

Vote: 173 Mbarara Referral Hospital

QUARTER 3: Highlights of Vote Performance

VI: Summary of Issues in Budget Execution

This section provides an overview of Vote expenditure

(i) Snapshot of Vote Releases and Expenditures

Table V1.1 below summarises cumulative releases and expenditures by the end of the quarter:

Table V1.1: Overview of Vote Expenditures (US\$ Billion)

| <i>(i) Excluding Arrears, Taxes</i> | Approved Budget | Cashlimits by End | Released by End | Spent by End Mar | % Budget Released | % Budget Spent | % Releases Spent |
|---------------------------------------|-----------------|-------------------|-----------------|------------------|-------------------|----------------|------------------|
| Recurrent Wage | 3.279 | 2.151 | 2.149 | 2.037 | 65.5% | 62.1% | 94.8% |
| Recurrent Non Wage | 1.147 | 0.952 | 0.848 | 0.843 | 73.9% | 73.5% | 99.5% |
| Development GoU | 1.000 | 0.760 | 0.710 | 0.557 | 71.0% | 55.7% | 78.5% |
| Development Donor* | 0.000 | N/A | 0.000 | 0.000 | N/A | N/A | N/A |
| GoU Total | 5.426 | 3.863 | 3.706 | 3.438 | 68.3% | 63.4% | 92.7% |
| Total GoU+Donor (MTEF) | 5.426 | N/A | 3.706 | 3.438 | 68.3% | 63.4% | 92.7% |
| <i>(ii) Arrears and Taxes</i> Arrears | 0.138 | N/A | 0.136 | 0.132 | 98.9% | 95.4% | 96.4% |
| Taxes** | 0.100 | N/A | 0.100 | 0.100 | 100.0% | 100.0% | 100.0% |
| Total Budget | 5.664 | 3.863 | 3.943 | 3.669 | 69.6% | 64.8% | 93.1% |
| <i>(iii) Non Tax Revenue</i> | 0.560 | N/A | 0.526 | 0.527 | 94.0% | 94.0% | 100.0% |
| Grand Total | 6.224 | 3.863 | 4.469 | 4.196 | 71.8% | 67.4% | 93.9% |
| Excluding Taxes, Arrears | 5.986 | 3.863 | 4.233 | 3.964 | 70.7% | 66.2% | 93.7% |

* Donor expenditure information available

** Non VAT on capital expenditure

The table below shows cumulative releases and expenditures to the Vote by Vote Function :

Table V1.2: Releases and Expenditure by Vote Function*

| Billion Uganda Shillings | Approved Budget | Released | Spent | % Budget Released | % Budget Spent | % Releases Spent |
|---|-----------------|-------------|-------------|-------------------|----------------|------------------|
| VF:0856 Regional Referral Hospital Services | 5.99 | 4.23 | 3.96 | 70.7% | 66.2% | 93.7% |
| Total For Vote | 5.99 | 4.23 | 3.96 | 70.7% | 66.2% | 93.7% |

* Excluding Taxes and Arrears

(ii) Matters to note in budget execution

No significant variances have been experienced during budget execution in the third quarter. However the greatest challenge remains with the under budgeted items like printed medical forms and stationery making it difficult to correct data. The item of printed medical forms-HMIS forms had been earlier planned to be delivered by NMS which has remained inconsistent. Continued power cuts also put a lot of pressure on the fuel budget. We plan to have a dedicated power line from the sub-station which is about one kilometre away at a cost to be communicated following a concluded survey. The other challenge has been with supply of oxygen which is irregular and inadequate. Plans are under way to install our oxygen plant with support from stake holders. The other challenge is with the fencing of the hospital which has multiple entries and management of client flow, attendants and visitors making health care work very difficult and increases insecurity. The hospital also lacks an efficient incenerator to manage the wastes especially hazardous medical wastes.

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QUARTER 3: Highlights of Vote Performance

Table V1.3: High Unspent Balances and Over-Expenditure in the Domestic Budget (Ushs Bn)

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|--|
| <i>(i) Major unspent balances</i> |
| <i>(ii) Expenditures in excess of the original approved budget</i> |
| * Excluding Taxes and Arrears |

V2: Performance Highlights

This section provides highlights of output performance, focusing on key outputs and actions implemented to improve section performance.

