

# Vote: 141 URA

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## Structure of Submission

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### **QUARTER 3 Performance Report**

**Summary of Vote Performance**

**Cumulative Progress Report for Projects and Programme**

**Quarterly Progress Report for Projects and Programmes**

### **QUARTER 4: Workplans for Projects and Programmes**

**Submission Checklist**

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## QUARTER 3: Highlights of Vote Performance

### V1: Summary of Issues in Budget Execution

This section provides an overview of Vote expenditure

#### (i) Snapshot of Vote Releases and Expenditures

Table V1.1 below summarises cumulative releases and expenditures by the end of the quarter:

**Table V1.1: Overview of Vote Expenditures (UShs Billion)**

(i) Excluding Arrears, Taxes	Approved Budget	Cashlimits by End	Released by End	Spent by End Mar	% Budget Released	% Budget Spent	% Releases Spent
Recurrent Wage	107.132	80.349	80.349	80.349	75.0%	75.0%	100.0%
Recurrent Non Wage	84.089	71.007	63.099	63.099	75.0%	75.0%	100.0%
Development GoU	45.662	34.097	35.486	35.486	77.7%	77.7%	100.0%
Development Ext Fin.	1.652	N/A	0.000	0.000	0.0%	0.0%	N/A
<b>GoU Total</b>	<b>236.882</b>	<b>185.452</b>	<b>178.934</b>	<b>178.934</b>	<b>75.5%</b>	<b>75.5%</b>	<b>100.0%</b>
<b>Total GoU+Ext Fin. (MTEF)</b>	<b>238.534</b>	<b>N/A</b>	<b>178.934</b>	<b>178.934</b>	<b>75.0%</b>	<b>75.0%</b>	<b>100.0%</b>
(ii) Arrears and Taxes Arrears	0.000	N/A	0.000	0.000	N/A	N/A	N/A
(ii) Arrears and Taxes Taxes**	0.000	N/A	0.000	0.000	N/A	N/A	N/A
<b>Total Budget</b>	<b>238.534</b>	<b>185.452</b>	<b>178.934</b>	<b>178.934</b>	<b>75.0%</b>	<b>75.0%</b>	<b>100.0%</b>

\* Donor expenditure information available

\*\* Non VAT on capital expenditure

The table below shows cumulative releases and expenditures to the Vote by Vote Function :

**Table V1.2: Releases and Expenditure by Vote Function\***

Billion Uganda Shillings	Approved Budget	Released	Spent	% Budget Released	% Budget Spent	% Releases Spent
VF: 1454 Revenue Collection & Administration	238.53	178.93	178.93	75.0%	75.0%	100.0%
<b>Total For Vote</b>	<b>238.53</b>	<b>178.93</b>	<b>178.93</b>	<b>75.0%</b>	<b>75.0%</b>	<b>100.0%</b>

\* Excluding Taxes and Arrears

#### (ii) Matters to note in budget execution

N/A

**Table V1.3: High Unspent Balances and Over-Expenditure in the Domestic Budget (Ushs Bn)**

(i) Major unspent balances
(ii) Expenditures in excess of the original approved budget
* Excluding Taxes and Arrears

## V2: Performance Highlights

This section provides highlights of output performance, focusing on key outputs and actions implemented to improve section performance.

**Table V2.1: Key Vote Output Indicators and Expenditures\***

Vote, Vote Function Key Output	Approved Budget and Planned outputs	Cumulative Expenditure and Performance	Status and Reasons for any Variation from Plans

**Vote: 141** URA**QUARTER 3: Highlights of Vote Performance**

<i>Vote, Vote Function Key Output</i>	<b>Approved Budget and Planned outputs</b>	<b>Cumulative Expenditure and Performance</b>	<b>Status and Reasons for any Variation from Plans</b>
<b>Vote Function: 1454 Revenue Collection &amp; Administration</b>			
<b>Output: 145401</b>	<b>Customs Tax Collection</b>		
<i>Description of Performance:</i>	18% Growth in customs Revenue	Customs revenue grew by 13.71 % (UGX 431.78Bn) by end third quarter of FY 2015/16 compared to the same period last year.	The growth in custom's revenue was partly attributed to surpluses recorded in excise duty, surcharge ,due to growth in excisable goods and increased taxes on used vehicles.
	100% Customs revenue collection to target.		
	30% Recovery of collectable Arrears.	Cumulatively customs' revenue collections by end third quarter of FY 2015/16 were UGX 3,580.79Bn against a target of UGX 3,628Bn, a performance rate of 98.69% (deficit; UGX 47.64Bn).	The less than targeted custom's revenue collection to target was attributed to deficit recorded on VAT on imports, import duty, petroleum duty and withholding taxes
	250 Comprehensive Audits 30 Oil Issue Audits completed.	35.5% of the collectable arrears were recovered by the end of third quarter of FY 2015/16.It Increased from UGX 14.36Bn as at 30th June 2015 to UGX 44.31Bn Bn as at 31st March - 2016.	The comprehensive audit performance was affected by audits that couldn't be completed in time due incomplete records by taxpayers .
	100% Taxpayer applications for accreditation evaluated.	180 comprehensive including oil audits were completed by the end of third quarter of FY 2015/16.	
		100% of the Eleven (11) taxpayers' applications for accreditations were evaluated as planned .	
<i>Performance Indicators:</i>			
Percentage of Customs tax Revenue collected against target	100	98.69	
<i>Output Cost:</i>	UShs Bn: 52.626	UShs Bn: 13.881	% Budget Spent: 26.4%
<b>Output: 145402</b>	<b>Domestic Tax Collection</b>		
<i>Description of Performance:</i>	19% Growth in Domestic taxes revenue collection	A growth of 20.89% (UGX 787.81Bn) was realized in domestic taxes revenue collections by end third quarter of FY 2015/16.	The growth in domestic taxes revenue was due to the good performance on tax heads that registered surpluses compared to the same period last year; These were ; withholding tax UGX (61.27 Bn), corporation tax (19.08 Bn) and tax on bank interest (12.19Bn ).
	100% Domestic taxes revenue collection to target		
	30% Recovery of collectable arrears at the beginning of the year excluding Government arrears.	Cumulatively, domestic tax revenue collections by end third quarter of FY 2015/16 were UGX 4559.67Bn against a target of UGX 4,705.26 Bn (Deficit of UGX 145.58 Bn), a performance of 96.91%.	Domestic tax revenue collection to target registered a deficit for the period July -2015 to March - 2016 mainly due to the deficit recorded on PAYE (UGX 54.75Bn), local exercise (UGX
	1,573 Compliance Risk based Audits completed and broken down as follows:	20.86% of the collectable arrears were recovered in the	
	Whole sale and retail 1,175		

**Vote: 141** URA**QUARTER 3: Highlights of Vote Performance**

<i>Vote, Vote Function Key Output</i>	<b>Approved Budget and Planned outputs</b>	<b>Cumulative Expenditure and Performance</b>	<b>Status and Reasons for any Variation from Plans</b>
	cases Manufacturing - 398 cases cases	period July to March of FY 2015/16 against end third quarter target of 22.5%, performance of 92.7% .Total recoveries in the period were UGX 213.50 Bn against total collectable arrears of UGX 1,023.06Bn as at 31st March - 2016.	93.26Bn), and VAT (UGX 87.79Bn).  The arrears recovery performance is explained by low levels of economic activity with the current real GDP projected at 5.0% compared to 5.4% of last year and the political climate during the period that affected implementation of enforcement measures .
	Joint compliance strategy FY 2015/16 developed.		
	40 Tax hubs held.		
	15% Growth in value taxpayer register.	2,118 compliance risk based audits were completed including audits in wholesale,manufacturing and other sectors against the end third quarter target of 1350 audits in FY 2015/16 and a total of 222Bn was assessed and 115.93Bn recovered.	The increase in the number of audits was due to the roll out of the e-tax desk audit module that takes shorter time and increased return examination.
	30% Increase in total taxpayer register		
	5% Revenue from new value taxpayers		
	50% Newly registered clients filing returns ontime	The Joint compliance FY 2015/16 was developed and its being implemented.	The growth in value clients was due to the increased tax education focusing on taxpayer compliance, informal sector and taxpayer registration.
	4 Stakeholder engagements conducted.	78 -tax clinics/hubs were conducted by end third quarter. These targeted the taxpayers all over the country to address issues of TREP, taxpayer compliance and registration and specific sectors like agriculturalists, transporters, manufacturers, educationists, constructors, retail and wholesalers, among other sectors.	The slow progress in the total tax register was mainly due to the delayed implementation of the taxpayer expansion programme (TREP) because of the budget constraints.
	10% Reduction in offset portfolio	The value clients register by end third quarter of FY 2015/16 increased by 24.13%.Total value clients as at 30th June - 2015 were 78,227 which number increased to 97,107 by 31st March-2016.  The total tax register grew by 13.32% by end third quarter of FY 2015/16 against a target of 22.5%.The tax register as at 30th June -2015 was 763,150 which increased to 864,766 as at 31st March-2016.	The less than targeted performance in revenue from new value clients is explained by varying accounting dates for taxpayers.
		0.49% in revenue was collected from new value clients against a target of 5% for period July 2015 to March- 2016.	

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## QUARTER 3: Highlights of Vote Performance

<i>Vote, Vote Function Key Output</i>	<b>Approved Budget and Planned outputs</b>	<b>Cumulative Expenditure and Performance</b>	<b>Status and Reasons for any Variation from Plans</b>
		<p>Reports on the proportion of newly registered clients filing returns on time will be produced in fourth quarter.</p> <p>Thirty five (35) Stakeholder engagements were held by against a target of 4. These were in; Jinja, Mbarara, Mbale, local governments together with 31 municipalities.</p> <p>VAT Offsets portfolio increased from 452.13Bn as at 30th September -2015 to 1,371Bn as at 31st March -2016</p>	
<i>Performance Indicators:</i>			
Percentage of Domestic Tax Revenue collected against target	100	96.91	
Percentage Growth in taxpayer register	30	13.32	
Average filling ratio	89	82	
<i>Output Cost:</i>	US\$ Bn: 64.151	US\$ Bn: 15.894	% Budget Spent: 24.8%
<b>Output: 145403</b>	<b>Tax Investigations</b>		
<i>Description of Performance:</i>	<p>75 Cases investigated to conclusion and 20 recommended for prosecution</p> <p>4 Strategic briefs developed and presented to the board.</p> <p>12 Tactical briefs developed and shared with the relevant stakeholders on time</p> <p>100% Of Quality Service Management Plan (QSMP) executed.</p> <p>100% Of stakeholder engagement plan implemented</p> <p>100% Of the TID process improvement activities executed as per the Departmental plan.</p> <p>100% Of staff Development Programms implemented</p>	<p>64 investigations on fraudulent cases were concluded and 16 cases were recommended for prosecution by end third quarter FY 2015/16 .</p> <p>Three (3) strategic brief were developed and presented to the board by end third quarter.</p> <p>Ten (10) out of Nine(9) planned tactical intelligence reports were developed.</p> <p>100% of the planned activities geared towards enhancing the quality of tax investigation services were executed by end third quarter FY 2015/16. These include: documentation of CID process, audio &amp; video forensics and chain of custody &amp; evidence reviewed procedures for handling case disposal, reviewed laboratory quality manual, developed the financial crime investigations process, fully operationalized e-tax investigations module and</p>	N/A

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<i>Vote, Vote Function Key Output</i>	<b>Approved Budget and Planned outputs</b>	<b>Cumulative Expenditure and Performance</b>	<b>Status and Reasons for any Variation from Plans</b>
		<p>reviewed exchange of information and document examinations processes, developed checklist to vet the credibility of informers and the information and trained staff on the planned investigation module on e-tax roll-out.</p> <p>Engaged 100% of the 26 scheduled stakeholders for the period July 2015 to March 2016. These were; FATCA, URSB, , MAAIF, NACCRI, UNBS, Malawi delegation, Epsilon Uganda Ltd, NWSC, Posta Uganda, Global forum for strategic partnership, IGG, FIA, Ministry of Finance Uganda Police, Uganda National Roads Authority, Uganda National Bureau of Standards, Ministry of Agriculture, Animal Husbandry &amp; Fisheries, Financial Intelligence, and Authority.</p> <p>Implemented 100% of the planned business process improvement activities by end third quarter FY 2015/16. these were; documentation of CID process, audio &amp; video forensics and chain of custody &amp; evidence, EOI process flow chart, exchange of information manual and Standard operating procedures for the laboratory equipment, developed procedure for case disposal, reviewed laboratory quality manual, documented financial crime investigations, operationalized e-tax investigation.</p> <p>Implemented 100% of the staff competence programme by the end of third quarter of FY 2015/16. These were, exchange of information, anti-money laundering, forensics &amp; science trainings, PODITI, tax evasion schemes, legal frameworks module ,moot court sessions, financial markets, oil and gas, intellectual property, science</p>	

**Vote: 141** URA**QUARTER 3: Highlights of Vote Performance**

<i>Vote, Vote Function Key Output</i>	<b>Approved Budget and Planned outputs</b>	<b>Cumulative Expenditure and Performance</b>	<b>Status and Reasons for any Variation from Plans</b>
		laws, motor vehicle fraud investigations, tax treaties, OECD forum on tax & crime and leadership trainings.	
<i>Output Cost:</i>	US\$ Bn: 5.919	US\$ Bn: 1.588	% Budget Spent: 26.8%
<b>Vote Function Cost</b>	<b>US\$ Bn: 238.534</b>	<b>US\$ Bn: 178.934</b>	<b>% Budget Spent: 75.0%</b>
<b>Cost of Vote Services:</b>	<b>US\$ Bn: 238.534</b>	<b>US\$ Bn: 178.934</b>	<b>% Budget Spent: 75.0%</b>

