

Vote: 122 Kampala Capital City Authority

Vote Summary

VI: Vote Overview

This section sets out the Vote Mission, Strategic Objectives, and provides a description of the vote's services

(i) Snapshot of Medium Term Budget Allocations

Table V1 below summarises the Medium Term Budget allocations for the Vote:

Table V1.1: Overview of Vote Expenditures (UShs Billion)

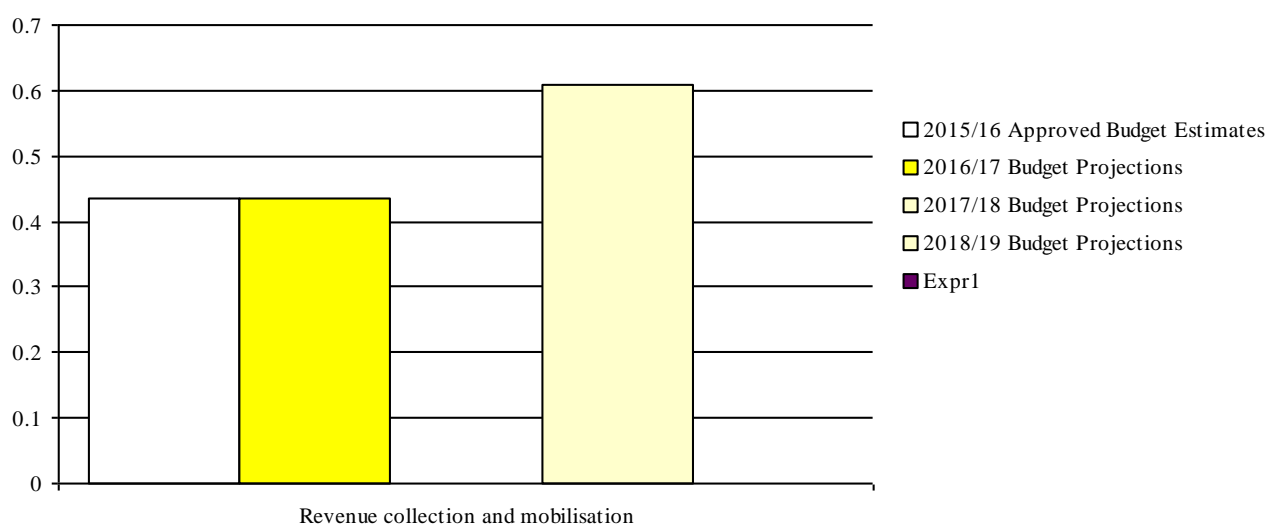
	2014/15 Outturn	2015/16		MTEF Budget Projections		
		Approved Budget	Spent by End Sept	2016/17	2017/18	2018/19
<i>(i) Excluding Arrears, Taxes</i>						
Recurrent						
Wage	0.000	0.000	0.020	0.000	0.000	0.000
Non Wage	0.402	0.434	0.040	0.434	0.516	0.609
Development						
GoU	0.000	0.000	0.000	0.000	0.000	0.000
Ext.Fin	0.000	0.000	0.000	0.000	0.000	0.000
GoU Total	0.402	0.434	0.060	0.434	0.516	0.609
Total GoU+Donor (MTEF)	0.402	0.434	0.060	0.434	0.516	0.609
<i>(ii) Arrears and Taxes</i>						
Arrears	0.000	0.000	0.000	0.000	N/A	N/A
Taxes**	0.000	0.000	0.000	0.000	N/A	N/A
Total Budget	0.402	0.434	0.060	0.434	N/A	N/A
<i>(iii) Non Tax Revenue</i>						
Grand Total	0.402	6.367	0.060	0.764	N/A	N/A
Excluding Taxes, Arrears	0.402	6.367	0.060	0.764	0.876	1.009

* Donor expenditure data unavailable

** Non VAT taxes on capital expenditure

The chart below shows total funding allocations to the Vote by Vote Function over the medium term:

Chart V1.1: Medium Term Budget Projections by Vote Function (UShs Bn, Excluding Taxes, Arrears)



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(ii) Vote Mission Statement

The Vote's Mission Statement is:

Vision: To be a, Vibrant, Attractive and sustainable city. to the city. mandate

Mission: To Deliver quality services KCCA

*To Administer the Mobilization of Local Revenue and provide Public Services in the City.
To promote and control Physical Development in the City
To promote Socio-economic Development in the City
To provide Infrastructure Services to the city*

Revenue Mandate: To administer the collection of all taxes and fees in the City.