Table V2.1: Key Vote Output Indicators and Expenditures*

| <i>Vote, Vote Function Key Output</i> | Approved Budget and Planned outputs | Cumulative Expenditure and Performance | Status and Reasons for any Variation from Plans |
|--|--|--|--|
| Vote Function: 0856 Regional Referral Hospital Services | | | |
| Output: 085601 | Inpatient services | | |
| <i>Description of Performance:</i> | 30,000 admissions, 70 % bed occupancy, 5 days average length of stay | 19,351 Admissions, 75% Occupancy rate, 5 Days Average Length of Stay | There are lower numbers of patients admitted against the planned due to improved services in specialists clinics |
| <i>Performance Indicators:</i> | | | |
| No. of in patients admitted | 30,000 | 19351 | |
| Bed occupancy rate (inpatients) | 70 | 75 | |
| Average rate of stay for inpatients (no. days) | 5 | 5 | |
| <i>Output Cost:</i> | UShs Bn: 1.042 | UShs Bn: 0.765 | % Budget Spent: 73.4% |
| Output: 085602 | Outpatient services | | |
| <i>Description of Performance:</i> | 40000 general outpatients, 120000 special clinics attendance | 27,943 general outpatients, 82,548 special clinics' outpatients | Minor variations due to seasonal variations in patient flow |
| <i>Performance Indicators:</i> | | | |
| No. of specialised outpatients attended to | 120,000 | 82548 | |
| No. of general outpatients attended to | 40,000 | 27943 | |
| <i>Output Cost:</i> | UShs Bn: 0.181 | UShs Bn: 0.131 | % Budget Spent: 72.6% |
| Output: 085604 | Diagnostic services | | |
| <i>Description of Performance:</i> | 6000 x-ray examinations, 6000 ultra sound scans, 1100 Scans, 67000 lab examinations, 7,000 blood transfusions, 1000 ECGs', 800 ECHOs,. | 2,478 X-ray examinations, 4,379 Ultra scan examinations, 0 CT scan examinations, 66,006 laboratory examinations Also handled; 345 ECG Examinations, 71 ECHO Examinations | Consumables were out of stock for most of the time while our CT scan machine was down causing the variations. |
| <i>Performance Indicators:</i> | | | |
| Patient xrays (imaging) | 14,900 | 7273 | |
| No. of labs/tests | 67,000 | 66006 | |
| <i>Output Cost:</i> | UShs Bn: 0.102 | UShs Bn: 0.070 | % Budget Spent: 68.5% |
| Output: 085605 | Hospital Management and support services | | |
| <i>Description of Performance:</i> | 7,568 meals for malnourished children & TB patients, 10 top | | Minor variations due to tight schedules for management |

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QUARTER 3: Highlights of Vote Performance

| <i>Vote, Vote Function Key Output</i> | Approved Budget and Planned outputs | Cumulative Expenditure and Performance | Status and Reasons for any Variation from Plans |
|--|---|---|--|
| | | management meetings, 12 other committee meetings, 10 contracts committee meetings held, 3 hospital board meeting held, 11 evaluation committee meetings held, 38 other staff meetings held, 26 medical equipment repaired, 20 repairs and eight services of vehicles done, Payment for utilities i.e. water & power for the for the nine months, Cleaning of Hospital compounds and buildings for the nine months, Washing of linen during the quarter i.e.24535 piece of linen washed, Half year performance report prepared & submitted | |
| | <i>Output Cost:</i> UShs Bn: 3.569 | <i>Output Cost:</i> UShs Bn: 2.256 | <i>% Budget Spent:</i> 63.2% |
| Output: 085606 | Prevention and rehabilitation services | | |
| <i>Description of Performance:</i> | 3000 Family Planning Contacts, 11000 antenatal cases, 22000 PMTCT/VCT Contacts, 30000 immunizations | 1,127 family planning contacts, 5,595 antenatal attendances, 10,333 EMTCT/HCT Contacts 21,657 immunizations | Variations are insignificant we expect to achieve the annual target while others are insignificant and we overall anticipate to hit the annual target for some like immunization |
| <i>Performance Indicators:</i> | | | |
| No. of people receiving family planning services | 3,000 | 1127 | |
| No. of people immunised | 30,000 | 21657 | |
| No. of antenatal cases | 33,000 | 15928 | |
| <i>Output Cost:</i> UShs Bn: 0.061 | <i>Output Cost:</i> UShs Bn: 0.045 | <i>% Budget Spent:</i> 73.2% | |
| Output: 085680 | Hospital Construction/rehabilitation | | |
| <i>Description of Performance:</i> | Hospital administration block refurbished | Works ongoing at around 70% | Variations due to delays in the procurement process |
| <i>Performance Indicators:</i> | | | |
| No. reconstructed/rehabilitated general wards | 0 | 0 | |
| No. of hospitals benefiting from the rennovation of existing facilities. | 1 | 1 | |
| <i>Output Cost:</i> UShs Bn: 0.130 | <i>Output Cost:</i> UShs Bn: 0.060 | <i>% Budget Spent:</i> 46.2% | |
| Output: 085681 | Staff houses construction and rehabilitation | | |
| <i>Description of Performance:</i> | Construction of an 8 unit and 16 unit staff quarters | Site out of the ground overall assessment at 13% | No major variations registered |
| <i>Performance Indicators:</i> | | | |
| No. of staff houses constructed/rehabilitated | 24 | 2 | |
| <i>Output Cost:</i> UShs Bn: 0.840 | <i>Output Cost:</i> UShs Bn: 0.497 | <i>% Budget Spent:</i> 59.2% | |