\* Excluding Taxes and Arrears

N/A

**Table V2.2: Implementing Actions to Improve Vote Performance**

<b>Planned Actions:</b>	<b>Actual Actions:</b>	<b>Reasons for Variation</b>
Vote: 141 URA		
Vote Function: 14 54 Revenue Collection & Administration		
-Decentralise revenue services	<b>Regional centers and service center/liason office have been set to decentralize services</b>	N/A
-Design sector focused service packages		
-Implement tax education programmes	<b>The focus sectors for FY 2015/16 is wholesale and retail and manufacturing sectors that drives service delivery</b>	
-Conduct industry based familiarization visits.		
-Develop and implement Service enhancement Programmes	<b>Tax education programmes are implemented as planned and in line with the focus sectors and informal sector .</b>	
-Hold Exhibitions	<b>Familiarization visits is being implemented under the joint compliance strategy</b>	
	<b>programmes are in place to enhance service management and there is a call center and service management division to manage DT tax services offered to taxpayers.</b>	
	<b>URA has participated in a number of expo exhibitions like the mothers union and MTN</b>	
Implementation of the training planner	<b>The training planner is approved and implemented as planned</b>	N/A
Operationalise(STRAMAL) Model that is premised on three pillars namely: Strategy: Maintenance & Leadership.	<b>All trainings in the organization is according to the STRAMAL Model based on the three pillars</b>	
-Strengthen litigation and prosecution function	<b>Litiagaion has been strengthened through drafting of pleading in time,representation in court ,alternative dispute resolution and conducting research and risk profiling.</b>	N/A
-Implement the national audit plan		
-Operationalize the oil and gas division		
-Implement the joint compliance strategy		
-Enhance risk selectivity profiling		
-Strengthen post clearance audits	<b>The audits are implemented according to the national audit plan and guidelines.</b>	

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Planned Actions:	Actual Actions:	Reasons for Variation
	Oil and gas unit is in place with staff posted .	
	Risk profiling and selectivity is being used to determine risky goods to go through red or yellow lanes	
	All customs good under blue lane and low risky goods are subject to post clearance audit	

**V3: Details of Releases and Expenditure**

This section provides a comprehensive summary of the outputs delivered by the Vote and further details of Vote expenditures by Vote Function and Expenditure Item.

**Table V3.1: GoU Releases and Expenditure by Output\***

Billion Uganda Shillings	Approved Budget	Released	Spent	% GoU Budget Released	% GoU Budget Spent	% GoU Releases Spent
<b>VF:1454 Revenue Collection &amp; Administration</b>	<b>236.88</b>	<b>178.93</b>	<b>178.93</b>	<b>75.5%</b>	<b>75.5%</b>	<b>100.0%</b>
<i>Class: Outputs Provided</i>	191.22	143.45	143.45	75.0%	75.0%	100.0%
145401 Customs Tax Collection	52.63	40.51	<b>40.51</b>	77.0%	77.0%	100.0%
145402 Domestic Tax Collection	64.15	47.54	<b>47.54</b>	74.1%	74.1%	100.0%
145403 Tax Investigations	5.92	4.34	<b>4.34</b>	73.4%	73.4%	100.0%
145404 Internal Audit and Compliance	4.94	3.71	<b>3.71</b>	75.0%	75.0%	100.0%
145405 URA Legal and Administrative Support Services	52.56	39.17	<b>39.17</b>	74.5%	74.5%	100.0%
145406 Public Awareness and Tax Education/Modernization	11.02	8.18	<b>8.18</b>	74.2%	74.2%	100.0%
<i>Class: Capital Purchases</i>	45.66	35.49	35.49	77.7%	77.7%	100.0%
145472 Government Buildings and Administrative Infrastructure	20.30	15.23	<b>15.23</b>	75.0%	75.0%	100.0%
145475 Purchase of Motor Vehicles and Other Transport Equipment	5.04	3.78	<b>3.78</b>	75.0%	75.0%	100.0%
145476 Purchase of Office and ICT Equipment, including Software	3.24	2.43	<b>2.43</b>	75.0%	75.0%	100.0%
145477 Purchase of Specialised Machinery & Equipment	13.59	10.19	<b>10.19</b>	75.0%	75.0%	100.0%
145478 Purchase of Office and Residential Furniture and Fittings	0.29	0.21	<b>0.21</b>	75.0%	75.0%	100.0%
145479 Acquisition of Other Capital Assets	3.20	3.64	<b>3.64</b>	113.7%	113.7%	100.0%
<b>Total For Vote</b>	<b>236.88</b>	<b>178.93</b>	<b>178.93</b>	<b>75.5%</b>	<b>75.5%</b>	<b>100.0%</b>

\* Excluding Taxes and Arrears

**Table V3.2: 2016/17 GoU Expenditure by Item**

Billion Uganda Shillings	Approved Budget	Releases	Expenditure	% Budget Released	% Budget Spent	% Releases Spent
<i>Output Class: Outputs Provided</i>	191.22	143.45	143.45	75.0%	75.0%	100.0%
211101 General Staff Salaries	0.00	80.35	<b>80.35</b>	N/A	N/A	100.0%
211102 Contract Staff Salaries (Incl. Casuals, Temporary)	107.13	0.00	<b>0.00</b>	0.0%	0.0%	N/A
211103 Allowances	3.18	2.39	<b>2.39</b>	75.0%	75.0%	100.0%
212101 Social Security Contributions	18.53	13.90	<b>13.90</b>	75.0%	75.0%	100.0%
213001 Medical expenses (To employees)	3.90	2.93	<b>2.93</b>	75.0%	75.0%	100.0%
213002 Incapacity, death benefits and funeral expenses	0.35	0.26	<b>0.26</b>	75.0%	75.0%	100.0%
213004 Gratuity Expenses	3.22	2.41	<b>2.41</b>	75.0%	75.0%	100.0%
221001 Advertising and Public Relations	1.86	1.40	<b>1.40</b>	75.1%	75.1%	100.0%
221002 Workshops and Seminars	1.08	0.81	<b>0.81</b>	75.0%	75.0%	100.0%
221003 Staff Training	3.00	2.25	<b>2.25</b>	75.0%	75.0%	100.0%
221004 Recruitment Expenses	0.05	0.04	<b>0.04</b>	75.0%	75.0%	100.0%
221006 Commissions and related charges	0.44	0.00	<b>0.00</b>	0.0%	0.0%	N/A



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<i>Billion Uganda Shillings</i>	Approved Budget	Releases	Expenditure	% Budget Released	% Budget Spent	% Releases Spent
221007 Books, Periodicals & Newspapers	0.09	0.07	0.07	75.0%	75.0%	100.0%
221008 Computer supplies and Information Technology (IT)	7.86	5.89	5.89	75.0%	75.0%	100.0%
221009 Welfare and Entertainment	0.52	0.39	0.39	75.0%	75.0%	100.0%
221010 Special Meals and Drinks	5.82	4.36	4.36	75.0%	75.0%	100.0%
221011 Printing, Stationery, Photocopying and Binding	1.64	1.95	1.95	118.7%	118.7%	100.0%
221014 Bank Charges and other Bank related costs	0.12	0.09	0.09	75.0%	75.0%	100.0%
221017 Subscriptions	0.32	0.24	0.24	75.0%	75.0%	100.0%
222001 Telecommunications	0.72	0.54	0.54	75.0%	75.0%	100.0%
222002 Postage and Courier	0.14	0.11	0.11	75.0%	75.0%	100.0%
222003 Information and communications technology (ICT)	5.10	4.04	4.04	79.2%	79.2%	100.0%
223001 Property Expenses	0.02	0.01	0.01	75.0%	75.0%	100.0%
223002 Rates	0.29	0.00	0.00	0.0%	0.0%	N/A
223003 Rent – (Produced Assets) to private entities	5.39	6.62	6.62	122.7%	122.7%	100.0%
223004 Guard and Security services	2.25	1.50	1.50	66.9%	66.9%	100.0%
223005 Electricity	1.44	1.08	1.08	75.0%	75.0%	100.0%
223006 Water	0.44	0.29	0.29	66.3%	66.3%	100.0%
224002 General Supply of Goods and Services	0.00	0.00	0.00	N/A	N/A	100.0%
224004 Cleaning and Sanitation	0.60	0.36	0.36	59.4%	59.4%	100.0%
225001 Consultancy Services- Short term	0.36	0.05	0.05	14.7%	14.7%	100.0%
226001 Insurances	2.35	1.77	1.77	75.0%	75.0%	100.0%
227001 Travel inland	2.71	2.04	2.04	75.0%	75.0%	100.0%
227002 Travel abroad	1.30	0.98	0.98	75.2%	75.2%	100.0%
227003 Carriage, Haulage, Freight and transport hire	0.31	0.25	0.25	81.3%	81.3%	100.0%
227004 Fuel, Lubricants and Oils	2.72	2.04	2.04	75.0%	75.0%	100.0%
228001 Maintenance - Civil	0.51	0.38	0.38	75.0%	75.0%	100.0%
228002 Maintenance - Vehicles	2.14	1.60	1.60	75.0%	75.0%	100.0%
228003 Maintenance – Machinery, Equipment & Furniture	2.70	0.00	0.00	0.0%	0.0%	N/A
228004 Maintenance – Other	0.16	0.05	0.05	31.8%	31.8%	100.0%
273102 Incapacity, death benefits and funeral expenses	0.15	0.00	0.00	0.0%	0.0%	N/A
282102 Fines and Penalties/ Court wards	0.29	0.00	0.00	0.0%	0.0%	N/A
<b>Output Class: Capital Purchases</b>	<b>45.66</b>	<b>35.49</b>	<b>35.49</b>	<b>77.7%</b>	<b>77.7%</b>	<b>100.0%</b>
281504 Monitoring, Supervision & Appraisal of capital wor	3.20	3.64	3.64	113.7%	113.7%	100.0%
312101 Non-Residential Buildings	20.30	15.23	15.23	75.0%	75.0%	100.0%
312104 Other Structures	3.03	2.27	2.27	75.0%	75.0%	100.0%
312201 Transport Equipment	5.04	3.78	3.78	75.0%	75.0%	100.0%
312202 Machinery and Equipment	13.80	10.35	10.35	75.0%	75.0%	100.0%
312203 Furniture & Fixtures	0.29	0.21	0.21	75.0%	75.0%	100.0%
<b>Grand Total:</b>	<b>236.88</b>	<b>178.93</b>	<b>178.93</b>	<b>75.5%</b>	<b>75.5%</b>	<b>100.0%</b>
<b>Total Excluding Taxes and Arrears:</b>	<b>236.88</b>	<b>178.93</b>	<b>178.93</b>	<b>75.5%</b>	<b>75.5%</b>	<b>100.0%</b>

**Table V3.3: GoU Releases and Expenditure by Project and Programme\***

<i>Billion Uganda Shillings</i>	Approved Budget	Released	Spent	% GoU Budget Released	% GoU Budget Spent	% GoU Releases Spent
<b>VF:1454 Revenue Collection &amp; Administration</b>	<b>236.88</b>	<b>178.93</b>	<b>178.93</b>	<b>75.5%</b>	<b>75.5%</b>	<b>100.0%</b>
<i>Recurrent Programmes</i>						
01 Revenue Collection & Administration	191.22	143.45	143.45	75.0%	75.0%	100.0%
<i>Development Projects</i>						
0653 Support to URA Projects	45.66	35.49	35.49	77.7%	77.7%	100.0%
<b>Total For Vote</b>	<b>236.88</b>	<b>178.93</b>	<b>178.93</b>	<b>75.5%</b>	<b>75.5%</b>	<b>100.0%</b>

\* Excluding Taxes and Arrears

**Vote: 141** URA**QUARTER 3: Highlights of Vote Performance****Table V3.4: External Financing Releases and Expenditure by Project and Programme\***

<i>Billion Uganda Shillings</i>	<b>Approved Budget</b>	<b>Released</b>	<b>Spent</b>	<i>% GoU Budget Released</i>	<i>% GoU Budget Spent</i>	<i>% GoU Releases Spent</i>
<b>VF:1454 Revenue Collection &amp; Administration</b>	<b>1.65</b>	<b>0.00</b>	<b>0.00</b>	<b>0.0%</b>	<b>0.0%</b>	<b>N/A</b>
<i>Development Projects</i>						
0653 Support to URA Projects	1.65	0.00	0.00	0.0%	0.0%	N/A
<b>Total For Vote</b>	<b>1.65</b>	<b>0.00</b>	<b>0.00</b>	<b>0.0%</b>	<b>0.0%</b>	<b>N/A</b>

**Vote: 141** URA**QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter**

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	US\$ Thousand
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**Vote Function: 1454 Revenue Collection & Administration***Recurrent Programmes***Programme 01 Revenue Collection & Administration***Outputs Provided***Output: 14 5401 Customs Tax Collection**