(iii) Vote Outputs which Contribute to Priority Sector Outcomes

The table below sets out the vote functions and outputs delivered by the vote which the sector considers as contributing most to priority sector outcomes.

Table V1.2: Sector Outcomes, Vote Functions and Key Outputs

Sector Outcome 1:	Sector Outcome 2:	Sector Outcome 3:
<i>Efficient service delivery through formulation and monitoring of credible budgets.</i>	<i>Compliance to accountability policies, service delivery standards and regulations.</i>	<i>Accountability Sector's contribution to economic growth and development enhanced</i>
Vote Function: 14 09 Revenue collection and mobilisation		
<i>Outputs Contributing to Outcome 1:</i>	<i>Outputs Contributing to Outcome 2:</i>	<i>Outputs Contributing to Outcome 3:</i>
None	None	<i>Outputs Provided</i> 140901 Registers for various revenue sources developed 140902 Revenue generating contracts reviewed

V2: Past Vote Performance and Medium Term Plans

This section describes past and future vote performance, in terms of key vote outputs and plans to address sector policy implementation issues.

(i) Past and Future Planned Vote Outputs

2014/15 Performance

UGX 80,5Bn was collected against a target of UGX 94.47Bn this is a performance of 85%. The target was not achieved because some revenue sources such as from transport (boda boda and lorry and trucks for hire) were not collected due to un concluded issues in the law. Valuation of properties has not been done hence anticipated revenue from property rates not increased as planned.

The Revenue Management System (e-Citie) was launched in July 2015 with the automation of the Public transport Revenue source where taxi operators within the city are currently using the system to register and pay monthly user fees. The integration of other revenue sources on e-Citie has been completed. The Trading license module went live on e-Citie in January 2015. Sunday markets module went live in May 2015. Nine hundred seventy three (973) payments have been made on the platform amounting to UGX 9,730,000.

Registers of the ten (10) major revenue sources were cleaned and updated. These include; Business Licenses, Property Rates, Rent and , Vehicle/ motor cycle Fees (including parking fees), Advertisements,

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Markets, Land Fees, Local Service Tax, Hotel Tax, and Buildings Fees. This has expanded the revenue base and improved on the accuracy of the databases.

Reviewed the proposed rates for boda bodas and 30 – 39 seater buses in the Commercial Road users instrument from UGX 20,000 to UGX 10,000 and UGX 296,000 to UGX 150,000 respectively in preparation of revenue collection from these sources next year. Collection of commercial road users fees shall commence next FY 2015/16 after the reference guidelines have been gazetted. Other two laws were reviewed which are, the stage Plays and Public Entertainment Act and the local government rating Act. The regulations are still awaiting parliamentary approval.

81 sensitizations were conducted during the financial year. These were held in form of barazas, workshops and radio talk shows. These sensitizations were mainly geared towards popularizing the e-citie trading license module amongst traders.

64 external audits and 8 internal inspections were conducted .The inspections covered outdoor advertising, yellow fever vaccination and Nakawa market dues collection processes while the external audits were done in the Banking, telecom and Hotel Sectors.

Preliminary 2015/16 Performance

UGX 20,186,767,316 was collected against a target of UGX 25,562,668,394, which is performance of 79% and compared to the same period of the FY 2014/15, collections increased by 11.38%. Revenue collection is expected to improve in the third quarter and fourth quarter and hence the annual target is expected to be met.

Large Taxpayers Office was created and four revenue sources i.e. property rates, ground rent, Local Hotel Tax and Local Service Tax are administered in this office. It has 3345 taxpayers expected to raise UGX. 36Bn.

