervision and monitoring to improve performance	Formulation of comprehensive performance plan with well defined outputs for all technical staff, increased supervision, monitoring and holding consultative meetings with senior technical officers
Sector Outcome 3: Accountability Sector's contribution to economic growth and development enhanced			
Vote Function: 14 51 Corruption investigation ,Litigation & Awareness			
<i>VF Performance Issue: Inadquate Regional presence of Inspectorate of Government</i>			
The Inspectorate has adopted an internal policy of strengthening the Regional Offices as opposed to opening new ones. This policy aims at reducing operational costs and making them more effective	The IG carried out recruitment of 32 inspectorate officers during the quarter. Over 80% of the officers were deployed in Regional Offices. Further an assessment was conducted to identify resource needs of the Regional Offices. A draft report is for review by the IG management.	The Inspectorate has adopted an internal policy of strengthening the Regional Offices as opposed to opening new ones. This policy aims at reducing operational costs and making them more effective	The Inspectorate has adopted an internal policy of strengthening the Regional Offices as opposed to opening new ones. This policy aims at reducing operational costs and making them more effective

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V3 Proposed Budget Allocations for 2016/17 and the Medium Term

This section sets out the proposed vote budget allocations for 2016/17 and the medium term, including major areas of expenditures and any notable changes in allocations.

Table V3.1: Past Outturns and Medium Term Projections by Vote Function*

	2014/15 Outturn	2015/16		MTEF Budget Projections		
		Appr. Budget	Spent by End Sept	2016/17	2017/18	2018/19
Vote: 103 Inspectorate of Government (IG)						
1451 Corruption investigation ,Litigation & Awareness	34.159	39.811	7.437	38.510	42.783	47.971
Total for Vote:	34.159	39.811	7.437	38.510	42.783	47.971

(i) The Total Budget over the Medium Term

Over the medium term the allocation to Inspectorate of Government is UGX. 38.260 Billion in FY 2016/17 and projected to increase to UGX. 42.490 Billion FY 2017/18. This implies the allocation will grow by 11.06% over the medium term.

(ii) The major expenditure allocations in the Vote for 2016/17

The IG acquired land for the construction of its Head Office. In the current FY 2015/16, a consultant was hired to undertake architectural designs. The consultant is expected to submit final drawing by the closure of the financial year. The IG therefore intends to commence phase of the construction exercise in the forthcoming FY 2016/17.

(iii) The major planned changes in resource allocations within the Vote for 2016/17

The proposed key major allocations are therefore summarized as follows: travel inland line item for investigations, prosecutions, verifications of leader's declarations, project inspections and policy and system studies UGX. 2.452 Billion, payment of rent UGX. 2.482 Billion, purchase of vehicles, their maintenance, fuel and lubricants UGX. 1.028 Billion. Other areas major allocations include NSSF contributions UGX. 1.808 Billion, payment of staff annual gratuity UGX. 4.949 Billion and allowances UGX. 2.843 Billion.

Table V3.2: Key Changes in Vote Resource Allocation

Changes in Budget Allocations and Outputs from 2015/16 Planned Levels:				Justification for proposed Changes in Expenditure and Outputs
2016/17	2017/18	2018/19		
<i>Vote Function: 1401 Corruption investigation ,Litigation & Awareness</i>				
Output: 1451 01 Administration & Support services				
<i>US\$ Bn:</i> -1.939	<i>US\$ Bn:</i> 2.774	<i>US\$ Bn:</i> 2.774		<i>To strengthen Regional offices for performance improvement</i>
To strengthen Regional offices for performance improvement	To strengthen Regional offices for performance improvement	To strengthen Regional offices for performance improvement		
Output: 1451 02 Investigations/operations				
<i>US\$ Bn:</i> 0.294	<i>US\$ Bn:</i> 3.685	<i>US\$ Bn:</i> 3.685		<i>To strengthen Regional offices for performance improvement</i>
To strengthen Regional offices for performance improvement	To strengthen Regional offices for performance improvement	To strengthen capacity for performance improvement		
Output: 1451 05 Decentralised Anti - corruption programmes				
<i>US\$ Bn:</i> 0.301	<i>US\$ Bn:</i> -3.738	<i>US\$ Bn:</i> 1.450		<i>to increase public awareness on corruption</i>
To strengthen Regional offices for performance improvement	To strengthen Regional offices for performance improvement	To strengthen Regional offices for performance improvement		
Output: 1451 07 Ombudsman Complaints, Policy and Systems Studies				
<i>US\$ Bn:</i> 0.296	<i>US\$ Bn:</i> -0.203	<i>US\$ Bn:</i> -0.203		<i>Funding to support implementation of ambudsman activities</i>
Funding to support	Funding to support	Funding to support		