		<i>Item</i>	<i>Spent</i>
18% Growth in Customs Revenue collection	Customs revenue grew by 13.71 % (UGX 431.78Bn) by end third quarter of FY 2015/16 compared to the same period last year.	211101 General Staff Salaries	26,414,590
100% Customs Revenue collection to target.		211103 Allowances	878,544
30% Reduction in customs collectable Arrears	Cumulatively customs' revenue collections by end third quarter of FY 2015/16 were UGX 3,580.79Bn against a target of UGX 3,628Bn, a performance rate of 98.69% (deficit; UGX 47.64Bn).	212101 Social Security Contributions	4,347,153
2 Motivational programs held		213001 Medical expenses (To employees)	875,700
250 Comprehensive Audits 30 Issue Audits	35.5% of the collectable arrears were recovered by the end of third quarter of FY 2015/16. It increased from UGX 14.36Bn as at 30th June 2015 to UGX 44.31Bn Bn as at 31st March -2016.	213004 Gratuity Expenses	179,641
100% Evaluation of taxpayer applications for accreditation		221001 Advertising and Public Relations	50,266
6 Stakeholder engagements conducted		221002 Workshops and Seminars	12,600
8 Tax clinics held	180 comprehensive audits including the oil audits were completed by the end of third quarter of FY 2015/16.	221007 Books, Periodicals & Newspapers	5,203
16 Tax shows held		221008 Computer supplies and Information Technology (IT)	1,387,500
90% Of queries accounted for	Two motivational programs were conducted and this include CG's meeting to the North and Eastern Uganda.	221009 Welfare and Entertainment	3,750
48 Hours average clearance time		221010 Special Meals and Drinks	1,374,932
200 Real-time Alerts/Analysis conducted	100% of the Eleven (11) taxpayers' applications for accreditation were handled as planned.	221011 Printing, Stationery, Photocopying and Binding	1,374,932
20% Of goods in transit under ECTS		221014 Bank Charges and other Bank related costs	18,750
100% Implementation of the Single Customs Clearance Process	21 sector based stakeholder engagements were held against by the end third quarter 4 with; Car importers and bond operators, bond team leaders, Spedag-interfreight, NC breverages, Clearing agents, EPZ exporter, UNBS, UCIFA, DRC representatives, BSMART, KRA, , manufacturers, traders and transporters on various areas; service delivery, mutual corporation with bond owners, new procedures on transshipment, security and reconciliation of bond operation, bond security, introduction of courier center in Kampala, reshipment inspection and clearance of commercial vehicles, auto notifications, transit goods to DRC, ECT & their payments and duty free sales.	221017 Subscriptions	67,500
		222003 Information and communications technology (ICT)	214,758
		223004 Guard and Security services	136,259
		223005 Electricity	207,000
		223006 Water	146,250
		224004 Cleaning and Sanitation	174,750
		226001 Insurances	538,110
		227001 Travel inland	728,016
		227002 Travel abroad	101,550
		227003 Carriage, Haulage, Freight and transport hire	153,000
		227004 Fuel, Lubricants and Oils	683,171
		228002 Maintenance - Vehicles	421,995
		228004 Maintenance - Other	14,492
	16 tax clinics were held in Eastern, Central, Western and South Western Regions by the end third quarter of FY 2015/16 on; tax issues at the MTN and		

**Vote: 141** URA**QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter**

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs <i>US\$ Thousand</i>
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**Vote Function: 1454 Revenue Collection & Administration***Recurrent Programmes****Programme 01 Revenue Collection & Administration***

mothers union business expo rules of origin, classification, valuation, customs laws & procedures, SCT

48 talk shows were held in central, eastern, Northern, Western and south western regions by end third quarter on compliance to customs, procedures, warehousing, parcel management, and customs documentation and services. Smuggling and its effects, finance bill amendments and SCT.

On average, 70% of the quarterly audit, queries were responded to and accounted for by end third quarter of FY 2015/16. Reports were compiled and disseminated to responsibility centers.

The average clearance time by end third quarter was 62 hours against a target of 48 hours, a performance of 46.5%

302 real time alerts were issued during the quarter, covering areas of: declaration, goods examination verification reconciliation, regulatory warehousing processes, tariff classification, and misclassification of cholivit animal feeds and surge arrestors and on declarations.

9.9% of the goods went through ECTS by attaching electronic seals on goods under transit by end third quarter of FY 2015/16.

Implemented 100% of the rolled out Single Customs Clearance Process and a report on the performance were prepared on a monthly basis.

***Reasons for Variation in performance***

The growth in custom's revenue was partly attributed to surpluses recorded in excise duty and surcharge due to growth in excisable goods and increased taxes on used vehicles.

The less than targeted custom's revenue collection to target was attributed to deficit recorded on VAT on imports, import duty, petroleum duty and withholding taxes.

The arrears recovery performance is explained by low levels of economic activity and the political climate during the period that affected arrears enforcement.

The comprehensive audit performance was affected by audits that could not be completed in time because of incomplete records by taxpayers.

**Vote: 141** URA**QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter**

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	US\$ Thousand
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**Vote Function: 1454 Revenue Collection & Administration***Recurrent Programmes***Programme 01 Revenue Collection & Administration**

<b>Total</b>	<b>40,510,410</b>
<i>Wage Recurrent</i>	26,414,590
<i>Non Wage Recurrent</i>	14,095,820
<b>NTR</b>	0

**Output: 14 5402 Domestic Tax Collection**

		<i>Item</i>	<i>Spent</i>
19% Growth in Domestic taxes revenue collection	A growth of 20.89% (UGX 787.81Bn) was realized in domestic taxes revenue collections by end third quarter of FY 2015/16	211101 General Staff Salaries	31,642,264
100% Domestic taxes revenue collection to target	Cumulatively, domestic tax revenue collections by end third quarter of FY 2015/16 were UGX 4559.67Bn against a target of UGX 4,705.26 Bn (Deficit of UGX 145.58 Bn), a performance of 96.91%.	211103 Allowances	231,732
30% Recovery of collectable arrears at the beginning of the year excluding Government arrears.	20.86% of the collectable arrears were recovered in the period July to March of FY 2015/16 against end third quarter target of 22.5%, performance of 92.7% .Total recoveries in the period were UGX 213.50 Bn against total collectable arrears of UGX 1,023.06Bn as at 31st March -2016.	212101 Social Security Contributions	5,098,274
1,573 Compliance Risk based Audits completed and broken down as follows:		213001 Medical expenses (To employees)	1,034,250
Whole sale and retail 1,175 cases		213004 Gratuity Expenses	179,641
Manufacturing - 398 cases		221001 Advertising and Public Relations	213,442
40 Tax hubs held.		221002 Workshops and Seminars	21,150
15% Growth in value taxpayer register.		221007 Books, Periodicals & Newspapers	20,087
30% Increase in total taxpayer register		221008 Computer supplies and Information Technology (IT)	2,256,750
5% Revenue from new value taxpayers		221009 Welfare and Entertainment	3,750
50% Newly registered clients filing returns ontime		221010 Special Meals and Drinks	1,716,649
4 Stakeholder engagements conducted.		221011 Printing, Stationery, Photocopying and Binding	150,804
10% Reduction in offset portfolio		221014 Bank Charges and other Bank related costs	22,275
		221017 Subscriptions	49,006
		223003 Rent – (Produced Assets) to private entities	2,472,334
		223004 Guard and Security services	90,750
		223005 Electricity	267,750
		223006 Water	98,381
		226001 Insurances	622,352
		227001 Travel inland	335,555
		227002 Travel abroad	81,540
		227003 Carriage, Haulage, Freight and transport hire	24,750
		227004 Fuel, Lubricants and Oils	525,197
		228002 Maintenance - Vehicles	346,500
		228004 Maintenance – Other	30,744
	The Joint compliance FY 2015/16 was developed and its being implemented.		
	78 -tax clinics/hubs were conducted by end third quarter. These targeted the taxpayers all over the country to address issues of TREP, taxpayer compliance and registration and specific sectors like agriculturalists, transporters, manufacturers, educationists, constructors, retail and wholesalers, among other sectors.		
	The value clients register by end third		

**Vote: 141** URA**QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter**

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs
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US\$ Thousand

**Vote Function: 1454 Revenue Collection & Administration***Recurrent Programmes***Programme 01 Revenue Collection & Administration**

quarter of FY 2015/16 increased by 24.13%. Total value clients as at 30th June -2015 were 78,227 which number increased to 97,107 by 31st March-2016.

The tax register grew by 13.32% by end third quarter of FY 2015/16 against a target of 22.5%. The tax register as at 30th June -2015 was 763,150 which increased to 864,766 as at 31st March-2016.

0.49% in revenue was collected from new value clients against a target of 5% for period July 2015 to March-2016.

Reports on the proportion of newly registered clients filing returns on time will be produced in fourth quarter.

Thirty five (35) Stakeholder engagements were held by against a target of 4. These were in; Jinja, Mbarara, Mbale, local governments together with 31 municipalities.

VAT Offsets portfolio increased from 452.13Bn as at 30th September -2015 to 1,371Bn as at 31st March -2016 .

**Reasons for Variation in performance**

The growth in domestic taxes revenue was due to the good performance on tax heads that registered surpluses compared to the same period last year; These were ; withholding tax UGX (61.27 Bn), corporation tax (19.08 Bn) and tax on bank interest (12.19Bn ).

Domestic tax revenue collection to target registered a deficit for the period July -2015 to March -2016 mainly due to the deficit recorded in PAYE (UGX 54.75Bn), local exercise (UGX 93.26Bn), and VAT (UGX 87.79Bn).

The arrears recovery performance is explained by low levels of economic activity projected to drop to 5.0% compared to 5.4% last year and the political climate during the period that affected the enforcement measures.

The increase in the number of audits was due to the roll out of the desk audit module that takes a shorter time and increased return examination.

<b>Total</b>	<b>47,535,929</b>
<i>Wage Recurrent</i>	<i>31,642,264</i>
<i>Non Wage Recurrent</i>	<i>15,893,665</i>
<b>NTR</b>	<b>0</b>

**Vote: 141** URA**QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter**

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	US\$ Thousand
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**Vote Function: 1454 Revenue Collection & Administration***Recurrent Programmes***Programme 01 Revenue Collection & Administration****Output: 14 5403 Tax Investigations**

		<i>Item</i>	<i>Spent</i>
75 Cases investigated to conclusion and 20 recommended for prosecution	64 investigations on fraudulent cases were concluded by end third quarter FY 2015/16 against a target of 54, a performance of 118.5%.	211101 General Staff Salaries	2,754,490
4 Strategic briefs developed and presented to the board.	16 fraudulent cases were being recommended for prosecution by end third quarter against a target of 14 and a performance of 114.3%.	211103 Allowances	4,767
12 Tactical briefs developed and shared with the relevant stakeholders on time	Three (3) strategic brief were developed and presented to the board by end third quarter.	212101 Social Security Contributions	452,337
100% Of Quality Service Management Plan (QSMP) executed.	Ten (10) out of Nine(9) planned tactical intelligence reports were developed, a performance of 111%:	213001 Medical expenses (To employees)	73,500
100% Of stakeholder engagement plan implemented	100% of the planned activities geared towards enhancing the quality of tax investigation services were executed by end third quarter FY 2015/16. These include: documentation of CID process, audio & video forensics and chain of custody & evidence reviewed procedures for handling case disposal, reviewed laboratory quality manual, developed the financial crime investigations process, fully operationalized e-tax investigations module and reviewed exchange of information and document examinations processes, developed checklist to vet the credibility of informers and the information and trained staff on the planned investigation module on e-tax roll-out.	213004 Gratuity Expenses	111,415
100% Of the TID process improvement activities executed as per the Departmental plan.	Engaged 100% of the 26 scheduled stakeholders for the period July 2015 to March 2016. These were; FATCA, URSB, , MAAIF, NACCRI, UNBS, Malawi delegation, Epsilon Uganda Ltd, NWSC, Posta Uganda, Global forum for strategic partnership, IGG, FIA, Ministry of Finance Uganda Police, Uganda National Roads Authority, Uganda National Bureau of Standards, Ministry of Agriculture, Animal Husbandry & Fisheries, Financial Intelligence, and Authority.	221001 Advertising and Public Relations	4,122
100% Of staff Development Programms implemented	Implemented 100% of the planned business process improvement activities by end third quarter FY 2015/16. these were; documentation of CID process, audio & video forensics	221002 Workshops and Seminars	27,450
		221007 Books, Periodicals & Newspapers	4,125
		221009 Welfare and Entertainment	3,750
		221010 Special Meals and Drinks	130,365
		221014 Bank Charges and other Bank related costs	1,500
		223003 Rent – (Produced Assets) to private entities	320,818
		223005 Electricity	25,500
		223006 Water	5,625
		224004 Cleaning and Sanitation	2,625
		226001 Insurances	56,598
		227001 Travel inland	181,913
		227002 Travel abroad	40,770
		227003 Carriage, Haulage, Freight and transport hire	5,110
		227004 Fuel, Lubricants and Oils	87,260
		228002 Maintenance - Vehicles	46,494
		228004 Maintenance – Other	1,997

**Vote: 141** URA**QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter**

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	US\$ Thousand
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**Vote Function: 1454 Revenue Collection & Administration***Recurrent Programmes***Programme 01 Revenue Collection & Administration**

and chain of custody & evidence, EOI process flow chart, exchange of information manual and Standard operating procedures for the laboratory equipment, developed procedure for case disposal, reviewed laboratory quality manual, documented financial crime investigations, operationalized e-tax investigation.