Electronic assessments (PAF) were introduced effective July 2015 moving away from manual assessments (BPAFs. This is expected to increase efficiency as clients do not have to wait for manual ones and can access BAFS were ever there are. It is expected that there will be a Saving on paper since less paper will be used

Table V2.1: Past and 2016/17 Key Vote Outputs*

<i>Vote, Vote Function Key Output</i>	Approved Budget and Planned outputs	2015/16 Spending and Outputs Achieved by End Sept	2016/17 Proposed Budget and Planned Outputs
Vote: 122 Kampala Capital City Authority			
Vote Function: 1409 Revenue collection and mobilisation			
Output: 140901	Registers for various revenue sources developed		
<i>Description of Outputs:</i>	N/A	All registers/databases for the major revenue sources i.e. Business license, property rates, ground rent, Local Service Tax, Local Hotel Tax, markets, advertising, road user fees were reviewed and cleaned	Updating and cleaning 8 major revenue sources
<i>Output Cost: UShs Bn:</i>	3.000	<i>UShs Bn:</i> 0.000	<i>UShs Bn:</i> 0.000
Output: 140902	Local Revenue Collections		
<i>Description of Outputs:</i>	111Bn mobilised and collected as NTR	UGX 20,186,767,316 was collected against a target of UGX 25,562,668,394	112.7Bn mobilised and collected as NTR

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<i>Vote, Vote Function Key Output</i>	Approved Budget and Planned outputs	2015/16 Spending and Outputs Achieved by End Sept	2016/17 Proposed Budget and Planned Outputs
Proportion of targeted revenue collected	111.0	0.789	112.7
<i>Output Cost: UShs Bn:</i>	3.367	<i>UShs Bn:</i> 0.060	<i>UShs Bn:</i> 0.764
Vote Function Cost	UShs Bn:	6.367 UShs Bn:	0.060 UShs Bn: 0.764
Cost of Vote Services:	UShs Bn:	6.367 UShs Bn:	UShs Bn: 0.764

* Excluding Taxes and Arrears

2016/17 Planned Outputs

UGX. 112.7 billions NTR collected

Table V2.2: Past and Medium Term Key Vote Output Indicators*

<i>Vote Function Key Output Indicators and Costs:</i>	2014/15 Outturn	2015/16		MTEF Projections		
		Approved Plan	Outturn by End Sept	2016/17	2017/18	2018/19
Vote: 122 Kampala Capital City Authority						
Vote Function: 1409 Revenue collection and mobilisation						
Proportion of targeted revenue collected		111.0	0.789	112.7	123	145
Vote Function Cost (UShs bn)	0.402	6.367	0.060	0.764		1.009
Cost of Vote Services (UShs Bn)	0.402	6.367	0.060	0.764		1.009

Medium Term Plans

Revenues management processes re-engineered and automated.
 Properties in the city revalued.
 NTR legislation reviewed and improved.
 Quality of revenue services improved.
 Staff competences enhanced in revenue mobilisation and collection.
 Revenue staff motivation improved.
 Internal and external communication improved.

(ii) Efficiency of Vote Budget Allocations

Efficiency will be achieved through use of IT in collecting NTR and frequent update of the NTR tax heads databases

Table V2.3: Allocations to Key Sector and Service Delivery Outputs over the Medium Term

<i>Billion Uganda Shillings</i>	<i>(i) Allocation (Shs Bn)</i>				<i>(ii) % Vote Budget</i>			
	2015/16	2016/17	2017/18	2018/19	2015/16	2016/17	2017/18	2018/19
Key Sector	6.4	0.8	0.9	1.0	100.0%	100.0%	100.0%	100.0%

N/A

Table V2.4: Key Unit Costs of Services Provided and Services Funded (Shs '000)

Unit Cost Description	Actual 2014/15	Planned 2015/16	Actual by Sept	Proposed 2016/17	Costing Assumptions and Reasons for any Changes and Variations from Plan
<i>Vote Function: 1409 Revenue collection and mobilisation</i>					
Revenue software					software will capture data base for all local revenue sources.
Revenue register					Various revenue sources identified and corresponding registers updated

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Unit Cost Description	Actual 2014/15	Planned 2015/16	Actual by Sept	Proposed 2016/17	Costing Assumptions and Reasons for any Changes and Variations from Plan
Revenue mobilisation					Field revenue staff facilitated and
reevaluation of a rating zone.					All properties in CBD, commercial and owner occupied properties.