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| Vote, Vote Function Key Output | Approved Budget and Planned outputs | Cumulative Expenditure and Performance | Status and Reasons for any Variation from Plans |
|--------------------------------|-------------------------------------|--|---|
| Vote Function Cost | US\$ Bn: | 5.986 US\$ Bn: | 3.964 % Budget Spent: 66.2% |
| Cost of Vote Services: | US\$ Bn: | 5.986 US\$ Bn: | 3.964 % Budget Spent: 66.2% |

* Excluding Taxes and Arrears

The nature of hospital operations have gone to another level where we are doing complicated surgeries that raise our operational costs. The specialists clinics performance has gone up reflecting commitment of staff from both the University and the Hospital. Performance challenges faced are centered around infrastructure which is old and dilapidated leading to congestion, waste disposal and drainage problems complicating infection control thus inappropriate service delivery. Most of the equipment that has been on service warrant have been taken up by the hospital after expiry of the warranty and it is costly to maintain since the technicians are not within the country and most of the time are called in from Nairobi and the spares are equally expensive. Some key equipment is also still missing like digital x-ray, c-arm and MRI. The hospital continues to experience challenges of timely delivery of medicines and related supplies in sufficient quantities with a continuous challenge of getting oxygen. These challenges are envisaged to be carried forward in the subsequent quarters. Hospital data compilation is facing challenges due to lack of electronic equipment for data capture and even unskilled medical records staff who don't capture all the data accurately leading to underperformance rating and distortion of planning.

Table V2.2: Implementing Actions to Improve Vote Performance

| Planned Actions: | Actual Actions: | Reasons for Variation |
|--|--|--|
| Vote: 173 Mbarara Referral Hospital | | |
| Vote Function: 08 56 Regional Referral Hospital Services | | |
| Recruitment Plans submitted to MOH | As a result of the recruitment plans submitted some few critical cadres have been recruited and posted. Clearance has been sought to replace attrition cases. Clearance for more recruitment covering our wage balance has been made and is awaited | Gaps will still exist in the staff structures due to wage bill limitations and failure to attract some cadres |
| Training of all staff at data generation points in HMIS | Continuous training and including data capture in performance plans for individuals performing the task. Efforts being made to get skilled medical records officers at some data generation points | Several points of data collection continue to be a challenge. Some of the medical records cadres are incompetent |

V3: Details of Releases and Expenditure

This section provides a comprehensive summary of the outputs delivered by the Vote and further details of Vote expenditures by Vote Function and Expenditure Item.

Table V3.1: GoU Releases and Expenditure by Output*

| Billion Uganda Shillings | Approved Budget | Released | Spent | % GoU Budget Released | % GoU Budget Spent | % GoU Releases Spent |
|--|-----------------|-------------|-------------|-----------------------|--------------------|----------------------|
| VF:0856 Regional Referral Hospital Services | 5.43 | 3.71 | 3.44 | 68.3% | 63.4% | 92.7% |
| <i>Class: Outputs Provided</i> | 4.43 | 3.00 | 2.88 | 67.7% | 65.1% | 96.1% |
| 085601 Inpatient services | 0.48 | 0.35 | 0.35 | 73.5% | 73.6% | 100.1% |
| 085602 Outpatient services | 0.18 | 0.13 | 0.13 | 72.8% | 72.6% | 99.8% |
| 085604 Diagnostic services | 0.10 | 0.07 | 0.07 | 70.7% | 68.5% | 96.9% |
| 085605 Hospital Management and support services | 3.57 | 2.37 | 2.26 | 66.4% | 63.2% | 95.2% |
| 085606 Prevention and rehabilitation services | 0.06 | 0.05 | 0.04 | 74.0% | 73.2% | 98.9% |