Implemented 100% of the staff competence programme by the end of third quarter of FY 2015/16. These were, exchange of information, anti-money laundering, forensics & science trainings, PODITI, tax evasion schemes, legal frameworks module ,moot court sessions, financial markets, oil and gas, intellectual property, science laws, motor vehicle fraud investigations, tax treaties, OECD forum on tax & crime and leadership trainings.

**Reasons for Variation in performance**

N/A

<b>Total</b>	<b>4,342,530</b>
<b>Wage Recurrent</b>	<b>2,754,490</b>
<b>Non Wage Recurrent</b>	<b>1,588,041</b>
<b>NTR</b>	<b>0</b>

**Output: 14 5404 Internal Audit and Compliance**

		<b>Item</b>	<b>Spent</b>
100% Planned resource optimisation interventions implemented	Three (3) budget review engagement were held by end third quarter FY 2015/16	211101 General Staff Salaries	2,497,405
36 Investigations carried out		211103 Allowances	11,355
8 Compliance reviews carried out	33 investigations were conducted against a target of 27 and a reports on investigations produced .	212101 Social Security Contributions	409,933
88 Assurance audits conducted		213001 Medical expenses (To employees)	63,000
8 Advisory reports issued	6 out of six compliance reviews were conducted by end third quarter .	213004 Gratuity Expenses	92,131
22 Stakeholders engaged		221001 Advertising and Public Relations	21,825
80% Client satisfaction level Value added by IAC	54 assurance audits out of a target of 66 were conducted and reports in respect to these audits were produced.	221002 Workshops and Seminars	103,316
100% Usage of Communication Channels	6 out of six advisory reports out of the expected 4 were produced for the period July-2015 to March 2016.	221007 Books, Periodicals & Newspapers	5,250
		221009 Welfare and Entertainment	3,750
		221010 Special Meals and Drinks	88,283
		221011 Printing, Stationery, Photocopying and Binding	20,700
		221014 Bank Charges and other Bank related costs	1,350
		221017 Subscriptions	15,000
		223006 Water	20,250



**Vote: 141** URA**QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter**

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	US\$ Thousand
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**Vote Function: 1454 Revenue Collection & Administration***Recurrent Programmes***Programme 01 Revenue Collection & Administration**

100% Of process reviews completed and level Automation of the IAC Business	34 out of the planned 16 stakeholder engagements were held by end third quarter 2015/16.	224004 Cleaning and Sanitation	554
100% Of knowledge sharing sessions held.	Client satisfaction survey was halted due to the fact that it was too close to the one previously conducted although all activities that feed into the survey were performed.	225001 Consultancy Services- Short term	52,500
100% Of motivation interventions held		226001 Insurances	50,559
100% Of integrity awareness interventions executed	100 % implementation of the communication programme using five communication channels were made in the period July-2015 to March -2016. These were: 13 consultant newsletters, 80 & 70 management and sectional meetings produced 66 copies of statutory reports on audit and compliance and uploaded them on the IAC website.	227001 Travel inland	71,325
100% Of staff development initiatives executed	100% IAC process review were completed and 75% of the planned IAC processes automation has been achieved.	227002 Travel abroad	40,830
	100% Knowledge sharing sessions were held by end March -2015: These include; tools for forecasting and exploration ,the art of investigations and auditing as a business enabler, leadership a learnable skill, financial money matters investing in security's exchange and in insurance.	227003 Carriage, Haulage, Freight and transport hire	833
	100% motivation interventions were conducted 14 teams were rewarded and recognized in the period under review.	227004 Fuel, Lubricants and Oils	99,488
	100% integrity awareness inventions were executed. These were; 13 integrity workshops and sensitization held , 8 integrity messages sent to the print media, 10 radio announcements and one radio talk show .	228002 Maintenance - Vehicles	36,331
	100% staff development initiatives were implemented; these were: Sun System training, induction for 6 new staff, data analysis, PAWS training, Paid membership fees for 5 ACCA 2 ACFE and 3 Law staff, audit tools and technique, staff attended chief audit executives round table conference, enrolled staff for ISACA & ACFE members and CIA certification staff attended seminars for chartered accountants and information security, leadership and management training.	228004 Maintenance – Other	1,149

**Vote: 141** URA**QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter**

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	US\$ Thousand
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**Vote Function: 1454 Revenue Collection & Administration***Recurrent Programmes***Programme 01 Revenue Collection & Administration***Reasons for Variation in performance*

N/A

<b>Total</b>	<b>3,707,116</b>
<i>Wage Recurrent</i>	2,497,405
<i>Non Wage Recurrent</i>	1,209,711
<i>NTR</i>	0

**Output: 14 5405 URA Legal and Administrative Support Services**

		<i>Item</i>	<i>Spent</i>
Yearly Debt stock of private arrears reduced by 75 Billion Shillings.	Cumulatively, private arrears for the for the period July 2015 to March 2016 reduced by 61.65 Bn against a cumulative target of 56.25 and a performance of 109.6%.	211101 General Staff Salaries	12,532,932
2 URA Titles secured		211103 Allowances	1,242,437
100% Af all the properly documented requests drafted within the departmental standards and timelines	The process for the titling of 6 URA office land is ongoing expected to be concluded in the fourth quarter.	212101 Social Security Contributions	2,847,348
60% Of cases decided in favour of URA Viz cases lost against URA	100% of the 212 contracts, 13 bonding agreements, 36 tenancy agreements, 30 M.o.Us were drafted as requested and dispatched within the divisional operational standards by end third quarter of FY 2015/16.	213001 Medical expenses (To employees)	773,700
100% Service enhancement programmes implemented		213002 Incapacity, death benefits and funeral expenses	261,151
80% Stake holder engagements conducted		213004 Gratuity Expenses	1,628,349
70% Business processes improvement interventions implemented		221001 Advertising and Public Relations	273,750
90% Staff Exceeding their performance expectations.		221002 Workshops and Seminars	226,050
70% Innovations approved for implementation		221003 Staff Training	2,250,000
		221004 Recruitment Expenses	37,500
		221007 Books, Periodicals & Newspapers	27,729
		221008 Computer supplies and Information Technology (IT)	2,250,000
100% Staff development programmes implemented.	100% of all legal advisory notes issued out were within the departmental standards and timelines. LSBA received 106 requests for legal advisory advisory notes by end third quarter and responses were made within the agreed response times and standards.	221009 Welfare and Entertainment	345,000
		221010 Special Meals and Drinks	909,569
		221011 Printing, Stationery, Photocopying and Binding	359,806
		221014 Bank Charges and other Bank related costs	42,783
		221017 Subscriptions	17,250
		222001 Telecommunications	540,000
	On average, 91.67% success rates were achieved for the period July- 2015 to March -2016.	222002 Postage and Courier	108,000
		222003 Information and communications technology (ICT)	3,825,000
		223001 Property Expenses	14,662
100% Motivational Programmes Implemented.	100 % of the LSBA of the six (6) instructions/request received by the end of third quarter FY 2015/16 on securing URA property titles, were responded,106 requests for legal advisory done and responses were made,212 contracts, 13 bonding agreements, 36 tenancy agreements, 30 M.o.Us were drafted according to the set timelines and standards.	223003 Rent – (Produced Assets) to private entities	3,825,000
		223004 Guard and Security services	1,275,184
		223005 Electricity	582,000
100% Planned knowledge management programmes implemented.		223006 Water	15,750
		224004 Cleaning and Sanitation	181,146
		226001 Insurances	415,226
		227001 Travel inland	611,896
		227002 Travel abroad	123,521
		227003 Carriage, Haulage, Freight and transport hire	66,900
	100% of the five (5) planned stakeholder engagements were held: These included; Legal Aid Week,	227004 Fuel, Lubricants and Oils	509,073
		228001 Maintenance - Civil	384,775
		228002 Maintenance - Vehicles	670,388

**Vote: 141** URA**QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter**

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs <i>US\$ Thousand</i>
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**Vote Function: 1454 Revenue Collection & Administration***Recurrent Programmes****Programme 01 Revenue Collection & Administration***

ATAF member countries, anti-corruption open week, bankers and contracts management engagements were held.

70% of the process improvement interventions were implemented by end third quarter: these included; issuance of legal advisory notes, drafting of pleadings, contracts, filing of court process, representations in courts of law, alternative dispute resolution, placement of the caveats and processing titles.

70% Of planned quarterly Innovations were approved for implementation

The percentage of staff exceeding performance expectation will be reported on in fourth quarter.

100 % of the staff development programs were implemented in which 1,063 staff were trained by end third quarter of FY 2015/16.

100% of the 10 wellness initiatives were implemented by end third quarter of FY 2015/16. These included; the annual staff party, children's seminar under the theme 'Power of Choice' aerobics sessions, corporate social responsibility with Mulago Cancer Institute, offered comprehensive medical insurance to 7 staff, counseling services, optical refund to 34 staff, provision of staff lunch, medical insurance to all staff, organized URA health week and family day out, aerobics sessions and worker's compensation.

100% of the knowledge management programmes were implemented, These include; 171 zones of excellence and 162 on job training and knowledge-sharing sessions held in different departments by end third quarter FY 2015/16.

***Reasons for Variation in performance***

N/A

**Vote: 141** URA**QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter**

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	US\$ Thousands
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**Vote Function: 1454 Revenue Collection & Administration***Recurrent Programmes***Programme 01 Revenue Collection & Administration**

<b>Total</b>	<b>39,173,874</b>
<i>Wage Recurrent</i>	12,532,932
<i>Non Wage Recurrent</i>	26,640,942
<i>NTR</i>	0

**Output: 14 5406 Public Awareness and Tax Education/Modernization**

		<i>Item</i>	<i>Spent</i>
95% Planned activities executed	95% of the planned activities were executed as planned.	211101 General Staff Salaries	4,507,320
100% Of Resource management interventions implemented	100% of the resource and accountability documents were developed. These were; M&E, expenditure reports and plan review engagements were conducted.	211103 Allowances	17,066
100% Of Strategic Partner groups engaged	100% of the strategic partners groups were engaged by end third quarter FY 2015/16, these include: 4 EARATC, 4 ATAF, global forum on signing the MAAC, 3 government agencies, government communication officers, 3 business communities and two media group were held.	212101 Social Security Contributions	745,153
100% Of service enhancement interventions executed	100% of the service enhancement interventions were conducted by end quarter three of FY 2015/16. These included; 6 critical research & evaluations, 27 strategic documents produced, 126 tax education/ awareness conducted and 7 relationship management intervention were implemented.	213001 Medical expenses (To employees)	106,050
100% Of Communication Channels Utilised	100% of the communication channels were used in communication end quarter three of FY 2015/16. These was; 27 feedback engagements held, 5 publications, 89 media communications, 4 virtual & e – communications and 12 showcasing and visibility events were held.	213004 Gratuity Expenses	222,755
100% Of Business process improvement interventions executed	100% business process improvement interventions were conducted by end third quarter FY 2015/16. These were; 2 business process documentation interventions, 44 business process	221001 Advertising and Public Relations	833,963
100% Of Productivity enhancement interventions implemented		221002 Workshops and Seminars	420,638
100% Of staff motivation interventions executed		221007 Books, Periodicals & Newspapers	6,000
100% Of competence enhancement interventions executed		221009 Welfare and Entertainment	30,000
2016/17-2020/2021 Corporate plan developed		221010 Special Meals and Drinks	143,303
Joint compliance strategy developed		221011 Printing, Stationery, Photocopying and Binding	42,263
Terminal evaluation of the corporate plan 2011/12-2015/16 conducted		221014 Bank Charges and other Bank related costs	2,520
		221017 Subscriptions	91,575
		223006 Water	3,000
		224002 General Supply of Goods and Services	3,450
		226001 Insurances	82,890
		227001 Travel inland	106,379
		227002 Travel abroad	591,317
		227004 Fuel, Lubricants and Oils	138,695
		228002 Maintenance - Vehicles	82,500
		228004 Maintenance – Other	1,748

**Vote: 141** URA**QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter**

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs
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US\$ Thousand

**Vote Function: 1454 Revenue Collection & Administration***Recurrent Programmes****Programme 01 Revenue Collection & Administration***

review engagements and 3 performance review engagement were held .

100% productivity enhancement interventions were implemented. These were; rewarded and recognized one team. 6 performance review engagements with divisional sectional and unit heads held by end third quarter of FY 2015/16.

Implemented 100% of the 15 planned competence improvement interventions. These included; In-house trainings on ; audit, service management ,business process documentation & review, TADAT training aggregate tax model, concepts of risk management and Data management and analysis using excel and SPSS among others.

The corporate plan for FY 2016/17 to 2020/21 was developed in line with the NDP. The BFP and MPS for 2016/17 were also aligned to the plan.

The Joint compliance strategy was developed .

The corporate plan terminal evaluation was conducted and a report produced. This report provided input into the development of the new corporate plan 2016/17-2019-20.