(iii) Vote Investment Plans

The major capital expenditure will be property valuation and acquiring of software to step up electronic collection of NTR

Table V2.5: Allocations to Capital Investment over the Medium Term

Billion Uganda Shillings	(i) Allocation (Shs Bn)				(ii) % Vote Budget			
	2015/16	2016/17	2017/18	2018/19	2015/16	2016/17	2017/18	2018/19
Consumption Expenditure(Outputs Provided)	6.4	0.8	0.9	1.0	100.0%	100.0%	100.0%	100.0%
Grand Total	6.4	0.8	0.9	1.0	100.0%	100.0%	100.0%	100.0%

The major capital expenditure will be computer mass evaluation of properties in the city. However, this work will be sponsored under the KIIDP project.

Table V2.6: Major Capital Investments

(iv) Vote Actions to improve Priority Sector Outcomes

N/A

Table V2.7: Priority Vote Actions to Improve Sector Performance

2015/16 Planned Actions:	2015/16 Actions by Sept:	2016/17 Planned Actions:	MT Strategy:
Sector Outcome 0:			
Vote Function: 14 09 Revenue collection and mobilisation			
<i>VF Performance Issue: Inadquate Automated Revenue Management Systems</i>			
Integrating other revenue portfolios in the Revenue Management System.	Change from manual assessments (BPAFs) to electronic assessments (PAF) since July 2015	Acquire a revenue management IT system & the supporting IT hardware Update the tax payers database Intergrate GIS in revenue Management	Acquire a revenue management IT system & the supporting IT hardware Update the tax payers database Intergrate GIS in revenue Management
<i>VF Performance Issue: Non Intergrated Processes</i>			
Capacity building for revenue mobilisation and collection staff.	seven trainings were conducted in the areas of portfolio management, ledger management, strategic thinking, communication skills, client care, and revenue laws and data analysis for all staff in the Directorate.	Capacity building for revenue mobilisation and collection staff.	Capacity building for revenue mobilisation and collection staff.
Sector Outcome 2: Compliance to accountability policies, service delivery standards and regulations.			
Vote Function: 14 09 Revenue collection and mobilisation			
<i>VF Performance Issue: Incomplete and inaccurate taxpayer register</i>			
Carry out property revaluation in the whole city.	The team has so far developed a work plan and procurement plan and is currently developing the Terms of Reference for contracting out revaluation of properties.	Tax education for compliance to pay NTR. Carry out property revaluation in the whole city.	Training and recruitment of staff to manage the database for revenue management Tax education for compliance to pay

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2015/16 Planned Actions:	2015/16 Actions by Sept:	2016/17 Planned Actions:	MT Strategy:
			NTR. Carry out property revaluation in the whole city.

V3 Proposed Budget Allocations for 2016/17 and the Medium Term

This section sets out the proposed vote budget allocations for 2016/17 and the medium term, including major areas of expenditures and any notable changes in allocations.

Table V3.1: Past Outturns and Medium Term Projections by Vote Function*

	2014/15 Outturn	2015/16		MTEF Budget Projections		
		Appr. Budget	Spent by End Sept	2016/17	2017/18	2018/19
Vote: 122 Kampala Capital City Authority						
1409 Revenue collection and mobilisation	0.402	6.367	0.060	0.764	0.876	1.009
Total for Vote:	0.402	6.367	0.060	0.764	0.876	1.009

(i) The Total Budget over the Medium Term

In the medium term the Revenue Mobilisation directorate is foreseen to spend UGX. 764, 876 and 1009 millions in 2016/17, 2017/18 and 2018/19 respectively

(ii) The major expenditure allocations in the Vote for 2016/17

The major spending in the revenue mobilisation directorate will be on sensitisation for revenue mobilisation, about UGX. 190millions, acquiring IT software UGX. 100millions and purchasing accountable stationery UGX. 200millions.

(iii) The major planned changes in resource allocations within the Vote for 2016/17

There are no major resource reallocation changes in the directorate.