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|--|-------------|-------------|-------------|--------------|--------------|--------------|
| 085607 Immunisation Services | 0.03 | 0.02 | 0.02 | 75.9% | 74.0% | 97.6% |
| <i>Class: Capital Purchases</i> | <i>1.00</i> | <i>0.71</i> | <i>0.56</i> | <i>71.0%</i> | <i>55.7%</i> | <i>78.5%</i> |
| 085678 Purchase of Office and Residential Furniture and Fittings | 0.03 | 0.01 | 0.00 | 16.7% | 0.0% | 0.0% |
| 085680 Hospital Construction/rehabilitation | 0.13 | 0.11 | 0.06 | 84.7% | 46.2% | 54.5% |
| 085681 Staff houses construction and rehabilitation | 0.84 | 0.59 | 0.50 | 70.8% | 59.2% | 83.6% |
| Total For Vote | 5.43 | 3.71 | 3.44 | 68.3% | 63.4% | 92.7% |

* Excluding Taxes and Arrears

Table V3.2: 2014/15 GoU Expenditure by Item

| <i>Billion Uganda Shillings</i> | Approved Budget | Releases | Expenditure | % Budget Released | % Budget Spent | % Releases Spent |
|---|------------------------|-----------------|--------------------|--------------------------|-----------------------|-------------------------|
| Output Class: Outputs Provided | 4.43 | 3.00 | 2.88 | 67.7% | 65.1% | 96.1% |
| 211101 General Staff Salaries | 3.28 | 2.15 | 2.04 | 65.5% | 62.1% | 94.8% |
| 211103 Allowances | 0.01 | 0.01 | 0.01 | 75.0% | 67.6% | 90.2% |
| 213001 Medical expenses (To employees) | 0.01 | 0.00 | 0.00 | 75.0% | 74.8% | 99.7% |
| 213002 Incapacity, death benefits and funeral expenses | 0.00 | 0.00 | 0.00 | 75.1% | 74.4% | 99.1% |
| 221001 Advertising and Public Relations | 0.00 | 0.00 | 0.00 | 75.0% | 51.7% | 68.9% |
| 221002 Workshops and Seminars | 0.01 | 0.00 | 0.00 | 75.0% | 76.0% | 101.3% |
| 221003 Staff Training | 0.01 | 0.01 | 0.01 | 75.0% | 74.3% | 99.1% |
| 221007 Books, Periodicals & Newspapers | 0.01 | 0.01 | 0.00 | 75.0% | 67.3% | 89.7% |
| 221008 Computer supplies and Information Technology (IT) | 0.01 | 0.00 | 0.00 | 75.0% | 68.7% | 91.6% |
| 221009 Welfare and Entertainment | 0.02 | 0.02 | 0.02 | 72.2% | 72.2% | 100.0% |
| 221010 Special Meals and Drinks | 0.06 | 0.04 | 0.05 | 75.1% | 82.8% | 110.3% |
| 221011 Printing, Stationery, Photocopying and Binding | 0.03 | 0.02 | 0.02 | 75.0% | 74.2% | 99.0% |
| 221012 Small Office Equipment | 0.00 | 0.00 | 0.00 | 75.0% | 54.2% | 72.3% |
| 221014 Bank Charges and other Bank related costs | 0.00 | 0.00 | 0.00 | 75.0% | 70.2% | 93.6% |
| 222001 Telecommunications | 0.01 | 0.01 | 0.01 | 75.0% | 76.1% | 101.5% |
| 222002 Postage and Courier | 0.00 | 0.00 | 0.00 | 75.0% | 50.0% | 66.7% |
| 222003 Information and communications technology (ICT) | 0.01 | 0.01 | 0.01 | 75.0% | 85.4% | 113.9% |
| 223001 Property Expenses | 0.01 | 0.00 | 0.00 | 75.0% | 75.0% | 100.0% |
| 223004 Guard and Security services | 0.01 | 0.00 | 0.00 | 75.0% | 60.2% | 80.3% |
| 223005 Electricity | 0.20 | 0.16 | 0.16 | 76.1% | 76.1% | 100.0% |
| 223006 Water | 0.32 | 0.23 | 0.23 | 71.0% | 70.9% | 99.8% |
| 223007 Other Utilities- (fuel, gas, firewood, charcoal) | 0.01 | 0.01 | 0.01 | 78.2% | 69.0% | 88.3% |
| 224004 Cleaning and Sanitation | 0.14 | 0.10 | 0.10 | 74.5% | 72.8% | 97.7% |
| 224005 Uniforms, Beddings and Protective Gear | 0.03 | 0.02 | 0.02 | 73.5% | 60.7% | 82.6% |
| 227001 Travel inland | 0.06 | 0.04 | 0.04 | 75.0% | 77.9% | 103.8% |
| 227002 Travel abroad | 0.00 | 0.00 | 0.00 | 75.0% | 50.0% | 66.7% |
| 227003 Carriage, Haulage, Freight and transport hire | 0.01 | 0.00 | 0.00 | 75.0% | 70.6% | 94.1% |
| 227004 Fuel, Lubricants and Oils | 0.09 | 0.06 | 0.06 | 74.1% | 74.7% | 100.7% |
| 228001 Maintenance - Civil | 0.02 | 0.01 | 0.01 | 75.0% | 74.2% | 99.0% |
| 228002 Maintenance - Vehicles | 0.03 | 0.02 | 0.02 | 77.1% | 77.2% | 100.2% |
| 228003 Maintenance – Machinery, Equipment & Furniture | 0.03 | 0.02 | 0.02 | 75.0% | 73.7% | 98.2% |
| 228004 Maintenance – Other | 0.01 | 0.01 | 0.01 | 71.7% | 70.9% | 98.9% |
| Output Class: Capital Purchases | 1.10 | 0.81 | 0.66 | 73.6% | 59.8% | 81.2% |
| 231001 Non Residential buildings (Depreciation) | 0.13 | 0.11 | 0.06 | 84.7% | 46.2% | 54.5% |
| 231002 Residential buildings (Depreciation) | 0.76 | 0.58 | 0.50 | 76.0% | 65.4% | 86.1% |
| 231006 Furniture and fittings (Depreciation) | 0.03 | 0.01 | 0.00 | 16.7% | 0.0% | 0.0% |
| 281503 Engineering and Design Studies & Plans for capital | 0.05 | 0.01 | 0.00 | 25.0% | 0.0% | 0.0% |
| 281504 Monitoring, Supervision & Appraisal of capital wor | 0.03 | 0.01 | 0.00 | 16.7% | 0.0% | 0.0% |
| 312204 Taxes on Machinery, Furniture & Vehicles | 0.10 | 0.10 | 0.10 | 100.0% | 100.0% | 100.0% |
| Output Class: Arrears | 0.14 | 0.14 | 0.13 | 98.9% | 95.4% | 96.4% |
| 321612 Water arrears(Budgeting) | 0.12 | 0.12 | 0.12 | 100.0% | 96.1% | 96.1% |