***Reasons for Variation in performance***

N/A

<b>Total</b>	<b>8,178,583</b>
<i>Wage Recurrent</i>	4,507,320
<i>Non Wage Recurrent</i>	3,671,264
<i>NTR</i>	0

*Development Projects****Project 0653 Support to URA Projects****Capital Purchases***Output: 14 5472 Government Buildings and Administrative Infrastructure**

**Vote: 141** URA**QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter**

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	<i>US\$ Thousand</i>
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**Vote Function: 1454 Revenue Collection & Administration***Development Projects***Project 0653 Support to URA Projects**

URA Headquarter Building Construction	Construction of the URA headquarter building is ongonig as planned	<i>Item</i> 312101 Non-Residential Buildings	<i>Spent</i> 15,225,000
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IDEP Project Admin Costs

**Reasons for Variation in performance**

N/A

<b>Total</b>	<b>15,225,000</b>
<i>GoU Development</i>	15,225,000
<i>External Financing</i>	0
<i>NTR</i>	0

**Output: 14 5475 Purchase of Motor Vehicles and Other Transport Equipment**

Vehicle Lease	The vehicles were leased and the lease is paid yearly.	<i>Item</i> 312201 Transport Equipment	<i>Spent</i> 3,783,636
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**Reasons for Variation in performance**

N/A

<b>Total</b>	<b>3,783,636</b>
<i>GoU Development</i>	3,783,636
<i>External Financing</i>	0
<i>NTR</i>	0

**Output: 14 5476 Purchase of Office and ICT Equipment, including Software**

ERP-HRMS implementation	Staff were sensitized on ERP and user requirements were collected.	<i>Item</i> 312104 Other Structures	<i>Spent</i> 2,272,500
Document Processing center	Negotiations with best evaluated bidder conducted and completed.	312202 Machinery and Equipment	157,500
Automated Value Control System			
Paws Upgrade	The construction of the document processing center is almost complete and a change management plan was developed .		
Office Equipment (Projectors, Scanners, PCS, etc..)			

The procurement of the PAW upgrade is still ongoing.

**Reasons for Variation in performance**

N/A

<b>Total</b>	<b>2,430,000</b>
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**Vote: 141** URA**QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter**

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	US\$ Thousand
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**Vote Function: 1454 Revenue Collection & Administration***Development Projects***Project 0653 Support to URA Projects**

<i>GoU Development</i>	2,430,000
<i>External Financing</i>	0
<i>NTR</i>	0

**Output: 14 5477 Purchase of Specialised Machinery & Equipment**

DR System Implementation	DR system implementation is still ongoing.	<i>Item</i> 312202 Machinery and Equipment	<i>Spent</i> 10,193,750
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*Reasons for Variation in performance*

N/A

<b>Total</b>	<b>10,193,750</b>
<i>GoU Development</i>	10,193,750
<i>External Financing</i>	0
<i>NTR</i>	0

**Output: 14 5478 Purchase of Office and Residential Furniture and Fittings**

New furniture aquired	N/A	<i>Item</i> 312203 Furniture & Fixtures	<i>Spent</i> 214,205
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*Reasons for Variation in performance*

N/A

<b>Total</b>	<b>214,205</b>
<i>GoU Development</i>	214,205
<i>External Financing</i>	0
<i>NTR</i>	0

**Output: 14 5479 Acquisition of Other Capital Assets**

100% Of post MCP activities implemented	Implemented 100% of the post MCP activities during the half year period of FY 2015/16. These activities included; MCP closure event, showcasing of the MCP outputs and achievements, held the last steering committee with development partners, mainstreamed the spilling activities into the URA main stream business and produced the closure report.	<i>Item</i> 281504 Monitoring, Supervision & Appraisal of capital works	<i>Spent</i> 3,638,945
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*Reasons for Variation in performance*

N/A

**Vote: 141** URA**QUARTER 3: Cumulative Outputs and Expenditure by End of Quarter**

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs
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*UShs Thousand***Vote Function: 1454 Revenue Collection & Administration***Development Projects***Project 0653 Support to URA Projects**

<b>Total</b>	<b>3,638,945</b>
<i>GoU Development</i>	3,638,945
<i>External Financing</i>	0
<i>NTR</i>	0
<b>GRAND TOTAL</b>	<b>178,933,977</b>
<i>Wage Recurrent</i>	80,349,000
<i>Non Wage Recurrent</i>	63,099,442
<i>GoU Development</i>	35,485,535
<i>External Financing</i>	0
<i>NTR</i>	0



# Vote: 141 URA

## QUARTER 3: Outputs and Expenditure in Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs
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US\$ Thousand

### Vote Function: 1454 Revenue Collection & Administration

#### Recurrent Programmes

#### Programme 01 Revenue Collection & Administration

##### Outputs Provided

#### Output: 14 5401 Customs Tax Collection

		<i>Item</i>	<i>Spent</i>
4.5% Growth in Customs Revenue collection	Customs revenue collections grew by 7.51 % (UGX 79.95Bn) in the third quarter of FY 2015/16 compared to the same period last year.	211101 General Staff Salaries	8,804,863
100% Quartely customs revenue collection to target.		211103 Allowances	292,848
7.5% Reduction in custms Arrears	Customs' revenue collections to target in the third quarter of FY 2015/16 were UGX 1,151.84 Bn against a target of UGX 1,271.77Bn, a performance rate of 92.32% (deficit; UGX 119.93Bn).	212101 Social Security Contributions	1,449,051
80 Comprehensive Audits 10 Oil Issue Audits completed..		213001 Medical expenses (To employees)	291,900
100% Quarterly Evaluation of taxpayer applications for accreditation	Customs collectable arrears reduced by 8.01% in the third quarter of FY 2015/16. It reduced from UGX 48.173Bn as at 30th December 2015 to UGX 44.31Bn as at 31st March - 2016.	213004 Gratuity Expenses	59,880
1 Stakeholder engagements conducted		221001 Advertising and Public Relations	16,755
2 Tax clinics held		221002 Workshops and Seminars	4,200
4 Tax shows held		221007 Books, Periodicals & Newspapers	1,734
90% Of quarterly queries accounted for	39 comprehensive including oil audits were completed against a target of 80 in the third quarter of FY 2015/16 .A performance of 49%	221008 Computer supplies and Information Technology (IT)	462,500
48 Hours avearge clearance time		221009 Welfare and Entertainment	1,250
50 Real-time Alerts/Analysis conducted	Two motivational programs were conducted and this include CG's meeting to the North and Eastern Uganda.	221010 Special Meals and Drinks	458,311
20% Of goods in transit under ECTS		221011 Printing, Stationery, Photocopying and Binding	458,311
100% Implementation of the Single Customs Clearance Process	100% of the four (4) taxpayers applications received for accreditation during the third quarter were evaluated.	221014 Bank Charges and other Bank related costs	6,250
	8 sector based stakeholder engagements were held in quarter three.	221017 Subscriptions	22,500
	5 tax clinics were held in Eastern and Central Regions during the third quarter on SCT, classification, valuation, custom business process and participated in MTN and mothers union business expo.	222003 Information and communications technology (ICT)	71,586
	07 talk shows were held in third quarter in central region on compliance to customs procedures, warehousing, parcel management, and customs documentation and services.	223004 Guard and Security services	45,420
	71% of the third quarter audit queries raised were responded to and accounted for. Reports were compiled and disseminated to responsibility centers.	223005 Electricity	69,000
	The average clearance time in quarter	223006 Water	48,750
		224004 Cleaning and Sanitation	58,250
		226001 Insurances	179,370
		227001 Travel inland	242,672
		227002 Travel abroad	33,850
		227003 Carriage, Haulage, Freight and transport hire	51,000
		227004 Fuel, Lubricants and Oils	227,724
		228002 Maintenance - Vehicles	140,665
		228004 Maintenance – Other	4,831

**Vote: 141** URA**QUARTER 3: Outputs and Expenditure in Quarter**

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs <i>US\$ Thousand</i>
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**Vote Function: 1454 Revenue Collection & Administration***Recurrent Programmes***Programme 01 Revenue Collection & Administration**

three were 62 hours against a target of 48 hours , a performance of 46.5%.

155 real time alerts were issued during the third quarter, covering areas of: tariff classification, misclassification of cholivit animal feeds and surge arrestors and on declarations.

9.7% of customs processed goods transactions went through ECTS by attaching electronic seals on goods under transit.

Implemented 100% of the rolled out Single Customs Clearance Process and a report on the performance prepared on a monthly basis

**Reasons for Variation in performance**

The growth in custom's revenue was partly attributed to surpluses recorded in excise duty and surcharge due to growth in excisable goods and increased taxes on used vehicles.

The less than targeted custom's revenue collection to target was attributed to deficit recorded on VAT on imports, import duty, petroleum duty and withholding taxes .

The arrears recovery performance is explained by low levels of economic activity and the political climate during the period that affected arrears enforcement.

The comprehensive audit performance was affected by audits that could not be completed in time because of incomplete records by taxpayers.

<b>Total</b>	<b>13,503,470</b>
<i>Wage Recurrent</i>	8,804,863
<i>Non Wage Recurrent</i>	4,698,607
<i>NTR</i>	0

**Output: 14 5402 Domestic Tax Collection**

	<i>Item</i>	<i>Spent</i>
5.5% Growth in Domestic taxes revenue collection	Domestic tax revenue grew by 15.17 % (UGX 194.40Bn) in the third quarter of FY 2015/16 compared to the same period last year.	211101 General Staff Salaries 10,547,421
100% Quartely Domestic taxes revenue collection to target	The third quarter FY 2015/16 domestic tax revenue collections were UGX 1475.46 Bn against a target of UGX 1,598.15Bn, (Deficit of UGX 122.69 Bn) a performance of 92.32%.	211103 Allowances 77,244
7.5% Recovery of collectable arrears at the beginning of the year excluding Government arrears.		212101 Social Security Contributions 1,699,425
210 Compliance Risk based Audits Whole sale and retail completed	1.13% of the collectable arrears were	213001 Medical expenses (To employees) 344,750
		213004 Gratuity Expenses 59,880
		221001 Advertising and Public Relations 71,147
		221002 Workshops and Seminars 7,050
		221007 Books, Periodicals & Newspapers 6,696

**Vote: 141** URA**QUARTER 3: Outputs and Expenditure in Quarter**

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs
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US\$ Thousand

**Vote Function: 1454 Revenue Collection & Administration***Recurrent Programmes***Programme 01 Revenue Collection & Administration**

40 Compliance Risk based Audits Manufacturing completed.	recovered in the third quarter of FY 2015/16.Total recoveries in the quarter were UGX 12.41Bn against total collectable arrears of UGX	221008 Computer supplies and Information Technology (IT)	752,250
3.75% Growth in value taxpayer register.	1,023.06Bn by 31st March -2016.	221009 Welfare and Entertainment	1,250
7.5 % Increase in total taxpayer register	245 audits were completed in wholesale and other sectors against a target of 210 audits in quarter three of FY 2015/16,a performance of 384%	221010 Special Meals and Drinks	572,216
1.25% Revenue from new value taxpayers	814 Compliance Risk based audits were conducted including 89 audits in manufacturing sector were completed during third quarter.	221011 Printing, Stationery, Photocopying and Binding	50,268
50% Newly registered clients filing returns ontime	The Joint compliance FY 2015/16 was developed and its being implemented	221014 Bank Charges and other Bank related costs	7,425
1 Stakeholder engagement conducted.	Conducted 12 -tax clinics/hub. These targeted to address TREP, taxpayer compliance and taxpayer registration	221017 Subscriptions	16,335
2.5% Reduction in offset portfolio	The value clients register increased by 5.3% in third quarter of FY 2015/16.Total value clients as at 31st December -2015 were 92,197 which number increased to 97,107 by end of March-2016.	223003 Rent – (Produced Assets) to private entities	824,111
	The tax register grew by 3.3 % in quarter three of FY 2015/16 against a target of 7.5%.The tax register as at 31st December -2015 was 836,863 which increased to 864,766 as at 31st March -2016.	223004 Guard and Security services	30,250
	1.5% in revenue was collected from new value clients against a target of 5% in quarter three of FY 2015/16,a performance of 60%	223005 Electricity	89,250
	Reports on the proportion of newly registered clients filing returns on time will be produced in fourth quarter.	223006 Water	32,794
	Three Stakeholder engagements was held in the third quarter	226001 Insurances	207,451
	VAT Offsets, increased from UGX 916.04Bn as at 31st December -2015 to UGX1371Bn as at 31 March- 2016.	227001 Travel inland	111,852
		227002 Travel abroad	27,180
		227003 Carriage, Haulage, Freight and transport hire	8,250
		227004 Fuel, Lubricants and Oils	175,066
		228002 Maintenance - Vehicles	115,500
		228004 Maintenance – Other	10,248

**Reasons for Variation in performance**

The growth in domestic taxes revenue was due to the good performance on tax heads that registered surpluses compared to the same period last year;

**Vote: 141** URA**QUARTER 3: Outputs and Expenditure in Quarter**

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs
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US\$ Thousand

**Vote Function: 1454 Revenue Collection & Administration***Recurrent Programmes***Programme 01 Revenue Collection & Administration**

These were ; withholding tax UGX (61.27 Bn), corporation tax (19.08 Bn) and tax on bank interest (12.19Bn ).

Domestic tax revenue collection to target registered a deficit for the period July -2015 to March -2016 mainly due to the deficit recorded in PAYE (UGX 54.75Bn), local exercise (UGX 93.26Bn), and VAT (UGX 87.79Bn).

The arrears recovery performance is explained by low levels of economic activity projected to drop to 5.0% compared to 5.4% last year and the political climate during the period that affected the enforcement measures.

The increase in the number of audits was due to the roll out of the desk audit module that takes a shorter time and increased return examination.