Vote: 103 Inspectorate of Government (IG)

Vote Summary

Changes in Budget Allocations and Outputs from 2015/16 Planned Levels:			Justification for proposed Changes in Expenditure and Outputs
2016/17	2017/18	2018/19	
implementation of ambudsman activities	implementation of ambudsman activities	implementation of ambudsman activities	
Output: 1451 75	Purchase of Motor Vehicles and Other Transport Equipment		
<i>US\$ Bn:</i> -0.150	<i>US\$ Bn:</i> 0.096	<i>US\$ Bn:</i> 0.096	<i>Funds planned for procurement of pickups to facilitate field travel for investigations and</i>
Funds planned for procurement of pickups to facilitate field travel for investigations and prosecution of corruption cases.	Funds planned for procurement of pickups to facilitate field travel for investigations and	Funds planned for procurement of pickups to facilitate field travel for investigations and	

V4: Vote Challenges for 2016/17 and the Medium Term

This section sets out the major challenges the vote faces in 2016/17 and the medium term which the vote has been unable to address in its spending plans.

9. Vote Challenges

The GoU has prioritized good governance, as a significant driver in the achievement of NDPII objectives. While progress has been made over the last decade in promoting good governance and combating corruption, several constraints still remain and these include:

a. Prevalence and complexity of corruption in the public and private sector; of particular concern to the IG is the evolving nature of corruption. While previously limited to favors and bribes to a few officials, it now encompasses grand syndicated corruption where controls are deliberately circumvented in a systematic way, involving networks of corrupt officials from different MDALGs and the private sector.

B. Gaps in the legal framework; this hinders the effectiveness of the IG in the performance of its functions. For instance, the absence of a Leadership Code Tribunal hinders the efforts of the IG to effectively supervise the implementation of the Leadership Code Act, as there is no other body that can arbitrate between the IG and public officers who commit breaches of the Leadership Code. In addition, there is no provision in the law for non-conviction based asset recovery or forfeiture.

C. Lack of IG Corporate status; this means it cannot sue and be sued in its name and this has resulted in a situation where IG has to have recourse to the Attorney General's Office to defend it, where its reports are challenged in judicial review.

D. Delays in the judicial process; the establishment of the Anti-Corruption Division of the High Court significantly shortened the period taken to complete prosecution of corruption cases. However, even with a functional Anti-Corruption Court, cases face delays in courts of justice for various reasons including, but not limited to transfer of judicial officers, and continuous adjournments and lack of quorum.

E. Non-implementation of IG recommendations; upon completion of investigations, there have been instances where the IG's recommendations are not implemented. When implementation of the recommendations (such as sanctions of various officials) is not effected promptly, the matters attended to remain unresolved.

F. Poor methods of records storage, retrieval and sharing in public offices. Poor record keeping mainly results in great difficulty for the IG to collect credible and actionable information from the public officers or offices. The lack of records has continuously created a bottleneck for investigations.

Vote: 103 Inspectorate of Government (IG)

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G. Increasing cost of rent. Currently, the IG is operating in rented office premises for both its Headquarters and the 16 Regional Offices. The rent for the Head Office is paid in Dollars, thus the continuous rise in the dollar has adversely affected the funds available for other activities given that rent is a primary cost to the institution's existence and operations. In addition, landlords for Regional Offices have a tendency of adjusting rents upwards at the end of the tenancy agreements.

H. Under-resourced Inspectorate of Government, with limited number of staff and operational funds. For example each investigating officer has over 50 cases to complete in a financial year inclusive of backlogs. Furthermore the IG undertakes investigations, prosecutions and verifications of leaders' declarations. Currently the IG is in position to verify only 50 declarations out of over 25,000 that were submitted recently.