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| <i>Billion Uganda Shillings</i> | Approved Budget | Releases | Expenditure | % Budget Released | % Budget Spent | % Releases Spent |
|---|-----------------|-------------|-------------|-------------------|----------------|------------------|
| 321614 Electricity arrears (Budgeting) | 0.01 | 0.01 | 0.01 | 89.8% | 89.8% | 100.0% |
| Grand Total: | 5.66 | 3.94 | 3.67 | 69.6% | 64.8% | 93.1% |
| Total Excluding Taxes and Arrears: | 5.43 | 3.71 | 3.44 | 68.3% | 63.4% | 92.7% |

Table V3.3: GoU Releases and Expenditure by Project and Programme*

| <i>Billion Uganda Shillings</i> | Approved Budget | Released | Spent | % GoU Budget Released | % GoU Budget Spent | % GoU Releases Spent |
|--|-----------------|-------------|-------------|-----------------------|--------------------|----------------------|
| VF:0856 Regional Referral Hospital Services | 5.43 | 3.71 | 3.44 | 68.3% | 63.4% | 92.7% |
| <i>Recurrent Programmes</i> | | | | | | |
| 01 Mbarara Referral Hospital Services | 4.40 | 2.98 | 2.87 | 67.8% | 65.2% | 96.1% |
| 02 Mbarara Referral Hospital Internal Audit | 0.02 | 0.01 | 0.01 | 50.3% | 50.3% | 100.0% |
| <i>Development Projects</i> | | | | | | |
| 1004 Mbarara Rehabilitation Referral Hospital | 1.00 | 0.71 | 0.56 | 71.0% | 55.7% | 78.5% |
| Total For Vote | 5.43 | 3.71 | 3.44 | 68.3% | 63.4% | 92.7% |

* Excluding Taxes and Arrears

Table V3.4: Donor Releases and Expenditure by Project and Programme*