<b>Total</b>	<b>15,845,310</b>
<i>Wage Recurrent</i>	10,547,421
<i>Non Wage Recurrent</i>	5,297,888
<i>NTR</i>	0

**Output: 14 5403 Tax Investigations**

		<i>Item</i>	<i>Spent</i>
Investigations concluded on 20 fraudulent persons as per the plan drawn for the quarter.	Concluded 19 investigations on fraudulent cases were concluded against a target of 20, a performance of 95%.	211101 General Staff Salaries	918,163
Evidence collected on 76 fraudulent and cases recommended for prosecution as per the plan drawn for the quarter.	9 fraudulent cases were recommended for prosecution against a target of 6 and a performance of 150%.	211103 Allowances	1,589
One (1) Strategic brief developed and presented to the Board	Two(2) strategic brief were developed and presented to the board in the third quarter .	212101 Social Security Contributions	150,779
Three (3) tactical intelligence reports developed	Three (03) tactical intelligence reports were developed during quarter three, a performance of 100%.	213001 Medical expenses (To employees)	24,500
All activities scheduled for the quarter geared towards enhancing the quality of Tax Investigations Services executed	All activities geared towards enhancing the quality of tax investigations services were executed at 100%. These included documentation of CID process, audio & video forensics and chain of custody & evidence. reviewed procedures for handling case disposal, reviewed laboratory quality manual, developed the financial crime investigations process, fully operationalized e-tax investigations module and reviewed exchange of information and document examinations processes.	213004 Gratuity Expenses	37,138
	Engaged 10 stakeholders scheduled for	221001 Advertising and Public Relations	1,374
		221002 Workshops and Seminars	9,150
		221007 Books, Periodicals & Newspapers	1,375
		221009 Welfare and Entertainment	1,250
		221010 Special Meals and Drinks	43,455
		221014 Bank Charges and other Bank related costs	500
		223003 Rent – (Produced Assets) to private entities	106,939
		223005 Electricity	8,500
		223006 Water	1,875
		224004 Cleaning and Sanitation	875
		226001 Insurances	18,866
		227001 Travel inland	60,638
		227002 Travel abroad	13,590
		227003 Carriage, Haulage, Freight and transport hire	1,703
		227004 Fuel, Lubricants and Oils	29,087
		228002 Maintenance - Vehicles	15,498
		228004 Maintenance – Other	666

**Vote: 141** URA**QUARTER 3: Outputs and Expenditure in Quarter**

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs
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US\$ Thousand

**Vote Function: 1454 Revenue Collection & Administration***Recurrent Programmes***Programme 01 Revenue Collection & Administration**

third quarter, these were ; FATCA, URSB, Global for Strategic Partnership, MAAIF, NACCRI, UNBS, Malawi delegation, Epsilon Uganda Ltd, Uganda Police and Ministry of Finance .

Implemented 100% of the planned business process improvement activities in the third quarter FY 2015/16. These were; documentation of CID process, audio & video forensics and chain of custody & evidence, EOI process flow chart, exchange of information manual and Standard operating procedures for the laboratory equipment.

Implemented 100% of the staff competence programme in the third quarter of the FY. These were; PODITI, exchange of information, anti-money laundering, financial markets, forensics & science trainings, tax evasion schemes intellectual property.

**Reasons for Variation in performance**

N/A

<b>Total</b>	<b>1,447,510</b>
<b>Wage Recurrent</b>	<b>918,163</b>
<b>Non Wage Recurrent</b>	<b>529,347</b>
<b>NTR</b>	<b>0</b>

**Output: 14 5404 Internal Audit and Compliance**

		<i>Item</i>	<i>Spent</i>
Quarterly budget review engagement held.	One (1) budget review engagement held in third quarter of FY 2015/16.	211101 General Staff Salaries	832,468
9 Investigations carried out	12 investigations were carried out against a target of 9 and reports on the investigations were produced in third quarter.	211103 Allowances	3,785
2 Compliance reviews carried		212101 Social Security Contributions	136,644
22 Assurance audits conducted		213001 Medical expenses (To employees)	21,000
2 Advisory reports issued	One compliance reviews were conducted during third quarter against a target of 2.	213004 Gratuity Expenses	30,710
6 Stakeholders engaged	16 assurance audits out of a target of 22 were conducted and a reports these audits were produced.	221001 Advertising and Public Relations	7,275
80% Client satisfaction level		221002 Workshops and Seminars	34,439
Value added by IAC		221007 Books, Periodicals & Newspapers	1,750
100% Usage of Communication	One Advisory reports were produced out of the expected 2 during the third	221009 Welfare and Entertainment	1,250
		221010 Special Meals and Drinks	29,428
		221011 Printing, Stationery, Photocopying and Binding	6,900
		221014 Bank Charges and other Bank related costs	450
		221017 Subscriptions	5,000

**Vote: 141** URA**QUARTER 3: Outputs and Expenditure in Quarter**

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs
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US\$ Thousand

**Vote Function: 1454 Revenue Collection & Administration***Recurrent Programmes***Programme 01 Revenue Collection & Administration**

Channels	quarter.	223006 Water	6,750
100% Of process reviews completed and level Automation of the IAC Business	9 out 6 stakeholder engagements were held during quarter three.	224004 Cleaning and Sanitation	185
100% Of knowledge sharing sessions held.	Client satisfaction survey was halted due to the fact that it was too close to the one previously conducted although all activities that feed into the survey were performed.	225001 Consultancy Services- Short term	17,500
100% Of motivation interventions held		226001 Insurances	16,853
100% Of integrity awareness interventions executed	100 % implementation of the communication programme using five communication channels and these were: One consultant newsletters, 10 & 15 departmental and sectional meetings produced 14 copies of statutory reports on audit and compliance and uploaded them on the IAC website and distributed to the board members and OAG.	227001 Travel inland	23,775
100% Of staff development initiatives executed	100% IAC process review completed and 75% of the planned IAC processes automation has been achieved.	227002 Travel abroad	13,610
	100% Knowledge sharing sessions were held in quarter three: These were; Tools for forecasting and exploration and the art of investigations and auditing as a business enabler	227003 Carriage, Haulage, Freight and transport hire	278
	100% motivation interventions were conducted in which 7 IAC teams were rewarded and recognized.	227004 Fuel, Lubricants and Oils	33,163
	100% integrity awareness inventions were executed. These were; 09 internal integrity workshops and sensitization held, 8 integrity messages sent to the print media during the quarter.	228002 Maintenance - Vehicles	12,110
	100% staff development initiatives were implemented; these were: Sun System training, induction for 6 new staff, data analysis, PAWS training, Paid membership fees for 5 ACCA 2 ACFE and 3 Law staff.	228004 Maintenance – Other	383

**Reasons for Variation in performance**

N/A

**Total 1,235,705**

**Vote: 141** URA**QUARTER 3: Outputs and Expenditure in Quarter**

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs <i>UShs Thousand</i>
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**Vote Function: 1454 Revenue Collection & Administration***Recurrent Programmes***Programme 01 Revenue Collection & Administration**

<i>Wage Recurrent</i>	832,468
<i>Non Wage Recurrent</i>	403,237
<i>NTR</i>	0

**Output: 14 5405 URA Legal and Administrative Support Services**

		<i>Item</i>	<i>Spent</i>
Yearly Debt stock of private arrears reduced by 18.75 Billion Shillings.	Private arrears reduced by UGX 20.57Bn against a target of 18.75Bn, a performance of 109.70% in third quarter of FY 2015/16.	211101 General Staff Salaries	4,177,644
100% Of all the quarterly properly documented requests drafted within the departmental standards and timelines	The process for the titling of 6 URA office land is ongoing expected to be concluded in the fourth quarter.	211103 Allowances	414,146
100% Of legal advisory notes issued out within the departmental standards and Timelines against the quarterly requests received	100% of the 97 contracts, 2 bonding agreements, 20 tenancy agreements, 8 M.o.Us were drafted as requested and dispatched within the divisional operational standards.	212101 Social Security Contributions	949,116
100% Quarterly Service enhancement programmes implemented	100% of the 20 requests for legal advisory were done within the agreed response times in the divisional operational standards.	213001 Medical expenses (To employees)	257,900
80% Of planned quarterly stake holder engagements conducted	100 % of the five (6) LSBA instructions/request on securing URA property titles were responded, 20 requests for legal advisory done ,97 contracts, 2 bonding agreements, 20 tenancy agreements, 8 M.o.Us were service enhancement programs implemented .	213002 Incapacity, death benefits and funeral expenses	87,050
70% Of planned quarterly business processes improvement interventions implemented	100% the planned stakeholder engagements were held: legal aid week.	213004 Gratuity Expenses	542,783
70% Of planned quarterly Innovations approved for implementation	70% of the process improvement interventions were implemented in quarter three: these were; issuance of legal advisory notes, drafting of pleadings, filing of court process, representations in courts of law, alternative dispute resolution, placement of the caveats and processing tittles.	221001 Advertising and Public Relations	91,250
100% Of planned quarterly Staff development programmes implemented.	70% Of planned quarterly Innovations were approved for implementation in the third quarter.	221002 Workshops and Seminars	75,350
100% Of planned quarterly Planned knowledge management programmes implemented.	100 % of the staff development programs were implemented in which 283 out of the planned 350 staff were trained in the third quarter of FY 2015/16.	221003 Staff Training	750,000
	100% of the 7 wellness initiatives were	221004 Recruitment Expenses	12,500
		221007 Books, Periodicals & Newspapers	9,243
		221008 Computer supplies and Information Technology (IT)	750,000
		221009 Welfare and Entertainment	115,000
		221010 Special Meals and Drinks	303,190
		221011 Printing, Stationery, Photocopying and Binding	119,935
		221014 Bank Charges and other Bank related costs	14,261
		221017 Subscriptions	5,750
		222001 Telecommunications	180,000
		222002 Postage and Courier	36,000
		222003 Information and communications technology (ICT)	1,275,000
		223001 Property Expenses	4,887
		223003 Rent – (Produced Assets) to private entities	1,275,000
		223004 Guard and Security services	425,061
		223005 Electricity	194,000
		223006 Water	5,250
		224004 Cleaning and Sanitation	60,382
		226001 Insurances	138,409
		227001 Travel inland	203,965
		227002 Travel abroad	41,174
		227003 Carriage, Haulage, Freight and transport hire	22,300
		227004 Fuel, Lubricants and Oils	169,691
		228001 Maintenance - Civil	128,258
		228002 Maintenance - Vehicles	223,463

**Vote: 141** URA**QUARTER 3: Outputs and Expenditure in Quarter**

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs
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US\$ Thousand

**Vote Function: 1454 Revenue Collection & Administration***Recurrent Programmes***Programme 01 Revenue Collection & Administration**

implemented in quarter three of FY 2015/16. These included; children's seminar under the theme 'Power of Choice', the, aerobics sessions, offered comprehensive medical insurance to staff provision of staff lunch and medical insurance to all staff .

100% of the knowledge management programmes were implemented, These include; 162 on job trainings and Knowledge sharing sessions held in departments.

**Reasons for Variation in performance**

N/A

<b>Total</b>	<b>13,057,958</b>
<b>Wage Recurrent</b>	<b>4,177,644</b>
<b>Non Wage Recurrent</b>	<b>8,880,314</b>
<b>NTR</b>	<b>0</b>

**Output: 14 5406 Public Awareness and Tax Education/Modernization**

		<b>Item</b>	<b>Spent</b>
95% of planned activities executed	95% of the planned activities were executed as planned.	211101 General Staff Salaries	1,502,440
100% of Resource management interventions implemented	100% of the resource and accountability documents were developed. These were; M&E, expenditure reports and plan review engagements were conducted.	211103 Allowances	5,689
100% of Strategic Partner groups engaged		212101 Social Security Contributions	248,384
100% of service enhancement interventions executed	100% of the strategic partners groups were engaged in the third quarter, these include: 2 EARATC, 2 ATAF, 2 global forum, government agencies, business communities and media group.	213001 Medical expenses (To employees)	35,350
100% of Communication Channels Utilised		213004 Gratuity Expenses	74,252
100% of Business process improvement interventions executed	100 % of the service enhancement interventions were conducted in quarter, three of FY 2015/16. These included; 4 critical research & evaluations, 14 strategic documents produced, 3 -tax education / awareness conducted and 2-relationship management intervention implemented.	221001 Advertising and Public Relations	277,988
100% of Productivity enhancement interventions implemented		221002 Workshops and Seminars	140,213
100% of competence enhancement interventions executed	100 % of the communication channels were used in communication during quarter three of FY 2015/16. These was; 4 feedback engagements held, 3 media communications, 6 showcasing	221007 Books, Periodicals & Newspapers	2,000
		221009 Welfare and Entertainment	10,000
		221010 Special Meals and Drinks	47,768
		221011 Printing, Stationery, Photocopying and Binding	14,088
		221014 Bank Charges and other Bank related costs	840
		221017 Subscriptions	30,525
		223006 Water	1,000
		224002 General Supply of Goods and Services	1,150
		226001 Insurances	27,630
		227001 Travel inland	35,460
		227002 Travel abroad	197,106
		227004 Fuel, Lubricants and Oils	46,232
		228002 Maintenance - Vehicles	27,500
		228004 Maintenance – Other	583



**Vote: 141** URA**QUARTER 3: Outputs and Expenditure in Quarter**

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs
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UShs Thousand

**Vote Function: 1454 Revenue Collection & Administration***Recurrent Programmes***Programme 01 Revenue Collection & Administration**

and visibility events were held.