Table V4.1: Additional Output Funding Requests

Additional Requirements for Funding and Outputs in 2016/17:	Justification of Requirement for Additional Outputs and Funding
<i>Vote Function: 1401 Corruption investigation, Litigation & Awareness</i>	
Output: 1451 01 Administration & Support services <i>US\$ Bn:</i> Additional funds needed for recruitment of new staff, buy equipment, operational funds and architectural designs for construction of IG office building.	Additional funds needed for recruitment of new staff, buy equipment, operational funds and architectural designs for construction of IG office building.
Output: 1451 02 Investigations/operations <i>US\$ Bn:</i> Additional funding for investigations	Additional funds needed to scale up investigation and prosecution for corruption cases and proposed salary increment for staff to complete salary structure.
Output: 1451 04 Education and Public Awareness <i>US\$ Bn:</i> Additional funding for increasing public awareness on corruption.	Additional funding for increasing public awareness on corruption.
Output: 1451 05 Decentralised Anti - corruption programmes <i>US\$ Bn:</i> Additional funding for strengthening Regional Offices.	Additional funding for strengthening Regional Offices.
Output: 1451 06 Verification of Leaders' Declarations <i>US\$ Bn: 1.500</i> Additional funding for implementation of leadership code and operations	Additional funding for implementation of leadership code and operations

This section discusses how the vote's plans will address and respond to the cross-cutting policy, issues of gender and equity; HIV/AIDS; and the Environment, and other budgetary issues such as Arrears and NTR..

(i) Cross-cutting Policy Issues

(i) Gender and Equity

Objective: i. To execute the IG mandate in conformity with the National Gender Policy and the legislation in place to enforce and promote equity and equality.

Issue of Concern : Limited integration of gender issues in the IG work plans and budgets.

Proposed Interventions

Mainstream gender issues in the IG plans and budgets.

Conduct meeting to address practices that undermine or exploit the dignity of the person on the basis of their sex and gender are prohibited

Conduct awareness meetings to address gender concerns in the Inspectorate of Government

Vote: 103 Inspectorate of Government (IG)

Vote Summary

Budget Allocations UGX billion 0.001

Performance Indicators i. Number of sensitization meetings conducted

(ii) HIV/AIDS

Objective: To contribute to the reduction of HIV/AIDS burden and mitigate the effects of the epidemic,

Issue of Concern : The burden and negative impact of HIV and AIDS on the IG workforce.

Proposed Interventions

Supporting treatment and care for infected persons and their family members in partnership with HIV and AIDS organizations, promote counseling and testing and hold sensitization workshops.

Disseminate and implement the IG HIV/AIDS Policy

Budget Allocations UGX billion 0.03

Performance Indicators Number of staff and family members supported.
Number of sensitizations meetings conducted.

(iii) Environment

Objective: To promote environmental sustainability

Issue of Concern : persistent degradation of these natural resources

Proposed Interventions

In the recent past Government of Uganda together with Development Partners have implemented a number of strategic interventions to preserve and protect the environment. However, various reports indicate persistent degradation of these natural resources namely declining soil fertility, deforestation particularly outside protected areas, pasture degradation, and decreasing fish stocks, water pollution caused by discharge of waste water from industries and domestic water use, among others.

The role of the Inspectorate in enforcement of the laws relating to the environment is of necessity limited due to the fact that the National Environment Management Authority is charged with this role. However, in the FY 2016/17, the Inspectorate of Government will provide special consideration to complaints regarding mismanagement and unsustainable use of the Environment and Natural Resources where its intervention does not conflict with the statutory role of NEMA.

Budget Allocations UGX billion 0.002

Performance Indicators Number of investigations into environmental issues conducted
Number of initiatives implemented

(ii) Payment Arrears

The table below shows all the payment arrears outstanding for the Vote:

The Inspectorate of Government continues to operate within the given MTEF despite the high number of priorities to be addressed. In the FY 2016/17, there are no outstanding arrears demanded of the

(ii) Non Tax Revenue Collections

The table below shows Non-Tax Revenues that will be collected under the Vote:

The IG plans to collect UGX 0.030 from sale of bids and UGX 0.975 is expected to be raised from sale of old assets and furniture.