Table V3.2: Key Changes in Vote Resource Allocation

Changes in Budget Allocations and Outputs from 2015/16 Planned Levels:			Justification for proposed Changes in Expenditure and Outputs
2016/17	2017/18	2018/19	
<i>Vote Function: 1401 Revenue collection and mobilisation</i>			
Output: 1409 01 Registers for various revenue sources developed			
US\$ Bn: -3.000	US\$ Bn: -3.000	US\$ Bn: -3.000	More NTR collection will result into more and better services
Efficiency will be achieved as more revenue will be collected through ecitie system that is electron collection reducing on leakages through handing by the people			
Output: 1409 02 Local Revenue Collections			
US\$ Bn: -3.037	US\$ Bn: -2.491	US\$ Bn: -2.358	Funds were reallocated to other priority areas.

V4: Vote Challenges for 2016/17 and the Medium Term

This section sets out the major challenges the vote faces in 2016/17 and the medium term which the vote has been unable to address in its spending plans.

Poor legislation to support revenue mobilization

Poor enforcement and field collection

Tax payers who are negative to tax payment.

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Table V4.1: Additional Output Funding Requests

Additional Requirements for Funding and Outputs in 2016/17:	Justification of Requirement for Additional Outputs and Funding
<p><i>Vote Function: 1402 Revenue collection and mobilisation</i></p> <p>Output: 1409 02 Local Revenue Collections</p> <p><i>US\$ Bn:</i></p> <p>This Funding will increase NTR from UGX. 111 to UGX. 153Bn.</p>	<p><i>Increased NTR would lead to increased services and infrastructure contributing to growth.</i></p>

This section discusses how the vote's plans will address and respond to the cross-cutting policy, issues of gender and equity; HIV/AIDS; and the Environment, and other budgetary issues such as Arrears and NTR..

(i) Cross-cutting Policy Issues

(i) Gender and Equity

<p>Objective: Empowered communities especially the vulnerable to participate in development</p>
<p><i>Issue of Concern :</i> Wide spread unemployment and poverty especially the youth and women</p>
<p><i>Proposed Interventions</i></p>
<p>Creating of workspaces especially markets. Providing skills, knowledge and financial support for communities especially the youth and women. Operationalising the employment bureau.. Providing knowledge, skills, inputs and technology to urban farmers. Providing funds for production to communities through the CDD. Strengthening cooperatives and SACCOS.</p>
<p><i>Budget Allocations</i> UGX billion</p>
<p><i>Performance Indicators</i></p> <ul style="list-style-type: none"> Number of vulnerable groups' members trained. Number of farmers provided with skills, knowledge and technology. Number of community groups provided with CDD funds. Number of SACCOS provided with training and audited.

(ii) HIV/AIDS

<p>Objective: Reduced HIV/AIDS prevalence in the city and improved life care for people with HIV/AIDS</p>
<p><i>Issue of Concern :</i> High prevalence of HIV/AIDS in the city</p>
<p><i>Proposed Interventions</i></p>
<p>Providing information on knowledge and life care skills to people with HIV/AIDS Providing drugs to population with HIV/AIDS for example antivirals</p>
<p><i>Budget Allocations</i> UGX billion</p>
<p><i>Performance Indicators</i></p> <ul style="list-style-type: none"> Number of outreaches on HIV/AIDS Number of people with HIV/AIDS handled in KCCA clinics

(iii) Environment

<p>Objective: Improved Physical environment in the city</p>
<p><i>Issue of Concern :</i> Poor physical and sanitation situation in the city</p>

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Proposed Interventions

Increased tonnage of solid waste collected

Increasing construction of sanitation facilities in the city especially public facilities and also with partners in development

Increasing and maintaining green spaces in the city

Increasing number of trees in the city

Budget Allocations UGX billion

Performance Indicators

- Number of solid waste tonnage collected.
- Number of sanitation facilities constructed and maintained.
- Number of green spaces designed/maintained.
- Number of trees planted.

(ii) Payment Arrears

The table below shows all the payment arrears outstanding for the Vote:

(ii) Non Tax Revenue Collections

The table below shows Non-Tax Revenues that will be collected under the Vote:

Source of NTR	UShs Bn	2014/15 Actual	2015/16 Budget	2015/16 Actual by Sept	2016/17 Projected
Miscellaneous receipts/income		0.000	111.080		131.162
	Total:	0.000	111.080		131.162