100% business process improvement interventions were conducted in third quarter. These were; 14 business process review engagements and four performance review engagements.

100% productivity enhancement interventions were implemented in third quarter. These were; rewarded and recognized one team.

Implemented 100% all the 4 planned competence improvement interventions. These were; 4 In-house trainings on ; audit, service management ,business process documentation & review and TADAT training.

The corporate plan terminal evaluation was conducted and a report produced. This report provided input into the development of the new corporate plan 2016/17-2019-20.

**Reasons for Variation in performance**

N/A

<b>Total</b>	<b>2,726,194</b>
<i>Wage Recurrent</i>	1,502,440
<i>Non Wage Recurrent</i>	1,223,755
<i>NTR</i>	0

*Development Projects***Project 0653 Support to URA Projects***Capital Purchases***Output: 14 5472 Government Buildings and Administrative Infrastructure**

N/A

N/A

*Item*

312101 Non-Residential Buildings

*Spent*

5,075,000

**Reasons for Variation in performance**

N/A

<b>Total</b>	<b>5,075,000</b>
<i>GoU Development</i>	5,075,000
<i>External Financing</i>	0
<i>NTR</i>	0

**Vote: 141** URA**QUARTER 3: Outputs and Expenditure in Quarter**

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs
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US\$ Thousand

**Vote Function: 1454 Revenue Collection & Administration**

Development Projects

**Project 0653 Support to URA Projects****Output: 14 5475 Purchase of Motor Vehicles and Other Transport Equipment**

N/A	N/A	<i>Item</i>	<i>Spent</i>
		312201 Transport Equipment	1,261,212

*Reasons for Variation in performance*

N/A

<b>Total</b>	<b>1,261,212</b>
<i>GoU Development</i>	1,261,212
<i>External Financing</i>	0
<i>NTR</i>	0

**Output: 14 5476 Purchase of Office and ICT Equipment, including Software**

N/A	N/A	<i>Item</i>	<i>Spent</i>
		312104 Other Structures	757,500
		312202 Machinery and Equipment	52,500

*Reasons for Variation in performance*

N/A

<b>Total</b>	<b>810,000</b>
<i>GoU Development</i>	810,000
<i>External Financing</i>	0
<i>NTR</i>	0

**Output: 14 5477 Purchase of Specialised Machinery & Equipment**

N/A	N/A	<i>Item</i>	<i>Spent</i>
		312202 Machinery and Equipment	3,397,917

*Reasons for Variation in performance*

N/A

<b>Total</b>	<b>3,397,917</b>
<i>GoU Development</i>	3,397,917
<i>External Financing</i>	0
<i>NTR</i>	0

**Output: 14 5478 Purchase of Office and Residential Furniture and Fittings**

**Vote: 141** URA**QUARTER 3: Outputs and Expenditure in Quarter**

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Expenditures incurred in the Quarter to deliver outputs
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UShs Thousand

**Vote Function: 1454 Revenue Collection & Administration***Development Projects***Project 0653 Support to URA Projects**

		<i>Item</i>	<i>Spent</i>
N/A	N/A	312203 Furniture & Fixtures	71,402

*Reasons for Variation in performance*

N/A

<b>Total</b>	<b>71,402</b>
<i>GoU Development</i>	71,402
<i>External Financing</i>	0
<i>NTR</i>	0

**Output: 14 5479 Acquisition of Other Capital Assets**

		<i>Item</i>	<i>Spent</i>
N/A	N/A	281504 Monitoring, Supervision & Appraisal of capital works	1,212,982

*Reasons for Variation in performance*

N/A

<b>Total</b>	<b>1,212,982</b>
<i>GoU Development</i>	1,212,982
<i>External Financing</i>	0
<i>NTR</i>	0

<b>GRAND TOTAL</b>	<b>59,644,659</b>
<i>Wage Recurrent</i>	26,783,000
<i>Non Wage Recurrent</i>	21,033,147
<i>GoU Development</i>	11,828,512
<i>External Financing</i>	0
<i>NTR</i>	0

**Vote: 141** URA**QUARTER 4: Revised Workplan**

Planned Outputs for the Quarter (Quantity and Location)	Estimated Funds Available in Quarter (from balance brought forward and actual/expected releases)	US\$ Thousand
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**Vote Function: 1454 Revenue Collection & Administration***Recurrent Programmes***Programme 01 Revenue Collection & Administration***Outputs Provided***Output: 14 5401 Customs Tax Collection**

	<i>Item</i>	<i>Balance b/f</i>	<i>New Funds</i>	<i>Total</i>
4.5% Growth in Customs Revenue collection	211101 General Staff Salaries	0	8,804,863	8,804,863
	211103 Allowances	0	292,848	292,848
100% Quartely customs revenue collection to target.	212101 Social Security Contributions	0	1,449,051	1,449,051
	213001 Medical expenses (To employees)	0	291,900	291,900
7.5% Reduction in custms Arrears	213004 Gratuity Expenses	0	59,880	59,880
	221001 Advertising and Public Relations	0	16,755	16,755
50 Comprehensive Audits 5 Issue Audits completed.	221002 Workshops and Seminars	0	4,200	4,200
	221007 Books, Periodicals & Newspapers	0	1,734	1,734
	221008 Computer supplies and Information Technology (IT)	0	462,500	462,500
100% Quarterly Evaluation of taxpayer applications for accreditation	221009 Welfare and Entertainment	0	1,250	1,250
	221010 Special Meals and Drinks	0	458,311	458,311
1 Stakeholder engagements conducted	221011 Printing, Stationery, Photocopying and Binding	0	458,311	458,311
2 Tax clinics held	221014 Bank Charges and other Bank related costs	0	6,250	6,250
4 Tax shows held	221017 Subscriptions	0	22,500	22,500
	222003 Information and communications technology (ICT)	0	71,586	71,586
90% Of quarterly queries accounted for	223004 Guard and Security services	0	45,420	45,420
	223005 Electricity	0	69,000	69,000
48 Hours average clearance time	223006 Water	0	48,750	48,750
	224004 Cleaning and Sanitation	0	58,250	58,250
50 Real-time Alerts/Analysis conducted	226001 Insurances	0	179,370	179,370
	227001 Travel inland	0	242,672	242,672
	227002 Travel abroad	0	33,850	33,850
20% Of goods in transit under ECTS	227003 Carriage, Haulage, Freight and transport hire	0	51,000	51,000
	227004 Fuel, Lubricants and Oils	0	227,724	227,724
100% Implementation of the Single Customs Clearance Process	228002 Maintenance - Vehicles	0	140,665	140,665
	228004 Maintenance – Other	0	4,831	4,831
	<b>Total</b>	<b>0</b>	<b>13,503,470</b>	<b>13,503,470</b>
	<i>Wage Recurrent</i>	<i>0</i>	<i>8,804,863</i>	<i>8,804,863</i>
	<i>Non Wage Recurrent</i>	<i>0</i>	<i>4,698,607</i>	<i>4,698,607</i>
	<i>NTR</i>	<i>0</i>	<i>0</i>	<i>0</i>

**Output: 14 5402 Domestic Tax Collection**

	<i>Item</i>	<i>Balance b/f</i>	<i>New Funds</i>	<i>Total</i>
5.5% Growth in Domestic taxes revenue collection	211101 General Staff Salaries	0	10,547,421	10,547,421
	211103 Allowances	0	77,244	77,244
100% Quartely Domestic taxes revenue collection to target	212101 Social Security Contributions	0	1,699,425	1,699,425
	213001 Medical expenses (To employees)	0	344,750	344,750
	213004 Gratuity Expenses	0	59,880	59,880
7.5% Recovery of collectable arrears at the beginning of the year excluding Government arrears.	221001 Advertising and Public Relations	0	71,147	71,147
	221002 Workshops and Seminars	0	7,050	7,050
	221007 Books, Periodicals & Newspapers	0	6,696	6,696
605 Desk audits,207 field issue audits and 31 comprehensive audits completed.	221008 Computer supplies and Information Technology (IT)	0	752,250	752,250
	221009 Welfare and Entertainment	0	1,250	1,250
	221010 Special Meals and Drinks	0	572,216	572,216
3.75%Growth in value taxpayer register.	221011 Printing, Stationery, Photocopying and Binding	0	50,268	50,268
7.5 % Increase in total taxpayer register	221014 Bank Charges and other Bank related costs	0	7,425	7,425

**Vote: 141** URA**QUARTER 4: Revised Workplan**

Planned Outputs for the Quarter (Quantity and Location)	Estimated Funds Available in Quarter (from balance brought forward and actual/expected releases)	<i>UShs Thousand</i>	
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**Vote Function: 1454 Revenue Collection & Administration***Recurrent Programmes***Programme 01 Revenue Collection & Administration**

	221017 Subscriptions	0	16,335	16,335
1.25% Revenue from new value taxpayers	223003 Rent – (Produced Assets) to private entities	0	824,111	824,111
	223004 Guard and Security services	0	30,250	30,250
50% Newly registered clients filing returns ontime	223005 Electricity	0	89,250	89,250
	223006 Water	0	32,794	32,794
1 Stakeholder engagement conducted.	226001 Insurances	0	207,451	207,451
	227001 Travel inland	0	111,852	111,852
2.5% Reduction in offset portfolio	227002 Travel abroad	0	27,180	27,180
	227003 Carriage, Haulage, Freight and transport hire	0	8,250	8,250
	227004 Fuel, Lubricants and Oils	0	175,066	175,066
	228002 Maintenance - Vehicles	0	115,500	115,500
	228004 Maintenance – Other	0	10,248	10,248
	<b>Total</b>	<b>0</b>	<b>15,845,310</b>	<b>15,845,310</b>
		<i>Wage Recurrent</i>	0	10,547,421
		<i>Non Wage Recurrent</i>	0	5,297,888
		<i>NTR</i>	0	0

**Output: 14 5403 Tax Investigations**

	<i>Item</i>	<i>Balance b/f</i>	<i>New Funds</i>	<i>Total</i>
Investigations concluded on 21 fraudulent persons as per the plan drawn for the quarter. Evidence collected on 7 fraudulent and cases recommended for prosecution.	211101 General Staff Salaries	0	918,163	918,163
	211103 Allowances	0	1,589	1,589
	212101 Social Security Contributions	0	150,779	150,779
	213001 Medical expenses (To employees)	0	24,500	24,500
	213004 Gratuity Expenses	0	37,138	37,138
One (1) Strategic brief developed and presented to the Board	221001 Advertising and Public Relations	0	1,374	1,374
	221002 Workshops and Seminars	0	9,150	9,150
	221007 Books, Periodicals & Newspapers	0	1,375	1,375
Three (3) tactical intelligence reports developed	221009 Welfare and Entertainment	0	1,250	1,250
	221010 Special Meals and Drinks	0	43,455	43,455
All activities scheduled for the quarter geared towards enhancing the quality of Tax Investigations Services executed	221014 Bank Charges and other Bank related costs	0	500	500
	223003 Rent – (Produced Assets) to private entities	0	106,939	106,939
	223005 Electricity	0	8,500	8,500
	223006 Water	0	1,875	1,875
	224004 Cleaning and Sanitation	0	875	875
	226001 Insurances	0	18,866	18,866
	227001 Travel inland	0	60,638	60,638
	227002 Travel abroad	0	13,590	13,590
	227003 Carriage, Haulage, Freight and transport hire	0	1,703	1,703
	227004 Fuel, Lubricants and Oils	0	29,087	29,087
	228002 Maintenance - Vehicles	0	15,498	15,498
	228004 Maintenance – Other	0	666	666
	<b>Total</b>	<b>0</b>	<b>1,447,510</b>	<b>1,447,510</b>
		<i>Wage Recurrent</i>	0	918,163
		<i>Non Wage Recurrent</i>	0	529,347
		<i>NTR</i>	0	0

**Vote: 141** URA**QUARTER 4: Revised Workplan**

Planned Outputs for the Quarter (Quantity and Location)	Estimated Funds Available in Quarter (from balance brought forward and actual/expected releases)	US\$ Thousand
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**Vote Function: 1454 Revenue Collection & Administration***Recurrent Programmes***Programme 01 Revenue Collection & Administration****Output: 14 5404 Internal Audit and Compliance**

	<i>Item</i>	<i>Balance b/f</i>	<i>New Funds</i>	<i>Total</i>
Quarterly budget review engagement held.	211101 General Staff Salaries	0	832,468	832,468
	211103 Allowances	0	3,785	3,785
9 Investigations carried out	212101 Social Security Contributions	0	136,644	136,644
2 Compliance reviews carried	213001 Medical expenses (To employees)	0	21,000	21,000
	213004 Gratuity Expenses	0	30,710	30,710
22 Assurance audits conducted	221001 Advertising and Public Relations	0	7,275	7,275
	221002 Workshops and Seminars	0	34,439	34,439
2 Advisory reports issued	221007 Books, Periodicals & Newspapers	0	1,750	1,750
	221009 Welfare and Entertainment	0	1,250	1,250
5 Stakeholders engaged	221010 Special Meals and Drinks	0	29,428	29,428
	221011 Printing, Stationery, Photocopying and Binding	0	6,900	6,900
80% Client satisfaction level	221014 Bank Charges and other Bank related costs	0	450	450
Value added by IAC	221017 Subscriptions	0	5,000	5,000
100% Usage of Communication Channels	223006 Water	0	6,750	6,750
	224004 Cleaning and Sanitation	0	185	185
100% Of process reviews completed and level	225001 Consultancy Services- Short term	0	17,500	17,500
Automation of the IAC Business	226001 Insurances	0	16,853	16,853
	227001 Travel inland	0	23,775	23,775
100% Of knowledge sharing sessions held.	227002 Travel abroad	0	13,610	13,610
	227003 Carriage, Haulage, Freight and transport hire	0	278	278
100% Of motivation interventions held	227004 Fuel, Lubricants and Oils	0	33,163	33,163
100% Of integrity awareness interventions	228002 Maintenance - Vehicles	0	12,110	12,110
executed	228004 Maintenance – Other	0	383	383
100% Of staff development initiatives executed	<b>Total</b>	<b>0</b>	<b>1,235,705</b>	<b>1,235,705</b>
	<i>Wage Recurrent</i>	<i>0</i>	<i>832,468</i>	<i>832,468</i>
	<i>Non Wage Recurrent</i>	<i>0</i>	<i>403,237</i>	<i>403,237</i>
	<i>NTR</i>	<i>0</i>	<i>0</i>	<i>0</i>

**Output: 14 5405 URA Legal and Administrative Support Services**

	<i>Item</i>	<i>Balance b/f</i>	<i>New Funds</i>	<i>Total</i>
Yearly Debt stock of private arrears reduced by 18.75 Billion Shillings.	211101 General Staff Salaries	0	4,177,644	4,177,644
	211103 Allowances	0	414,146	414,146
2 URA Titles secured	212101 Social Security Contributions	0	949,116	949,116
	213001 Medical expenses (To employees)	0	257,900	257,900
100% Of all the quarterly properly documented requests drafted within the departmental standards and timelines	213002 Incapacity, death benefits and funeral expenses	0	87,050	87,050
	213004 Gratuity Expenses	0	542,783	542,783
	221001 Advertising and Public Relations	0	91,250	91,250
	221002 Workshops and Seminars	0	75,350	75,350
100% Of legal advisory notes issued out within the departmental standards and Timelines against the quarterly requests received	221003 Staff Training	0	750,000	750,000
	221004 Recruitment Expenses	0	12,500	12,500
	221007 Books, Periodicals & Newspapers	0	9,243	9,243
	221008 Computer supplies and Information Technology (IT)	0	750,000	750,000
100% Quarterly Service enhancement programmes implemented	221009 Welfare and Entertainment	0	115,000	115,000
	221010 Special Meals and Drinks	0	303,190	303,190
80% Of planned quarterly stake holder engagements conducted	221011 Printing, Stationery, Photocopying and Binding	0	119,935	119,935
	221014 Bank Charges and other Bank related costs	0	14,261	14,261
	221017 Subscriptions	0	5,750	5,750
70% Of planned quarterly business processes	222001 Telecommunications	0	180,000	180,000

**Vote: 141** URA**QUARTER 4: Revised Workplan**

Planned Outputs for the Quarter (Quantity and Location)	Estimated Funds Available in Quarter (from balance brought forward and actual/expected releases)	US\$ Thousand	
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**Vote Function: 1454 Revenue Collection & Administration***Recurrent Programmes***Programme 01 Revenue Collection & Administration**

improvement interventions implemented	222002 Postage and Courier	0	36,000	36,000
	222003 Information and communications technology (ICT)	0	1,275,000	1,275,000
90% Staff Exceeding their performance expectations.	223001 Property Expenses	0	4,887	4,887
	223003 Rent – (Produced Assets) to private entities	0	1,275,000	1,275,000
	223004 Guard and Security services	0	425,061	425,061
70% Of planned quarterly Innovations approved for implementation	223005 Electricity	0	194,000	194,000
	223006 Water	0	5,250	5,250
100% Of planned quarterly Staff development programmes implemented.	224004 Cleaning and Sanitation	0	60,382	60,382
	226001 Insurances	0	138,409	138,409
	227001 Travel inland	0	203,965	203,965
100% Of planned quarterly motivational Programmes Implemented.	227002 Travel abroad	0	41,174	41,174
	227003 Carriage, Haulage, Freight and transport hire	0	22,300	22,300
	227004 Fuel, Lubricants and Oils	0	169,691	169,691
100% Of planned quarterly Planned knowledge management programmes implemented.	228001 Maintenance - Civil	0	128,258	128,258
	228002 Maintenance - Vehicles	0	223,463	223,463
	<b>Total</b>	<b>0</b>	<b>13,057,958</b>	<b>13,057,958</b>
	<b>Wage Recurrent</b>	<b>0</b>	<b>4,177,644</b>	<b>4,177,644</b>
	<b>Non Wage Recurrent</b>	<b>0</b>	<b>8,880,314</b>	<b>8,880,314</b>
	<b>NTR</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Output: 14 5406 Public Awareness and Tax Education/Modernization**

	Item	Balance b/f	New Funds	Total
95% of planned activities executed	211101 General Staff Salaries	0	1,502,440	1,502,440
	211103 Allowances	0	5,689	5,689
	212101 Social Security Contributions	0	248,384	248,384
100% of Resource management interventions implemented	213001 Medical expenses (To employees)	0	35,350	35,350
	213004 Gratuity Expenses	0	74,252	74,252
100% of Strategic Partner groups engaged	221001 Advertising and Public Relations	0	277,988	277,988
	221002 Workshops and Seminars	0	140,213	140,213
100% of service enhancement interventions executed	221007 Books, Periodicals & Newspapers	0	2,000	2,000
	221009 Welfare and Entertainment	0	10,000	10,000
	221010 Special Meals and Drinks	0	47,768	47,768
100% of Communication Channels Utilised	221011 Printing, Stationery, Photocopying and Binding	0	14,088	14,088
	221014 Bank Charges and other Bank related costs	0	840	840
100% of Business process improvement interventions executed	221017 Subscriptions	0	30,525	30,525
	223006 Water	0	1,000	1,000
100% of Productivity enhancement interventions implemented	224002 General Supply of Goods and Services	0	1,150	1,150
	226001 Insurances	0	27,630	27,630
	227001 Travel inland	0	35,460	35,460
100% of competence enhancement interventions executed	227002 Travel abroad	0	197,106	197,106
	227004 Fuel, Lubricants and Oils	0	46,232	46,232
2016/17-2020/2021 Corporate plan developed	228002 Maintenance - Vehicles	0	27,500	27,500
	228004 Maintenance – Other	0	583	583
	<b>Total</b>	<b>0</b>	<b>2,726,194</b>	<b>2,726,194</b>
	<b>Wage Recurrent</b>	<b>0</b>	<b>1,502,440</b>	<b>1,502,440</b>
	<b>Non Wage Recurrent</b>	<b>0</b>	<b>1,223,755</b>	<b>1,223,755</b>
	<b>NTR</b>	<b>0</b>	<b>0</b>	<b>0</b>

*Development Projects***Project 0653 Support to URA Projects**

**Vote: 141** URA**QUARTER 4: Revised Workplan**

Planned Outputs for the Quarter (Quantity and Location)	Estimated Funds Available in Quarter (from balance brought forward and actual/expected releases)	<i>US\$ Thousand</i>
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**Vote Function: 1454 Revenue Collection & Administration***Development Projects***Project 0653 Support to URA Projects***Capital Purchases***Output: 14 5472 Government Buildings and Administrative Infrastructure**

<i>N/A</i>	<i>Item</i>	<i>Balance b/f</i>	<i>New Funds</i>	<i>Total</i>
	312101 Non-Residential Buildings	0	5,075,000	5,075,000
	<b>Total</b>	<b>0</b>	<b>5,075,000</b>	<b>5,075,000</b>
	<i>GoU Development</i>	<i>0</i>	<i>5,075,000</i>	<i>5,075,000</i>
	<i>External Financing</i>	<i>0</i>	<i>0</i>	<i>0</i>
	<i>NTR</i>	<i>0</i>	<i>0</i>	<i>0</i>

**Output: 14 5475 Purchase of Motor Vehicles and Other Transport Equipment**

<i>N/A</i>	<i>Item</i>	<i>Balance b/f</i>	<i>New Funds</i>	<i>Total</i>
	312201 Transport Equipment	0	1,261,212	1,261,212
	<b>Total</b>	<b>0</b>	<b>1,261,212</b>	<b>1,261,212</b>
	<i>GoU Development</i>	<i>0</i>	<i>1,261,212</i>	<i>1,261,212</i>
	<i>External Financing</i>	<i>0</i>	<i>0</i>	<i>0</i>
	<i>NTR</i>	<i>0</i>	<i>0</i>	<i>0</i>

**Output: 14 5476 Purchase of Office and ICT Equipment, including Software**

<i>N/A</i>	<i>Item</i>	<i>Balance b/f</i>	<i>New Funds</i>	<i>Total</i>
	312104 Other Structures	0	757,500	757,500
	312202 Machinery and Equipment	0	52,500	52,500
	<b>Total</b>	<b>0</b>	<b>810,000</b>	<b>810,000</b>
	<i>GoU Development</i>	<i>0</i>	<i>810,000</i>	<i>810,000</i>
	<i>External Financing</i>	<i>0</i>	<i>0</i>	<i>0</i>
	<i>NTR</i>	<i>0</i>	<i>0</i>	<i>0</i>

**Output: 14 5477 Purchase of Specialised Machinery & Equipment**

<i>N/A</i>	<i>Item</i>	<i>Balance b/f</i>	<i>New Funds</i>	<i>Total</i>
	312202 Machinery and Equipment	0	3,397,917	3,397,917
	<b>Total</b>	<b>0</b>	<b>3,397,917</b>	<b>3,397,917</b>
	<i>GoU Development</i>	<i>0</i>	<i>3,397,917</i>	<i>3,397,917</i>
	<i>External Financing</i>	<i>0</i>	<i>0</i>	<i>0</i>
	<i>NTR</i>	<i>0</i>	<i>0</i>	<i>0</i>

**Output: 14 5478 Purchase of Office and Residential Furniture and Fittings**

<i>N/A</i>	<i>Item</i>	<i>Balance b/f</i>	<i>New Funds</i>	<i>Total</i>
	312203 Furniture & Fixtures	0	71,402	71,402
	<b>Total</b>	<b>0</b>	<b>71,402</b>	<b>71,402</b>
	<i>GoU Development</i>	<i>0</i>	<i>71,402</i>	<i>71,402</i>
	<i>External Financing</i>	<i>0</i>	<i>0</i>	<i>0</i>
	<i>NTR</i>	<i>0</i>	<i>0</i>	<i>0</i>



**Vote: 141** URA**QUARTER 4: Revised Workplan**

Planned Outputs for the Quarter (Quantity and Location)	Estimated Funds Available in Quarter (from balance brought forward and actual/expected releases)	<i>UShs Thousand</i>
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**Vote Function: 1454 Revenue Collection & Administration***Development Projects***Project 0653 Support to URA Projects****Output: 14 5479 Acquisition of Other Capital Assets**

<i>Item</i>	<i>Balance b/f</i>	<i>New Funds</i>	<i>Total</i>
100% Quarterly post MCP activities implemented	0	1,212,982	1,212,982
281504 Monitoring, Supervision & Appraisal of capital works			
<b>Total</b>	<b>0</b>	<b>1,212,982</b>	<b>1,212,982</b>
<i>GoU Development</i>	0	1,212,982	1,212,982
<i>External Financing</i>	0	0	0
<i>NTR</i>	0	0	0
<b>GRAND TOTAL</b>	<b>0</b>	<b>59,644,659</b>	<b>95,632,295</b>
<i>Wage Recurrent</i>	0	26,783,000	26,783,000
<i>Non Wage Recurrent</i>	0	21,033,147	21,033,147
<i>GoU Development</i>	0	11,828,512	26,783,000
<i>External Financing</i>	0	0	21,033,147
	0	0	0

# Vote: 141 URA

## Checklist for OBT Submissions made during QUARTER 4

*This is an automated checklist which shows whether data has been entered into the areas which are required for a complete quarterly submission. It does not verify the quality of the data that has been entered. A complete checklist is therefore a necessary, but not sufficient condition for a satisfactory submission to MoFPED.*

## Project and Programme Quarterly Performance Reports and Workplans (Step 2)

The table below shows whether output information, and where relevant donor and ntr data has been entered into the required areas for the quarterly performance reports and quarterly workplans under step 2.

### Output Information

Vote Function, Project and Program	Q3 Report	Q4 Workplan
<b>1454 Revenue Collection &amp; Administration</b>		
○ <i>Recurrent Programmes</i>		
- 01 Revenue Collection & Administration	Data In	Data In
○ <i>Development Projects</i>		
- 0653 Support to URA Projects	Data In	Data In

### Donor Releases and Expenditure

Vote Function, Project and Program	Q3 Report	Q4 Workplan
<b>1454 Revenue Collection &amp; Administration</b>		
○ <i>Development Projects</i>		
- 0653 Support to URA Projects	Data In	Data In

### NTR Releases and Expenditure

The table below shows whether data has been entered in the fields for key variances in budget execution under step 2.2 and 2.3:

## Vote Performance Summary (Step 3)

The table below shows whether information has been entered into the required fields in the vote performance summary tables for each vote functions under step 3.1:

Vote Function	Perf. Indicators	Output Summary	Actions
1454 Revenue Collection & Administration	Data In	Data In	Data In

The table below shows whether data has been entered into the vote narrative fields under step 3.2:

Narrative	Narrative
Narrative	Data In